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Section	Weight	Objectives
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Topic 1: Predictive Plan-Based Methodologies	17%	- Risk and quality management • 1. Risk identification and response planning • 2. Quality assurance and control concepts - Scope, schedule, and cost planning • 1. Baseline management • 2. Work Breakdown Structure (WBS) - Stakeholder engagement • 1. Stakeholder identification and analysis • 2. Communication strategies
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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q682-Q687):

NEW QUESTION # 682

Select two key benefits of the Control Procurements process

- A. Ensures that contract performance meets the terms of the legal agreement
- B. Helps determine whether a certain type of contract should be used
- C. Enables the development of make-or-buy decisions

- D. Guarantees that legal agreements influence vendor selection
- E. Assures that legal agreements guide contract closings

Answer: A,E

NEW QUESTION # 683

A complete set of concepts, terms, and activities that make up an area of specialization is known as:

- A. a Knowledge Area
- B. a Process Group
- C. portfolio management
- D. program management

Answer: A

Explanation:

According to the PMBOK Guide (Project Management Body of Knowledge), the structure of project management is organized into two primary dimensions: Process Groups and Knowledge Areas.

Knowledge Area (Option A): A Knowledge Area represents a complete set of concepts, terms, and activities that make up a professional field, project management field, or area of specialization. These areas are defined by their knowledge requirements and are described in terms of their component processes, practices, inputs, outputs, tools, and techniques. There are currently 10 Knowledge Areas in the traditional PMI framework (e.

g., Scope, Schedule, Cost, Quality, etc.).

* Process Group (Option B): A Process Group is a logical grouping of project management inputs, tools and techniques, and outputs. The five Process Groups (Initiating, Planning, Executing, Monitoring and Controlling, and Closing) are independent of application areas or industry focus; they represent the phases of managing a project.

* Program Management (Option C): This is the application of knowledge, skills, and principles to a program (a group of related projects) to achieve strategic objectives and benefits that could not be realized by managing the projects individually. It is a level of management, not a definition of a specific specialized knowledge set.

* Portfolio Management (Option D): This involves the centralized management of one or more portfolios (projects, programs, and operations) to achieve strategic objectives. Like program management, it is a high-level management discipline rather than a discrete "area of specialization" within the PMBOK structure.

In the PMI framework, while Process Groups follow the chronological flow of a project, Knowledge Areas provide the technical depth required to manage specific aspects of the project, such as Risk or Communications, throughout its entire lifecycle.

NEW QUESTION # 684

Which process determines the risks that may affect the project and documents their characteristics?

- A. Plan Risk Management
- B. Control Risks
- C. Plan Risk Responses
- D. Identify Risks

Answer: D

Explanation:

According to the PMBOK Guide and the Standard for Project Management, the process of determining which risks may affect the project and documenting their characteristics is Identify Risks.

As per PMI standards, this process is part of the Project Risk Management Knowledge Area and occurs within the Planning Process Group. The key benefit of this process is the documentation of existing risks and the knowledge and ability it provides to the project team to anticipate events. Important aspects of this process include:

* Iterative Nature: Identify Risks is an iterative process because new risks may evolve or become known as the project progresses through its life cycle.

* Participants: The process should involve the project manager, project team members, risk management team (if assigned), customers, subject matter experts, end users, and other stakeholders.

* Risk Register: The primary output of this process is the Risk Register, which initially contains the list of identified risks and a list of potential responses.

The other options are incorrect based on the following PMI definitions:

* Control Risks: (Now referred to as Monitor Risks) This is the process of monitoring the implementation of agreed-upon risk

response plans, tracking identified risks, and identifying and analyzing new risks. It is a Monitoring and Controlling process, not the initial identification process.

* Plan Risk Management: This is the process of defining how to conduct risk management activities for a project. It establishes the "roadmap" or strategy but does not identify the specific risks themselves.

* Plan Risk Responses: This is the process of developing options and actions to enhance opportunities and to reduce threats to project objectives. This happens after risks have been identified and analyzed.

As per the PMI Lexicon of Project Management Terms, the Identify Risks process ensures that the team has a comprehensive understanding of the uncertainties that could impact the project's scope, schedule, cost, or quality.

NEW QUESTION # 685

Quality and credibility of the qualitative risk analysis process requires that different levels of the risk's probabilities and impacts be defined is the definition of what?

- A. Risk breakdown structure (RBS)
- **B. Risk probability and impact**
- C. Risk response planning
- D. Qualitative risk analysis

Answer: B

Explanation:

Section: Volume E

NEW QUESTION # 686

Verification of project deliverables occurs during which process?

- A. Create WBS
- B. Develop project charter
- C. Develop preliminary project scope statement
- **D. Close Project or Phase**

Answer: D

NEW QUESTION # 687

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