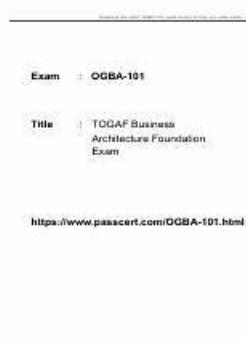


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The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.
Topic 2	<ul style="list-style-type: none">Introduction to TOGAF Business Architecture Foundation: This topic gives aspiring TOGAF business architects basic knowledge about the Business Architecture Foundation.
Topic 3	<ul style="list-style-type: none">Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.

Topic 4	<ul style="list-style-type: none"> TOGAF ADM: This topic of the OGBA-101 Exam gives TOGAF business architects an introduction to the TOGAF ADM, its objectives, and usage.
Topic 5	<ul style="list-style-type: none"> Development of a Business Architecture: This topic explains how a Business Architecture is developed with the TOGAF ADM.
Topic 6	<ul style="list-style-type: none"> TOGAF Business Scenario method: The focal point of this OGBA-101 exam topic is the application of the TOGAF Business Scenario method.

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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q56-Q61):

NEW QUESTION # 56

Consider the diagram of an architecture development cycle.

Which description matches the phase of the ADM labeled as item 1?

- A. Operates the process of managing architecture requirements.
- B. Provides architectural oversight for the implementation.
- C. Conducts implementation planning for the architecture defined in previous phases.
- D. Establishes procedures for managing change to the new architecture.

Answer: C

Explanation:

In the context of the TOGAF ADM (Architecture Development Method), the phase labeled as item 1, which conducts implementation planning for the architecture defined in previous phases, corresponds to Phase E: Opportunities and Solutions. Here's a detailed explanation:

Phase E: Opportunities and Solutions:

Objective: This phase focuses on identifying delivery vehicles (projects, programs, or portfolios) that can deliver the target architecture identified in previous phases. It bridges the gap between the architecture vision and the detailed implementation.

Implementation Planning: In this phase, the architect develops the detailed Implementation and Migration Plan. This includes identifying work packages, sequencing activities, and preparing for the transition to the target architecture.

Key Activities:

Identify Opportunities and Solutions: This involves identifying potential solutions that address the gaps identified during the architecture definition phases (Phases B, C, and D).

Work Package Definition: Work packages are defined, which include specific projects or initiatives required to implement the architecture.

Transition Planning: Detailed plans for transitioning from the baseline to the target architecture are developed, ensuring that all necessary steps and resources are accounted for.

TOGAF Reference:

Phase E Deliverables: Key deliverables of this phase include the Implementation and Migration Plan, project charters, and work package descriptions.

Alignment with Business Strategy: This phase ensures that the implementation plans are aligned with the business strategy and objectives, providing a clear path for executing the architecture vision.

Benefits:

Structured Implementation: Conducting implementation planning ensures that the architecture is implemented in a structured and

controlled manner, reducing risks and enhancing the likelihood of success.

Resource Allocation: It helps in efficient allocation of resources by identifying the specific projects and initiatives needed to achieve the target architecture.

In summary, Phase E of the TOGAF ADM focuses on conducting implementation planning for the architecture defined in previous phases, ensuring a structured and controlled approach to executing the architecture vision and achieving the desired business outcomes.

NEW QUESTION # 57

Exhibit.

Consider the diagram of an architecture development cycle.

Select the correct phase names corresponding to the labels 1, 2 and 3?

- A. 1 Architecture Governance - 2 Implementation Governance - 3 Preliminary
- B. 1 Continuous Improvement - 2 Migration Planning - 3 Architecture Vision
- C. 1 Requirements Management - 2 Change Management - 3 Strategy
- D. 1 Requirements Management - 2 Implementation Governance - 3 Preliminary

Answer: D

Explanation:

The diagram of an architecture development cycle shows three phases of the TOGAF ADM. The correct phase names corresponding to the labels 1, 2 and 3 are Requirements Management, Implementation Governance, and Preliminary respectively. These phases are described as follows:

* Requirements Management (label 1): This phase provides a process for managing architecture requirements throughout the ADM cycle. It ensures that requirements are captured, stored, prioritized, and addressed by relevant ADM phases. It also ensures that requirements are validated and updated as necessary.

