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APMG-International AgilePM-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> • Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.
Topic 2	<ul style="list-style-type: none"> • Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.
Topic 3	<ul style="list-style-type: none"> • Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.
Topic 4	<ul style="list-style-type: none"> • People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.

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AgilePM-Practitioner Reliable Exam Cost, Study Materials AgilePM-Practitioner Review

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APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q84-Q89):

NEW QUESTION # 84

Using the Project Scenario answer the following question about the technical quality of the solution to be delivered. An assessment of the maintenance requirement for the new reservation system was made during Feasibility.

Column 1 describes a list of different types of hotel reservation systems considered. Column 2 lists the three DSDM maintainability objectives. For each description in Column 1, select from Column 2 the maintainability objective it would support.

Each selection from Column 2 can be used once, more than once or not at all.

Column 1:

1. Off-the-shelf software with ready-to-use templates that will need to be customised to fully meet Hoy Hall requirements, after deployment.
2. Developing a fully functioning in-house system, developed and hosted by Architecture Angels IT Operations team.
3. All-in-one web-based reservation and accommodation management system built to Hoy Hall's specification.
4. All bookings for Hoy Hall to be scheduled by one of the other two hotels within the group, until a suitable system can be implemented at the site.
5. A spreadsheet is used to capture customer details manually. Data will then be exported into a fully functional system at a later date.

Column 2

- * Maintainability is a required attribute of the initial delivered solution
- * Deliver first, re-engineer later
- * Short-term, tactical solution

	A	B	C
1.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
2.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
3.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
4.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
5.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Answer:

Explanation:

	A	B	C
1.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
2.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
3.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
4.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
5.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Explanation:

For each of the descriptions in Column 1, the maintainability objective from Column 2 that each would support is as follows:

* Off-the-shelf software with ready-to-use templates that will need to be customised to fully meet Hoy Hall requirements, after deployment.

* A. Maintainability is a required attribute of the initial delivered solution

* Rationale: Customizing off-the-shelf software indicates a need for the solution to be maintainable from the onset to allow for these adjustments.

* Developing a fully functioning in-house system, developed and hosted by Architecture Angels IT Operations team

* A. Maintainability is a required attribute of the initial delivered solution

* Rationale: In-house developed systems need to be maintainable to facilitate future changes and enhancements by the team that created them

* All-in-one web-based reservation and accommodation management system built to Hoy Hall's specification.

- * A. Maintainability is a required attribute of the initial delivered solution
 - * Rationale: A system built to specific requirements will require the ability to maintain and adjust the system as needs evolve, making maintainability a key initial attribute.
 - * All bookings for Hoy Hall to be scheduled by one of the other two hotels within the group, until a suitable system can be implemented at the site.
 - * C. Short-term, tactical solution
 - * Rationale: This is clearly a temporary measure until a proper system is in place, indicative of a tactical solution to address immediate needs.
 - * A spreadsheet is used to capture customer details manually. Data will then be exported into a fully functional system at a later date.
 - * C. Short-term, tactical solution
 - * Rationale: Using a spreadsheet is a stop-gap solution to manage information in the short term, emphasizing the tactical nature rather than long-term maintainability.
- Option B is not selected for any of the descriptions as none of them imply an approach of delivering first with the intention to re-engineer later. They all suggest a need for immediate maintainability or a short-term fix, not a re-engineering approach.

NEW QUESTION # 85

Brinda Vyas and Mira Bachar have agreed to use content from a marketing brochure to describe guest-centric Product Goals for the Eco-Spa. These goals describe specific treatments that the Spa might offer and will be used to identify prioritizable Product Backlog items that could contribute to that treatment. One such Product Goal is described as:

Hydrotherapy in Mineral-Rich Spring Pools

Immerse yourself in mineral-rich hydrotherapy pools designed to soothe muscles, improve circulation, and promote deep relaxation. Experience the gentle power of temperature-controlled waters and therapeutic massage jets in a lush and tranquil tropical garden setting and let nature's healing embrace rejuvenate both your body and your mind.

