

# Latest Test CBCI Simulations | CBCI Latest Exam Test

**CBCI Exam (For use in studying the Good Practice Guidelines and passing your CBCI exam) Good Luck.**

Initial BIA Objectives Answer- Develop framework for further analysis  
Clarify BCM Program scope

(may combine strategic, tactical, and operational BIA tasks)

Strategic BIA Objective Answer- Identify and prioritize organization's products and services  
Determine org's MTPDs (recovery timescales) and MBCOs (disruption tolerance levels)  
Clarify/review BCM program scope (re: products/services)

Tactical BIA Objective Answer- Determine process(es) required for delivering most urgent products/services  
Assess impact of disruption to required processes

Operational BIA Objective Answer- Identify and prioritize activities (at operational level) that contribute to the identified processes for delivering most urgent products/services  
Determine resources required for activity continuity/recovery  
Collect detailed resource requirements (may be higher than normal to cope with backlog)-inc. supplier dependencies

Tactical BIA Process Answer- For processes (i.e. often cuts across many departments/business units)

Identify process owner  
Determine BIA scope (product/service group under consideration)  
Identify dependencies for processes delivering most urgent products/services  
Quantify each process' MTPD (using those of the group as a guide)  
Establish RTOs and RPOs  
Process owner approves accuracy  
Obtain support from Top Mgmt  
Publish results

Operational BIA Process Answer- Similar to Tactical BIA, BUT focus is on individual activities  
Could be at the departmental or single business unit level

Identify/prioritize activities  
Quantify required resources

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## BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> <li><b>Implementation:</b> This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li><b>Policy and Programme Management and Embedding:</b> This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.</li> </ul>

Topic 3	<ul style="list-style-type: none"> <li>• Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>• Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.</li> </ul>

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## BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q85-Q90):

### NEW QUESTION # 85

Which of the following is an outcome of personnel embracing Business Continuity and the organization's Business Continuity Management System (BCMS)?

- A. A reduction in the need to update and review the BCMS due to the commitment of personnel in the development stage
- B. Validation of plans is no longer needed due to the high level of commitment from relevant personnel to their effective implementation
- C. Increased sales of products and services due to public confidence in the published information about the organization's resilience capability
- **D. A Business Continuity programme that is tailored specifically for the organization, taking into account its organizational culture**

**Answer: D**

Explanation:

Personnel embracing Business Continuity fosters a culture that supports the design and implementation of a BCMS tailored to the organization's unique culture, risks, and operational realities. The CBCI 7.0 course underscores that when personnel actively engage with continuity practices, the BCMS reflects actual organizational needs, leading to practical, accepted, and effective continuity programs. Commitment does not reduce the necessity for regular updates or validation; instead, it enhances the quality and relevance of those processes. While public confidence may improve indirectly, the key outcome is the fit-for-purpose nature of the BCMS driven by engaged personnel.

Reference: CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 67-70.

### NEW QUESTION # 86

Which of the following is an outcome of a situation where top management embraces Business Continuity (BC)?

- A. Personnel do not embrace Business Continuity (BC)
- B. The Business Continuity Management System (BCMS) is independent from organizational objectives
- C. Reviews of BC performance are carried out if time permits and follow-up actions are phased in slowly to minimise disruption to existing priorities
- **D. Business continuity training and awareness initiatives are promoted across the organization**

**Answer: D**

Explanation:

CBCI 7.0 expects visible leadership commitment because BCMS success depends on senior sponsorship, resourcing, and consistent messaging. When top management embraces BC, they actively support awareness, training, and engagement so BC becomes understood beyond the small group formally involved in the BCMS. The BCI's PP2 guidance highlights that embracing business continuity is a process of education and awareness-reminding staff what is at stake and who depends on the organization's products and services. Leaders who embrace BC amplify this through promoting awareness and training across the workforce. Option A contradicts good practice: a BCMS should be aligned to organizational purpose and objectives, not independent. Option C is the opposite of the expected outcome. Option D describes weak governance-reviews only "if time permits" and slow follow-up-whereas leadership embrace typically strengthens governance cadence and improvement discipline. Therefore, B is the correct outcome.

#### NEW QUESTION # 87

Which of the following is NOT an activity that is undertaken as part of the governance of the Business Continuity Management System (BCMS)?

- A. Monitoring and evaluating the performance of the BCMS
- **B. Carrying out specific operational activities relevant to BCMS priorities**
- C. Supporting continual improvement to the BCMS
- D. Ensuring that the BCMS meets any related regulatory requirements

**Answer: B**

#### NEW QUESTION # 88

The Process Business Impact Analysis (BIA):

- A. Is conducted prior to the Product and Services BIA
- B. Is optional and may be omitted
- **C. Identifies resource requirements and interdependencies**
- D. Excludes processes that have been outsourced

**Answer: C**

Explanation:

The Process BIA focuses on understanding internal processes, their resource needs, and dependencies that impact the delivery of products and services. The CBCI 7.0 course underlines that this BIA level identifies critical resources, interdependencies among activities, and potential bottlenecks. It complements Product and Service BIAs by providing detailed operational insights necessary for designing effective recovery strategies.

Processes outsourced to third parties are typically included to ensure a complete picture. This analysis is a core component of the BIA framework and is not optional.

Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 40-44.

#### NEW QUESTION # 89

Which of the following is an indicator of an improved Business Continuity (BC) culture?

- **A. Trained internal personnel are in place and are committed to maintaining Business Continuity (BC).**
- B. Top management no longer needs to engage in Business Continuity (BC) activities as personnel have embraced BC and others have taken the lead.
- C. Business continuity plans are developed when time is available and are stored securely in case they are needed in the future.
- D. External experts have been appointed to design and implement solutions without the need to involve the personnel engaged in the activities.

**Answer: A**

Explanation:

An improved BC culture is evidenced when business continuity becomes embedded and sustained through internal ownership, competence, and ongoing commitment-not when BC is treated as a one-off documentation task or outsourced activity. In GPG 7.0, the focus of Embracing Business Continuity (PP2) is to intentionally improve BC culture by moving away from "mandating and enforcing compliance" and instead embedding BC into the organization so it remains operational and current. A clear indicator of

maturity is having trained internal personnel (not just a single BC specialist) who understand their roles and remain committed to maintaining capability over time-this supports continuity of knowledge, repeatable practices, and continual improvement. Option A is incorrect because improved culture does not remove top management's responsibilities; leadership commitment remains essential to governance, resourcing, and direction of the BCMS. Option C weakens culture by reducing internal engagement and ownership. Option D describes passive "plan storage" rather than an active, practiced capability. Therefore, B best reflects a healthier and more resilient BC culture.

## NEW QUESTION # 90

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