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PMI-ACP certification exam covers a wide range of Agile methodologies, including Scrum, Kanban, Lean, and XP. It also covers Agile techniques such as user stories, continuous integration, and test-driven development. PMI Agile Certified Practitioner certification exam is designed to test an individual's understanding of Agile principles, practices, tools, and techniques. It is a rigorous exam that requires significant preparation and study.

Preparation Process

To complete the PMI-ACP exam at the first attempt, you have to be well-prepared for it. Observing the content of the test, the individuals can start looking for the prep resources that will help them to get all the required skills and knowledge. If you want to meet your goals, we recommend that you follow the tips that are listed below:

Review the PMI-ACP Exam Reference List

The PMI does not recommend any courses, references, resources, or other materials. But there are some publications that contain the information needed for the test. You can explore the following options:

- Agile Estimating and Planning by Mike Cohn;
- User Stories Applied: For Agile Software Development by Mike Cohn.

- Agile Project Management: Creating Innovative Products by Jim Highsmith;
- Exploring Scrum: The Fundamentals by Doug Shimp and Dan Rawsthorne;
- Effective Project Management: Traditional, Agile, Extreme by Robert K. Wysocki;

PMI PMI-ACP (PMI Agile Certified Practitioner) Certification Exam is one of the most popular and prestigious certification exams in the world of agile project management. PMI-ACP exam is designed for professionals who have experience working in agile environments and want to validate their knowledge and skills in agile project management. The PMI PMI-ACP certification is recognized globally and is a testament to an individual's expertise in agile methodologies.

PMI Agile Certified Practitioner Sample Questions (Q87-Q92):

NEW QUESTION # 87

Refactoring, as it applies to the practice of extreme Programming (XP), refers to:

- **A. Restructuring of code so as to improve the code without changing its external behavior.**
- B. Restructuring the estimate by applying a higher cost performance index during is what if+- analysis.
- C. Modifying the project due to scope changes, resource availability, and cost and schedule variances.
- D. Modifying the cost baseline due to an increased estimate at completion and a negative cost variance.

Answer: A

NEW QUESTION # 88

An agile leader has been assigned to a project that involves significant technical complexity. What should the agile leader do to set the project up for success?

- A. Address this impediment by obtaining suitable training for the team.
- B. Motivate the team to try new technical approaches.
- **C. Facilitate team brainstorming of the risks resulting from complexity for the risk register.**
- D. Address the risks resulting from complexity within sprint zero.

Answer: C

Explanation:

The correct answer is C - Facilitate team brainstorming of the risks resulting from complexity for the risk register.

Technical complexity introduces risks that must be identified and managed early. Agile leaders support teams by facilitating collaborative risk identification, not by dictating solutions. Brainstorming sessions help surface concerns and lead to proactive mitigation strategies.

PMI Agile Practice Guide:

"Risks are best identified through team collaboration. Facilitated risk identification sessions encourage broad participation and lead to better awareness and ownership of potential issues." (PMI Agile Practice Guide, Section 7.3 - Risk Management) Mike Griffiths:

"In agile projects, technical risks are treated early. Collaborative identification and visibility are key to creating a risk-adjusted delivery plan." (PMI-ACP Exam Prep, Chapter 6 - Problem Detection and Resolution) Incorrect options:

- * A is valid long-term, but brainstorming comes first for awareness.
- * B limits risk planning to a fixed period (Sprint 0), which may not be enough.
- * D promotes innovation but not structured risk identification.

NEW QUESTION # 89

The most appropriate model for a geographically distributed project team is one in which the team is distributed across:

- A. relatively few locations, and tasks are divided along functional lines with design in one location, coding in another, and testing in another.
- B. many locations, with relatively few people at each location developing and testing decoupled subsystems.
- C. locations in the same time zone, working on the same systems while leveraging rich communication channels.
- **D. relatively few locations, with each location team comprised of a complete development group developing decoupled subsystems.**

Answer: D

NEW QUESTION # 90

Backlog at start	500 points
End of iteration 1	475 points
End of iteration 2	450 points
End of iteration 3	425 points
End of iteration 4	450 points

Based on the backlog metrics in the chart, what can explain the Jump in points at the end of iteration 4?

- A. The team neglected to account for support and maintenance costs associated with other supported products
- B. The team discovered that previously accepted work could be greatly improved and added story points associated with that work
- C. The team learned that the product owner needed to increase the output in the next release
- **D. The team realized that some stories were underestimated relative to other stories and reestimated as needed**

Answer: D

NEW QUESTION # 91

A scrum team is working together virtually. One of the team members sends a daily email to the other team members listing impediments that they find. During retrospective meetings, the team member complains that their colleagues fail to take actions on the impediments.

How should the team address this issue?

- A. Team members should state that they need to prioritize their work instead of responding to daily emails about impediments.
- B. The team member that is complaining should talk individually with the scrum master to remove impediments.
- C. They should ask for more details about the impediments and then resolve them when the team has more time to investigate.
- **D. The team member that is complaining should address the impediments in daily scrum, communicating them directly.**

Answer: D

Explanation:

The daily scrum is the appropriate forum for team members to raise and discuss any impediments or blockers they are facing. By addressing the impediments directly in the daily scrum, the team can collaborate and work together to find solutions in real time. This ensures that issues are identified early and are dealt with in a timely manner. Relying solely on emails for communication can lead to missed opportunities for immediate resolution and may cause frustration, as seen in this case. Encouraging the team member to raise the impediments during the daily scrum will help ensure they are addressed quickly and effectively.

NEW QUESTION # 92

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