In addition to the Developers, the teams include:

Mira Bachar (Guest Services Manager)	Product Owner for both Delivery Teams
Lee Tan (General Manager)	Business Advisor
Brinda Vyas	Business Visionary
Hira	Project Manager
Sukra Aroon	Solutions Architect
Wanida Anong	Regulatory Compliance Manager
Sarah Lark	Business Sponsor
Priya	Business Advisor

Answer the following questions.

(Which of the following actions is appropriate when defining prioritizable Product Backlog items for the ' Hydrotherapy in Mineral-Rich Spring Pools ' Product Goal?)

- A. Defer the prioritization of Product Backlog items until Sprint Planning so that the Delivery Teams can decide what is achievable at that time.
- **B. Break the Product Goal into smaller Backlog items, each justified by the value it contributes to the hydrotherapy experience described.**
- C. Use MoSCoW to prioritize Product Backlog items based on technical feasibility and cost of delivery each feature described.
- D. Create a Backlog item for every infrastructure need to ensure nothing is missed from the range of features to be prioritized.

Answer: B

Explanation:

The correct answer is A .

A Product Goal such as Hydrotherapy in Mineral-Rich Spring Pools is a guest-centered outcome description. To make it usable in delivery, it should be broken into smaller, prioritizable Product Backlog items that each contribute clear value to the overall guest

experience.

Why A is correct:

- * It turns a broad goal into manageable pieces of work.
- * It keeps each backlog item tied to business or guest value.
- * It supports prioritization, refinement, estimation, and delivery.
- * It aligns with AgilePM's focus on delivering value incrementally.

For example, backlog items might relate to:

- * temperature-controlled pool capability,
- * massage jet functionality,
- * water quality control,
- * tropical garden integration,
- * accessibility and safety,
- * and guest ambience.

Why the other options are incorrect:

- * B is too exhaustive and feature-collection oriented. AgilePM does not encourage creating backlog items simply to capture every infrastructure detail without first linking them to value.
- * C is incorrect because MoSCoW is fundamentally driven by business need and value, though feasibility and cost inform decisions. It should not be reduced mainly to technical feasibility and cost.
- * D is incorrect because backlog prioritization should not be postponed entirely until Sprint Planning. Prioritization is needed earlier to guide planning and value-focused delivery.

AgilePM perspective:

AgilePM supports creating backlog items that are:

- * valuable,
- * understandable,
- * prioritizable,
- * and progressively refined.

Therefore, the best answer is A.

NEW QUESTION # 86

Answer the following questions about the DSDM Lifecycle.

Decide if each observation is an appropriate application of Agile Project Management for this project and select the option that supports your decision.

When the project was in the Feasibility phase it was initially proposed by the Finance Manager that it was a fixed price for a fixed specification' project. The Project Manager has decided that the best way to tackle it would be to leave the development of the least valuable features of the product until last.

Is this an appropriate application of the DSDM lifecycle?

- **A. Yes, because the later parts of the project should reflect the least valuable features of the product being built.**
- B. No, because the Solution Development Team should decide which features are left until last.
- C. Yes, because in a DSDM project there is no detailed specification upfront.
- D. No, because the most valuable features of the project should be delivered last.

Answer: A

NEW QUESTION # 87

The project is now in the second week of Timebox C. This is the final Timebox of Project Increment 1 and is scheduled to take one month. The plan is to open Hoy Hall to the public at the end of this Increment. A Must Have requirement of Timebox C is the implementation of a hotel reservation system.

At the Daily Stand-up, the Software Developer working on the reservation system reported that the framework for the system is now complete and ready for content.

