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## Scrum Professional Scrum Master I Sample Questions (Q220-Q225):

### NEW QUESTION # 220

A new Developer is having continuing conflicts with existing members or the scrum Team, which is impacting the delivery of the Increment. It is necessary, who is responsible for removing the Developer from the Scrum Team?

(choose the best answer)

- A. The Scrum Team is responsible
- B. The Scrum Master is responsible, they remove impediments
- C. The Product Owner is responsible, they control the return on investment (ROI)
- D. The hiring manager is responsible, they hired the Developer

**Answer: A**

Explanation:

According to the Scrum Guide, the Scrum Team is responsible for removing a Developer from the Scrum Team if necessary, as they

are self-managing and accountable for creating valuable Increments. The other options are not valid, as they imply that someone else outside the Scrum Team has the authority to remove a Developer (such as the Scrum Master, the Product Owner, or the hiring manager), which is not consistent with Scrum values and principles.

#### NEW QUESTION # 221

Which two activities will a Product Owner engage in during a Sprint? (Choose two.)

- A. Run the Daily Scrum.
- B. Answer questions from the Development Team about items in the current Sprint.
- C. Update management on what is being worked on.
- D. Prioritize the Development Team's work on the Sprint Backlog.

**Answer: B,C**

Explanation:

According to the Scrum Guide, two activities that a Product Owner may engage in during a Sprint are updating management on what is being worked on and answering questions from the Development Team about items in the current Sprint. These activities are part of the Product Owner's responsibilities to manage and prioritize the Product Backlog, communicate with stakeholders, and collaborate with the Development Team. The other options are not activities that a Product Owner should engage in during a Sprint, as they are either done by the Scrum Master (such as running the Daily Scrum) or by the Development Team (such as prioritizing their work on the Sprint Backlog).

#### NEW QUESTION # 222

What is the time-box for the Sprint Review?

- A. 4 hours and longer as needed.
- B. As long as needed.
- C. 2 hours for a monthly Sprint.
- D. 1 day
- E. 4 hours for a monthly Sprint.

**Answer: E**

Explanation:

According to the Scrum Guide 1, each event in Scrum is a formal opportunity to inspect and adapt something. These events are specifically designed to enable critical transparency and inspection. Failure to include any of these events results in reduced transparency and is a lost opportunity to inspect and adapt. All events are time-boxed events, such that every event has a maximum duration. Once a Sprint begins, its duration is fixed and cannot be shortened or lengthened. The remaining events may end whenever the purpose of the event is achieved, ensuring an appropriate amount of time is spent without allowing waste in the process. The time-box for the Sprint Review is four hours for a one-month Sprint.

#### NEW QUESTION # 223

How much work must a Development Team do to a Product Backlog item it selects for a Sprint?

- A. As much as it can fit into the Sprint. Any remaining work will be transferred to a subsequent Sprint.
- B. As much as it has told the Product Owner will be done for every Product Backlog item it selects in conformance with the definition of "Done".
- C. A proportional amount of time on analysis, design, programming, testing, and documentation.
- D. All development work and at least some testing.

**Answer: B**

Explanation:

The Development Team must do as much work as it has told the Product Owner will be done for every Product Backlog item it selects in conformance with the definition of "Done", as stated in the Scrum Guide 1 :

"The Development Team works to forecast the functionality that will be developed during the Sprint. The Product Owner discusses the objective that the Sprint should achieve and the Product Backlog items that, if completed in the Sprint, would achieve the Sprint Goal. The entire Scrum Team collaborates on understanding the work of the Sprint."

### NEW QUESTION # 224

Which two things are appropriate for a Scrum Master to do if the Development Team doesn't have the engineering tools and infrastructure to completely finish each selected Product Backlog item? (Choose two.)

- A. Refocus the current Sprint on establishing the Development Team's infrastructure instead of delivering an increment.
- B. Have the Development Team establish a Definition of "Done" that is actually possible to achieve given current circumstances.
- C. Coach the Development Team to improve its skills, tools, and infrastructure over time and adjust the Definition of "Done" accordingly.
- D. Declare the Development Team not ready for Scrum.
- E. Encourage the Product Owner to accept partially "Done" increments until the situation improves.

**Answer: B,C**

Explanation:

According to the Scrum Guide 1, the definition of "Done" is a formal description of the state of the Increment when it meets the quality measures required for the product. The definition guides the Development Team in creating a "Done" Increment. The definition of "Done" is created by the development organization (or Development Team if none is available from the development organization). The definition of "Done" may vary significantly per Scrum Team, depending on the context. One aspect of Scrum Teams inspecting how they work toward their Product Goal is that they improve their definition of "Done" over time. Therefore, two things that are appropriate for a Scrum Master to do if the Development Team doesn't have the engineering tools and infrastructure to completely finish each selected Product Backlog item are:

Coach the Development Team to improve its skills, tools, and infrastructure over time and adjust the Definition of "Done" accordingly.

Have the Development Team establish a Definition of "Done" that is actually possible to achieve given current circumstances.

### NEW QUESTION # 225

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