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BCS PC-BA-FBA-20 Exam Syllabus Topics:

Section	Weight	Objectives
Topic 1: Strategic Context for Business Analysis	5%	- Alignment with organizational goals - Business strategy and objectives
Topic 2: Establishing the Requirements	10%	- Elicitation and definition techniques - Requirements types: business, functional, non-functional
Topic 3: Investigating the Business Situation	10%	- Documenting current state - Investigative techniques: interviews, workshops, observation
Topic 4: Business Analysis Service Framework	5%	- Roles and responsibilities within the framework - Structure and process model

Topic 5: Making the Business Case	10%	- Feasibility assessment - Cost-benefit analysis and justification
Topic 6: Modelling Requirements	5%	- Modelling notations and techniques - Communicating requirements through models
Topic 7: Delivering the Requirements and Solution	5%	- Implementation considerations - Benefits realization
Topic 8: Validating and Managing Requirements	5%	- Requirements management and change control - Requirements validation and verification
Topic 9: Defining the Solution	10%	- Developing and evaluating solution options - Gap analysis
Topic 10: Competencies of a Business Analyst	5%	- Professional knowledge and techniques - Personal qualities and skills
Topic 11: Improving Business Services and Processes	10%	- Identifying improvement opportunities - Process modelling and analysis
Topic 12: Analysing and Managing Stakeholders	10%	- Stakeholder identification and classification - Stakeholder analysis and engagement strategies
Topic 13: What is Business Analysis?	5%	- Definition and scope - Role and purpose of business analysis

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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q103-Q108):

NEW QUESTION # 103

Which lifecycle accepts and expects changes during requirements so would cope well with a rapid pace of change?

- A. Waterfall
- **B. Iterative**
- C. Incremental
- D. V model

Answer: B

Explanation:

The Iterative (or Agile) lifecycle model is specifically designed to deal with changing requirements and a rapid pace of change. Unlike linear models like Waterfall or the V model, which expect requirements to be fixed early, the iterative model delivers the solution in a series of repeated cycles (iterations/sprints). This approach embraces the reality that requirements will change as stakeholders learn more about the evolving product and the business environment shifts. It explicitly incorporates frequent feedback loops and allows for the adaptation of requirements throughout the project, making it the most flexible and suitable model for unstable or complex environments.

(Reference: BCS Requirements Engineering - Lifecycle Models, Agile/Iterative)

NEW QUESTION # 104

Which of the following is NOT one of the perspectives considered by the 'Balanced Business Scorecard'?

- **A. Competition.**
- B. Financial.

- C. Customer.
- D. Learning and Growth.

Answer: A

NEW QUESTION # 105

A report has been created into improving the scheduling of physio appointments at a major hospital. An extract reads: 'The scheduling team have a strong set of skills that will not need to be updated. However, the team should be split into two: one dealing with inpatients and one with outpatients. The introduction of a new telephony software and an online booking system will also require changes to the process.' How might these changes be BEST presented to communicate with the scheduling team?

- A. Business Activity Model
- **B. Prototype**
- C. Business Process Model
- D. POPIT

Answer: B

Explanation:

To determine the best way to present the changes to the scheduling team, we need to consider the nature of the information being communicated and the audience (the scheduling team). The extract describes changes to processes, roles, and systems, which are best represented visually to ensure clarity and understanding.

Key Considerations:

* Business Process Model (BPM): A BPM is a visual representation of the steps in a process. It is particularly useful for communicating changes to workflows, roles, and responsibilities. Since the extract discusses splitting the scheduling team into two groups and introducing new software and processes, a BPM would effectively illustrate how these changes impact the workflow.

* Business Activity Model (BAM): A BAM focuses on high-level activities and their logical dependencies, often used in strategic planning. However, it is less detailed than a BPM and may not adequately capture the specific changes to scheduling processes.

* POPIT (People, Organization, Process, Information, Technology): POPIT is a framework for analyzing business change across multiple dimensions. While it provides a holistic view, it is not a presentation tool and would not be the best choice for directly communicating the changes to the scheduling team.

* Prototype: A prototype is typically used to demonstrate the functionality of a system or software.

While the introduction of telephony software and an online booking system could involve prototyping, this option does not address the need to communicate process and role changes.

Evaluation of Each Option:

* A. Business Process Model: A BPM is ideal for illustrating the changes to the scheduling process, including the split into inpatient and outpatient teams and the integration of new software. It provides a clear, step-by-step visual representation that the scheduling team can easily understand. Conclusion:

This is the best option.

* B. Business Activity Model: While a BAM could provide a high-level overview of the changes, it lacks the detail needed to explain specific process adjustments. Conclusion: This is not the best option.

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* C. POPIT: POPIT is a framework for analysis, not a communication tool. It would not effectively convey the changes to the scheduling team. Conclusion: This is not the best option.

* D. Prototype: Prototyping is relevant for demonstrating software functionality but does not address the need to communicate process and role changes. Conclusion: This is not the best option.

Final Recommendation:

The changes should be presented using a Business Process Model, as it effectively communicates the revised workflows and roles to the scheduling team.

NEW QUESTION # 106

Which of the following techniques can be used to pull together the results of an analysis of the external and internal business environment of an organisation?

- A. Five-forces model.
- B. Balanced business scorecard.
- **C. SWOT analysis.**
- D. Resource audit.

Answer: C

NEW QUESTION # 107

Which of the following is NOT an example of a generic stakeholder group?

- **A. Testers.**
- B. Competitors.
- C. Employees.
- D. Regulators.

Answer: A

NEW QUESTION # 108

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