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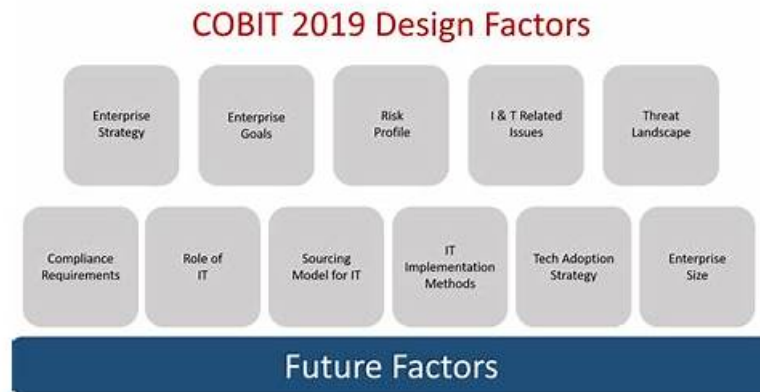
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ISACA COBIT Design and Implementation Certificate Sample Questions (Q85-Q90):

NEW QUESTION # 85
Which of the following includes capability levels that can be used as benchmarks?

- A. Process practices
- B. Process purpose
- C. Process metrics
- D. Process activities

Answer: A

Explanation:
In COBIT 2019, process practices are linked with capability levels. These levels can serve as benchmarks for evaluating the maturity and performance of processes.
"The COBIT process model provides detailed descriptions of governance and management objectives, including practices and activities, with defined capability levels that are used for performance measurement and benchmarking." Reference:COBIT 2019 Framework: Governance and Management Objectives, Introduction to Process Capability Levels

NEW QUESTION # 86
Ensuring the program team knows and understands the enterprise goals is a part of which of the following implementation phases?

- A. What are the drivers?
- B. Where do we want to be?
- C. Where are we now?
- D. How do we get there?

Answer: B

Explanation:
Ensuring the program team knows and understands the enterprise goals is a part of the "Where do we want to be?" implementation phase. This phase focuses on defining the future state of the enterprise, including its strategic objectives and goals.
In the COBIT 2019 framework, the "Where do we want to be?" phase is dedicated to establishing the vision and future state objectives of the enterprise. During this phase, it is crucial for theprogram team to fully understand and align with the enterprise goals to ensure that the governance system supports achieving these goals effectively.
COBIT 2019 Framework References:
* COBIT 2019 Implementation Guide, Chapter 4:Outlines the steps in defining the future state, including setting strategic objectives and ensuring that the program team understands the enterprise goals.
* COBIT 2019 Design Guide:Emphasizes the importance of aligning the governance system with enterprise goals and objectives.
Ensuring that the program team understands the enterprise goals in this phase is essential for aligning governance practices with strategic objectives, thereby facilitating successful implementation and achievement of desired outcomes.

NEW QUESTION # 87
Which of the following would a COBIT implementation expert consider as a COBIT design factor in tailoring enterprise strategy?

- A. Value delivery
- B. Cost leadership
- C. Business transformation
- D. Risk optimization

Answer: B

Explanation:
In the context of COBIT 2019, design factors are essential for tailoring the governance system to the specific needs of an enterprise.
These factors help shape the governance system to ensure it aligns with the enterprise's strategy, goals, and environment. When considering how to tailor the governance system to an enterprise strategy, a COBIT implementation expert would look at several design factors, one of which iscost leadership.
Detailed Explanation with References:
Cost Leadership (Option A): Cost leadership is a strategic objective where an organization aims to become the lowest-cost producer in its industry. This strategy can be a significant design factor in tailoring a governance system, as it impacts decisions on IT investments, process efficiencies, and cost management. In COBIT
2019, aligning IT governance with a cost leadership strategy involves ensuring that IT initiatives support cost reduction and operational efficiency, thereby enabling the organization to achieve competitive pricing.
Risk Optimization (Option B): While risk optimization is an essential component of IT governance, it is more related to managing and balancing risk rather than a design factor specifically tailored to enterprise strategy.
Business Transformation (Option C): Business transformation refers to major changes in an organization's processes, systems, or structure. It is more of a broader business objective rather than a design factor used specifically in the context of tailoring the governance system to an enterprise strategy.
Value Delivery (Option D): Value delivery focuses on ensuring that IT delivers value to the business. It is a core principle of IT governance but is not typically categorized as a design factor for tailoring enterprise strategy in COBIT 2019.
Conclusion:The correct answer isA. Cost leadership. Cost leadership as a design factor directly influences how the governance

system is tailored to support the enterprise strategy of achieving the lowest cost production. This alignment ensures that the governance system supports strategic goals focused on cost efficiency and competitive pricing.
References:
ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.
ISACA.
ISACA. COBIT 2019 Framework: Governance and Management Objectives. ISACA.

NEW QUESTION # 88
Which of the following is the MOST likely trigger event for an EGIT improvement or implementation program?

- A. An enterprise's marketing department has implemented its own IT solutions independent from the IT function.
- B. The enterprise is faced with a shortage of qualified IT staff.
- C. The enterprise has failed to meet new privacy regulations and is heavily fined.
- D. An enterprise is announcing a merger with one of its major competitors.

Answer: C

Explanation:
According to COBIT 2019 Implementation Guide:
"Trigger events for initiating or improving EGIT include regulatory noncompliance, significant operational failures, or events that expose governance weaknesses." Being fined for failing privacy regulations clearly exposes governance and compliance gaps- prompting the need to implement or improve EGIT to avoid future regulatory or reputational damage.
Reference:COBIT 2019 Implementation Guide, Section 2.1

NEW QUESTION # 89
Who is responsible for performing a stakeholder satisfaction survey and gathering feedback on lessons learned from the implementation of an EGIT program plan?

- A. Business executives and the I&T governance board
- B. The CIO and the program steering committee
- C. IT managers and IT process owners
- D. The risk and compliance function and IT audit

Answer: B

Explanation:
The COBIT 2019 Implementation Guide assigns accountability for program-level evaluation and benefits realization to executive roles responsible for governance oversight. Specifically, the program steering committee, chaired or sponsored by the CIO, is accountable for monitoring outcomes, assessing stakeholder satisfaction, and capturing lessons learned once implementation phases are completed.
While IT managers and process owners contribute operational input, they are not accountable for enterprise- wide feedback. Similarly, audit and compliance functions provide independent assurance rather than program ownership. Business executives and governance boards retain oversight but do not execute implementation monitoring activities.
The Implementation Guide stresses that continuous improvement depends on formal feedback loops, including stakeholder surveys and post-implementation reviews. These activities ensure alignment with enterprise goals, validate benefits realization, and support momentum for future governance improvements.
The CIO plays a central role by coordinating across business and IT, while the steering committee ensures decisions remain aligned with strategic objectives. This shared responsibility ensures accountability, transparency, and sustainability of the EGIT program.

NEW QUESTION # 90
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