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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q67-Q72):

NEW QUESTION # 67
Which of the following are recommended for the implementation of a P3O model?
1. Follow a recognized programme or project methodology
2. Define a budget and associated timescales to deliver
3. Appoint a P3O Sponsor
4. Use a programme approach to implement a single office P3O staffed by one individual

- A. 2,3,4
- B. 1,3,4
- C. 1,2,4
- D. 1,2,3

Answer: D

Explanation:
The P3O Foundation (2013) manual recommends following a recognized methodology, defining a budget and timescales, and appointing a P3O Sponsor for implementation. Section 4.2.1 states, "Implementation should follow a recognized programme or project methodology, include a defined budget and timescales, and involve appointing a P3O Sponsor to provide leadership." However, using a programme approach for a single- office P3O staffed by one individual (4) is not recommended due to scalability and governance issues. The
2013 edition emphasizes a structured approach to ensure success, with the Sponsor driving strategic alignment and methodology providing a framework. Options B, C, and D include the impractical fourth element, making A the correct choice for a robust implementation process.
Reference: P3O Foundation (2013) manual, Section 4.2.1, AXELOS.

NEW QUESTION # 68
What technique provides the benefit of checking the quality of the decision-support information being provided to the P3O?

- A. Gated reviews
- B. Business process swimlanes
- C. Capacity planning for resource management
- D. Management dashboards

Answer: A

Explanation:
Gated reviews provide the benefit of checking the quality of decision-support information, according to the P3O Foundation (2013) manual. Section 7.3.2 states, "Gated reviews offer an independent assessment to verify the quality and reliability of information used for P3O decision-making, ensuring governance standards are met." This contrasts with business process swimlanes (B), which map processes, capacity planning (C), which manages resources, and management dashboards (D), which visualize data. The 2013 edition highlights gated reviews as a key assurance technique, supporting P3O's role in maintaining high-quality decision support. This process enhances strategic alignment and risk management.
Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 69
Which is a functional area within a P3O model?

- A. Virtual Office
- B. Flexible resource pool
- C. Hub Portfolio Office connected by spokes
- D. COE functions or services

Answer: D

Explanation:
COE (Centre of Excellence) functions or services are a functional area within a P3O model, per the P3O Foundation (2013) manual. Section 5.3.4 states, "The Centre of Excellence provides a functional area within the P3O, offering standards, guidance, and best practices to support PPM maturity." This contrasts with Hub Portfolio Offices (A), which are structural models, Virtual Offices (C), which are temporary setups, and Flexible Resource Pools (D), which are resource mechanisms. The 2013 edition highlights the COE's role in standardizing processes, making it a core P3O component. This ensures consistent support across the organization.
Reference: P3O Foundation (2013) manual, Section 5.3.4, AXELOS.

NEW QUESTION # 70
Where should an Organization Portfolio Office ultimately report?

- A. Head of P3O
- B. Main board director
- C. Corporate services function
- D. Programme Manager

Answer: B

Explanation:
The P3O Foundation (2013) manual specifies that the Organization Portfolio Office (OPO) should ultimately report to a main board director. Section 5.3.2 states, "The Organization Portfolio Office should report to a main board director to ensure strategic alignment and direct accountability at the highest level." This differs from corporate services (B), Programme Manager (C), or Head of P3O (D), which are lower or supportive levels. The 2013 edition emphasizes this reporting line to integrate portfolio oversight with corporate governance, ensuring strategic influence. This structure supports effective decision-making and resource allocation.
Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 71
What are risk identification and risk assessment workshops typically used for?

- A. Define the relative priority of each investment objective
- B. Identify threats as part of project initiation
- C. Define measures in a Benefit Profile
- D. Brainstorm objectives for a project

Answer: B

Explanation:
Risk identification and assessment workshops are typically used to identify threats during project initiation, according to the P3O Foundation (2013) manual. Section 6.3.3 states, "These workshops are conducted during project initiation to identify and assess potential threats and opportunities, forming the basis of the risk management plan." This contrasts with defining investment priorities (A), brainstorming objectives (C), or defining benefit measures (D), which serve different purposes. The 2013 edition highlights their role in early risk management, supporting P3O's governance function by ensuring proactive threat mitigation. This process enhances project success by addressing risks at the outset.
Reference: P3O Foundation (2013) manual, Section 6.3.3, AXELOS.

NEW QUESTION # 72
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