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## PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q12-Q17):

### NEW QUESTION # 12

How should the Head of P3O overcome the barrier of "lack of focus on the full P3O model"?

- A. Gain acceptance of component offices delivered in tranches
- **B. Build a vision and Business Case**
- C. Address culture changes through targeted communications
- D. Develop minimalist processes with tailoring guidelines

**Answer: B**

Explanation:

The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and

Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation. Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

### NEW QUESTION # 13

Which non-PPM function is often provided by a P3O in the interests of business efficiency?

- A. Escalating risks and issues
- **B. Providing a secretariat service to management boards**
- C. Challenging project data
- D. Scrutinising the impact of project delivery on business as usual

**Answer: B**

Explanation:

The P3O Foundation (2013) manual identifies providing a secretariat service to management boards as a non-PPM function often undertaken by a P3O for business efficiency. Section 7.2.3 states, "The P3O may provide secretariat services to management boards, including organizing meetings and documenting decisions, to enhance efficiency and support governance." This contrasts with challenging project data (A), scrutinizing impacts (B), and escalating risks (C), which are PPM-related functions. The 2013 edition highlights this administrative support as a value-added service, leveraging P3O's centralized position to streamline board activities. This role reduces duplication, ensuring management boards focus on strategic oversight, aligning with the P3O's broader support mandate across the organization.

Reference: P3O Foundation (2013) manual, Section 7.2.3, AXELOS.

### NEW QUESTION # 14

What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

- A. Project
- B. Business as usual
- **C. Programme**
- D. Portfolio

**Answer: C**

Explanation:

A programme is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities, according to the P3O Foundation (2013) manual. Section 2.1.1 states, "A programme is a temporary flexible organization structure created to coordinate, direct and oversee the implementation of a set of related projects and activities in order to deliver outcomes and benefits aligned with an organization's strategic objectives." This distinguishes it from business as usual (B), which is ongoing operations, projects (C), which are individual initiatives, and portfolios (D), which manage a group of programmes and projects. The 2013 edition emphasizes the programme's role in delivering coordinated change, making A the correct choice. This definition supports the P3O's function of aligning such structures with strategic goals, ensuring effective change management.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

### NEW QUESTION # 15

What technique provides the benefit of checking the quality of the decision-support information being provided to the P3O?

- A. Capacity planning for resource management
- B. Management dashboards
- **C. Gated reviews**
- D. Business process swimlanes

**Answer: C**

Explanation:

Gated reviews provide the benefit of checking the quality of decision-support information, according to the P3O Foundation (2013) manual. Section 7.3.2 states, "Gated reviews offer an independent assessment to verify the quality and reliability of information used for P3O decision-making, ensuring governance standards are met." This contrasts with business process swimlanes (B), which map processes, capacity planning (C), which manages resources, and management dashboards (D), which visualize data. The 2013 edition highlights gated reviews as a key assurance technique, supporting P3O's role in maintaining high-quality decision support. This process enhances strategic alignment and risk management.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

#### NEW QUESTION # 16

Which is a typical information assurance role of a P3O?

- A. Ensuring data security are assessed at the beginning of each project
- B. Escalating issues to senior management
- C. Providing capacity planning for the portfolio
- D. Booking for operational staff

**Answer: A**

Explanation:

The P3O Foundation (2013) manual identifies ensuring data security assessment at project initiation as a typical information assurance role. Section 7.3.2 states, "The P3O ensures data security and integrity are assessed at the beginning of each project to support reliable decision-making and compliance." This differs from issue escalation (A), capacity planning (B), or staff booking (D), which are operational or resource-related. The 2013 edition emphasizes this role in maintaining high-quality information, a cornerstone of P3O's governance support. This ensures trust and accuracy in data used across change initiatives.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

#### NEW QUESTION # 17

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