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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.
Topic 2	<ul style="list-style-type: none"> Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability. }
Topic 3	<ul style="list-style-type: none"> Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.

PMI Certified Professional in Managing AI Sample Questions (Q66-Q71):

NEW QUESTION # 66

A healthcare provider is adopting AI-driven diagnostics tools. The project team is concerned about the risk of regulatory noncompliance. Which necessary initial task should the project manager perform?

- A. Revisit the business understanding.
- B. Conduct a pilot study.
- C. Consult with legal experts.
- D. Implement compliance software.

Answer: C

Explanation:

The best answer is B. Consult with legal experts . PMI's CPMAI exam content outline states that project managers should monitor regulatory and policy compliance , ensure adherence to industry and sector- specific compliance requirements , and coordinate with legal and compliance teams as part of trustworthy AI oversight. In healthcare, where diagnostic tools can involve sensitive personal data and heavily regulated decision contexts, early consultation with legal experts is the strongest first step because it helps clarify the applicable laws, obligations, documentation needs, and risk controls before the project moves further into piloting or tooling.

Option A may be useful later for testing feasibility, but it does not establish whether the solution is compliant.

Option C is too broad for a scenario centered specifically on regulatory risk. Option D is premature because software implementation should follow an understanding of the actual legal and compliance requirements.

PMI's trustworthy AI guidance also emphasizes governance, ethics, responsibility, and transparency as intentional design choices rather than after-the-fact technical add-ons. That makes legal and compliance consultation the most appropriate initial action when noncompliance risk is the immediate concern.

NEW QUESTION # 67

Upper management is looking to roll out a new product and wants to see if there are any patterns and insights that can be discovered

from customer data. The project team has been tasked with discovering the potential patterns and structures within the data. Which type of machine learning approach should be used?

- **A. Unsupervised Learning**
- B. All would work equally well
- C. Reinforcement Learning

Answer: A

Explanation:

In PMI-CPMAI, selecting the appropriate machine learning approach starts with clarifying the type of question being asked of the data. When upper management wants to "see if there are any patterns and insights that can be discovered from customer data" without predefined labels or outcomes, this maps directly to unsupervised learning.

Unsupervised learning techniques—such as clustering, dimensionality reduction, and association rule mining—are used to uncover hidden structure, segments, or relationships in data where no target variable is specified. PMI-CPMAI training descriptions highlight using such approaches in discovery phases to identify segments, behavioral groupings, or natural patterns that can later inform strategy, product design, or subsequent supervised models.

Reinforcement learning (option C) focuses on agents learning via rewards and penalties through interaction with an environment, which does not fit this "exploratory pattern discovery" objective. Saying "all would work equally well" (option A) contradicts PMI-style guidance, which requires fit-for-purpose selection of AI techniques based on problem framing and data characteristics. Therefore, for discovering patterns and structure in customer data without pre-labeled outcomes, Unsupervised Learning (option B) is the correct choice in line with PMI-CPMAI principles.

NEW QUESTION # 68

A project team is trying to determine the most suitable environment to operationalize their AI/machine learning (ML) solution. They need to consider various factors to help ensure a successful implementation.

What should the project manager do?

- A. Consider the cost of implementation
- B. Evaluate the system's scalability options
- **C. Identify the end users and their interactions**
- D. Analyze the solution's compliance requirements

Answer: C

Explanation:

When choosing an environment to operationalize an AI/ML solution, PMI-CPMAI guidance stresses starting from stakeholders and end-user interactions, then deriving technical choices (infrastructure, deployment model, integration pattern) from those needs. Identifying who the end users are, how they will interact with the system, and in which workflows and channels is crucial. This includes understanding whether the AI will be consumed via dashboards, embedded in existing applications, via APIs, or as decision support in specific business processes.

Once these interaction patterns are clear, the project manager and technical team can determine environment needs: latency requirements, availability, integration points, security boundaries, on-prem vs. cloud, edge vs. centralized deployment, and needed tooling for monitoring and MLOps. Scalability (option A), cost (option B), and compliance (option D) are all important factors, but they are secondary considerations that should be evaluated in the context of how users will actually use the system.

PMI's AI lifecycle view emphasizes that environment and architecture decisions must be requirements-driven, not purely cost- or technology-driven. Therefore, the project manager should first identify the end users and their interactions with the solution (option C) as the basis for selecting the most suitable operational environment.

NEW QUESTION # 69

A project manager is considering different project management approaches for an AI solution deployment. They need to ensure the approach allows for iterative improvements and accommodates changing requirements.

Which approach is effective in this situation?

- **A. Adaptive/agile**
- B. Predictive
- C. Hybrid
- D. Incremental

Answer: A

Explanation:

PMI-CPMAI emphasizes that AI projects typically involve uncertainty, experimentation, and evolving requirements. Data can change, model behavior must be tuned, and stakeholders may refine success criteria as they see early results. Because of this, PMI frames AI work as well-suited to adaptive/agile approaches that support short iterations, continuous learning, and rapid feedback loops.

In an adaptive/agile approach, the team plans in smaller increments, regularly reprioritizes the backlog, and refines scope based on empirical evidence from model experiments and pilots. This allows them to update features, retrain models, and adjust data or architecture as new insights are gained. PMI-CPMAI links this directly to AI lifecycles, where experimentation, evaluation, and deployment are repeated cycles rather than one-off phases.

Predictive approaches are more rigid and assume stable, knowable requirements upfront, which is rarely realistic for AI behavior and data-driven insights. Incremental and hybrid can add some flexibility, but adaptive/agile is the explicit choice in PMI's guidance when iterative improvement and changing requirements are primary concerns. Therefore, the most effective approach for an AI solution deployment in this context is adaptive/agile.

NEW QUESTION # 70

A government agency is planning to implement a new AI-driven public service system. The project manager needs to develop a business case to secure funding. The agency's goals are to improve service delivery and reduce response times.

Which method will provide the results that meet the project manager's objective?

- A. Holding stakeholder workshops
- B. Analyzing case studies from other agencies
- C. Creating a detailed ROI projection
- **D. Conducting a pilot program**

Answer: D

Explanation:

Within the PMI-CPMAI guidance, developing a strong business case for AI requires evidence-based justification that the proposed solution will deliver measurable value, not just theoretical benefits. For a government agency whose stated goals are improving service delivery and reducing response times, the most convincing way to support a funding request is to demonstrate these improvements in a realistic environment.

A pilot program or proof-of-concept allows the project team to implement the AI-driven public service system on a limited scale, collect operational data, and compare key performance indicators (KPIs) such as response time, throughput, user satisfaction, and error rates before and after AI adoption.

PMI-CPMAI emphasizes that pilots help validate assumptions about feasibility, scalability, and stakeholder acceptance while revealing hidden risks and integration issues early. They provide concrete, context-specific metrics that can be used directly in the business case, strengthening arguments around public value, efficiency gains, and cost-effectiveness. By contrast, case studies and workshops are indirect and qualitative, and ROI projections alone remain hypothetical without empirical evidence. Therefore, conducting a pilot program best meets the project manager's objective of producing robust, measurable results that support a compelling AI business case for funding approval.

NEW QUESTION # 71

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