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## APICS Certified in Planning and Inventory Management (CPIM 8.0) Sample Questions (Q40-Q45):

### NEW QUESTION # 40

A disadvantage of a capacity-lagging strategy may be:

- A. a high cost of inventories.
- B. planned capital investments occur earlier than needed.
- C. risk of excess capacity if demand does not reach forecast.
- D. lack of capacity to fully meet demand.

**Answer: D**

Explanation:

A capacity-lagging strategy is a conservative approach to capacity planning that involves adding capacity only when the firm is operating at full capacity because of an increase in demand<sup>1</sup>. This strategy can help minimize costs and reduce the risk of excess capacity, but it can also lead to a disadvantage of not being able to fully meet customer demand if it rises quickly<sup>2</sup>. This can result in lost customers, revenue, and market share, as well as lower customer satisfaction and loyalty<sup>3</sup>. Reference:

\* Lag Capacity Strategy, Lag Demand Strategy - UniversalTeacher.com

\* Capacity Planning Strategies: Types, Examples, Pros And Cons - Toggl

\* 3 types of capacity planning strategies (with examples) - Xola

#### NEW QUESTION # 41

Which of the following roles is the BEST choice for classifying sensitive data?

- A. Information owner
- B. Information system security officer
- C. Information system security manager
- D. Information system owner

**Answer: A**

#### NEW QUESTION # 42

A security engineer must address resource sharing between various applications without adding physical hardware to the environment. Which secure design principle is used to BEST segregate applications?

- A. Physical isolation
- B. Network firewalls
- C. Logical isolation
- D. Application firewalls

**Answer: C**

#### NEW QUESTION # 43

Long lead-time items with stable demand would best be supported by a supply chain:

- A. positioning inventory close to the consumer.
- B. using a pull system.
- C. designed to be responsive.
- D. linked through an enterprise resources planning (ERP) system.

**Answer: A**

Explanation:

Long lead-time items with stable demand are best supported by a supply chain that positions inventory close to the consumer. This reduces the risk of stockouts and improves customer service levels. It also allows the supply chain to buffer against demand variability and supply disruptions. Positioning inventory close to the consumer is a form of postponement strategy, where the final assembly or customization of products is delayed until the customer order is received<sup>12</sup>. References: EXAM CONTENT MANUAL PREVIEW, page

9, section 3.1.2. [Strategic Supply Chain Management: The Five Core Disciplines for Top Performance, Second Edition], page 63, section 3.2.

#### NEW QUESTION # 44

In the design and development of a manufacturing process, process engineers would most likely be responsible for decisions relating to:

- A. production capacity.
- B. lead times.
- C. routing sequences.
- D. product reliability.

**Answer: C**

Explanation:

Process engineers are responsible for designing, implementing, controlling, and optimizing industrial processes, especially continuous ones such as the production of petrochemicals<sup>1</sup>. One of the decisions that process engineers would most likely make is the routing sequence, which is the order of operations or activities that are performed on a product or material as it moves through the production process<sup>2</sup>. The routing sequence affects the process performance, efficiency, quality, and cost, and it requires careful planning and analysis by the process engineers. Option A is not correct, because lead times are the time intervals between the initiation and completion of a process or a project<sup>3</sup>. Lead times are influenced by many factors, such as demand, capacity, inventory, scheduling, and supply chain management, and they are not solely determined by the process engineers. Option B is not correct, because production capacity is the maximum amount of output that a process or a system can produce within a given period of time<sup>4</sup>. Production capacity depends on the availability and utilization of resources, such as materials, labor, equipment, and facilities, and it is not only decided by the process engineers. Option C is not correct, because product reliability is the probability that a product will perform its intended function without failure for a specified period of time under specified conditions<sup>5</sup>. Product reliability is affected by many aspects, such as product design, quality control, testing, maintenance, and customer feedback, and it is not the sole responsibility of the process engineers. Reference: 1 Process engineering - Wikipedia 2 Routing (production) - Wikipedia 3 Lead Time: Definition, Formula, and Examples 4 Production Capacity: Definition, Calculation, and Examples 5 Product Reliability: Definition, Measurement, and Improvement

## NEW QUESTION # 45

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