* Implementation Governance (label 2): This phase provides a process for ensuring that the implementation projects conform to the defined architecture. It involves establishing an implementation governance model, defining architecture contracts and compliance reviews, and monitoring and supporting the implementation projects.

* Preliminary (label 3): This phase provides a process for preparing and planning the architecture project. It involves defining the scope and vision of the project, customizing the ADM process and content framework, defining principles and governance structures, and evaluating the enterprise architecture maturity and readiness.

NEW QUESTION # 58

Which of the following is a benefit of value streams and value stream mapping?

- A. Value streams help to identify value, duplication, and redundancy across the enterprise.
- B. Value streams provide a framework for more effective business requirements analysis, case management, and solution design.
- C. Value streams help to ensure that investments and project initiatives are prioritized and funded at an appropriate level commensurate with their value.
- D. Value streams highlight the value of individual work packages needed to develop the business architecture.

Answer: B

Explanation:

According to the TOGAF Business Architecture Guide, value streams play a key role in providing a structured framework that supports more effective analysis of business requirements, case management, and solution design. Value streams offer a high-level, customer-centric view of how value flows through the organization, which helps in aligning business requirements and ensuring solutions are well-targeted to meet those requirements.

* Role of Value Streams in Business Requirements Analysis Value streams help stakeholders understand the key stages and outcomes that deliver value to customers or stakeholders. This framework facilitates a clear alignment between business requirements and the value outcomes each requirement supports. By mapping requirements to specific value stream stages, architects can ensure that requirements are directly tied to business outcomes.

* Supporting Case Management Value streams also provide a structured approach for managing various business cases. By identifying key stages in the value creation process, value streams help in evaluating and prioritizing cases based on their impact on value delivery. This structured approach enhances case management by focusing on value, efficiency, and alignment with organizational goals.

* Enhancing Solution Design Solution design is more effective when informed by a value stream view, as it allows architects to focus

on delivering value at each stage of the process. By understanding the flow of value, architects and solution designers can ensure that technology, processes, and capabilities are aligned to support the most critical aspects of the value stream. This alignment optimizes solution design to meet specific business needs more effectively.

* Why Option B is Correct The TOGAF Business Architecture Guide explicitly states that value streams provide a framework for business requirements analysis, case management, and solution design. This insight indicates that value streams are instrumental in ensuring that these elements are aligned with how value is delivered within the organization.

Why Other Options are Incorrect:

* Option A (Identify value, duplication, and redundancy): While value streams can provide insights into operational efficiency, they are not primarily focused on identifying duplication and redundancy across the enterprise. Instead, this aspect is typically covered by detailed process mapping or capability assessments.

* Option C (Highlighting value of individual work packages): Value streams do not emphasize individual work packages but rather focus on the overall flow of value. Work packages are more granular and usually defined during implementation and migration planning.

* Option D (Ensuring investment prioritization): Investment prioritization is more closely associated with portfolio management rather than value stream mapping. Although value streams inform decision-making, they do not directly handle funding prioritization.

Conclusion:

The correct answer is B because value streams provide a framework that directly supports business requirements analysis, case management, and solution design, as outlined in the TOGAF Business Architecture Guide.

NEW QUESTION # 59

Consider the following representation of a business model:

□ Which of the following business models is this an example of?

- A. The Business Model Cube
- B. The Business Model Innovation factory
- C. The Four Box Framework

Answer: C

Explanation:

The provided representation of a business model appears to be a variant of the Business Model Canvas, which is a strategic management template for developing new or documenting existing business models. It is a visual chart with elements describing a firm's value proposition, infrastructure, customers, and finances. The model assists firms in aligning their activities by illustrating potential trade-offs. Since none of the options precisely match the Business Model Canvas and the Four Box Framework is conceptually closest to the Business Model Canvas, option B is the best available answer, albeit not a perfect match.

NEW QUESTION # 60

Which of the following best describes the purpose of Business Scenarios?

- A. To guide decision making throughout the enterprise
- B. To identify risk when implementing an architecture project
- C. To catch errors in a project architecture early
- D. To identify and understand requirements

Answer: D

NEW QUESTION # 61

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