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Which of the following is not a stage in an issue resolution process?

- a. Share the issue with stakeholders.
- b. Track the issue to closure. c. Escalate to the sponsor.
- d. Apply change control. - ✓✓A

Which of the following are challenges for a project manager developing and leading a project team?

- 1) Issues and incompatibility amongst team members
- 2) Getting the right skills and attributes amongst team members
- 3) Co-location of team members in the same geographic area
- 4) Lack of accountability of team members

- a. 1, 2 & 3
- b. 1, 2 & 4
- c. 1, 3 & 4
- d. 2, 3 & 4 - ✓✓C

Which of the following is an activity in a typical change control process?

- a. Recommendation.
- b. Justification.
- c. Planning.
- d. Continuous improvement - ✓✓A

The purpose of quality assurance is to:

- a. provide confidence the project will satisfy the relevant quality standards.
- b. determine a set of procedures and standards for project management.

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APM Project Fundamentals Qualification (PFQ) Sample Questions (Q109-Q114):

NEW QUESTION # 109

Key performance indicators (KPIs) are used for measuring how a project is progressing towards success and are monitored by project managers:

- A. only when assessing project risk.
- B. not more frequently than monthly.
- C. at the post-project review.
- D. throughout the project.

Answer: D

NEW QUESTION # 110

One of the main purposes of dividing a project into life cycle phases is to:

- A. break the work into controllable blocks in terms of effort and size.
- B. ensure the processes are properly maintained.
- C. ensure that the workforce is certain of their individual roles.
- D. provide a means of producing overall project cost estimates.

Answer: A

NEW QUESTION # 111

Which of the following might be a probable cause to consider early project closure?

- A. The project is on schedule but spent less than expected
- B. The is expected to yield greater value than stated in the business
- C. The cost to complete the project is greater than the value to be achieved.
- D. The project manager has resigned and an immediate replacement is unavailable

Answer: C

NEW QUESTION # 112

The group whose remit is to set the strategic direction of a project is commonly known as:

- A. the project management team
- B. steering group.
- C. supplier group.
- D. primary user group.

Answer: B

NEW QUESTION # 113

One benefit of stakeholder analysis is that:

- A. the communication requirements for each stakeholder can be established.
- B. the stakeholders can be removed from any of the decisions that are being planned.
- C. the stakeholders who oppose the project the most can be "cut off" to reduce their negative influence.
- D. the communication plan becomes unnecessary.

Answer: A

NEW QUESTION # 114

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