However, this work cannot progress further due to a disagreement over the content. The Marketing Director insists the system is to hold professional photos and video tours of the facilities and grounds. These require a lot of storage space and regular updates. The IT Operations Manager insists the system is to take less than 5GB of storage space on the company server and require minimal maintenance.

The Team Leader has arranged a Facilitated Workshop to discuss the content and agree the way forward.

Remember to limit your answers to the number of selections requested in each question.

Which 2 individuals should the Facilitator invite to participate in the Workshop?

- A. Representative for Timber Tigers (Solution Developer)
- B. IT Operations Manager (Solution Development Team)
- C. Marketing Director (Business Visionary)
- D. Representative for Earth Excavations (Solution Developer)
- E. Chief Executive (Steering Group)

Answer: B,C

Explanation:

The Facilitator should invite the following two individuals to participate in the Workshop:

D: IT Operations Manager (Solution Development Team) E. Marketing Director (Business Visionary) The rationale for this selection is that the disagreement is between the Marketing Director, who wants the reservation system to have professional photos and video tours (which impacts how the system will be used by potential customers and affects marketing strategy), and the IT Operations Manager, who is concerned with the system's technical limitations and maintenance. Both of these individuals are key to resolving the issue at hand, as they represent the conflicting requirements that need to be reconciled for the project to move forward.

NEW QUESTION # 88

Answer the following question about Schein ' s concept of survival and learning anxieties.

Column 1 is a list of messages about the change given to Sales staff. For each message in Column 1, select from Column 2 the appropriate element of Schein ' s concept of survival and learning anxieties. Each selection from Column 2 can be used once, more than once or not at all.

#	Column 1	Column 2
1.	'It may take longer than expected to learn the new terminology and processes, but if you feel overwhelmed further training courses and support will be available'	A. Disconfirmation
2.	'The new roles are quite different from the existing ones and some staff lose their place in the organization if they are unable to make adjustments.'	B. Creation of guilt or anxiety
3.	'Sales related to large scale computer systems are declining and future sales must be related to selling solutions that fit within the mobile application environment.'	C. Creation of psychological safety
4.	'Each member of staff will be measured on achieving customer satisfaction so that any customer issues and reduced sales can be linked to individuals.'	

	A	B	C
1.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
2.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
3.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
4.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Answer:

Explanation:

	A	B	C
1.	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
2.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
3.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
4.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Explanation:

Using Schein ' s Concept of Survival and Learning Anxieties

Instructions:

Column 1 contains messages about the change communicated to the sales staff. For each message, select the appropriate element from Column 2.

Answer Table

Column 1 (Message)	Column 2 (Answer)
1. "It may take longer than expected to learn the new terminology and processes, but if you feel overwhelmed further training courses and support will be available."	C. Creation of psychological safety
2. "The new roles are quite different from the existing ones and some staff lose their place in the organization if they are unable to make adjustments."	B. Creation of guilt or anxiety
3. "Sales related to large-scale computer systems are declining and future sales must be related to selling solutions that fit within the mobile application environment."	A. Disconfirmation
4. "Each member of staff will be measured on achieving customer satisfaction so that any customer issues and reduced sales can be linked to individuals."	B. Creation of guilt or anxiety

Detailed Explanation

Schein ' s concept of survival and learning anxieties provides a framework for understanding how organizations can manage the discomfort (anxiety) associated with change while fostering readiness to adopt new behaviors.

1. " It may take longer than expected to learn... further training courses and support will be available. "

* answer: C. Creation of psychological safety

* Psychological safety is established when individuals feel supported and reassured, reducing fear of failure or being overwhelmed.

Offering additional training and support creates a safe environment for learning new processes.

2. " The new roles are quite different... staff lose their place if unable to adjust. "

* answer: B. Creation of guilt or anxiety

* This message induces learning anxiety, as it implies a fear of losing one's role unless adjustments are made. Schein identifies this as a driver of motivation to change but cautions that it must be balanced with psychological safety to avoid resistance.

3. "Sales related to large-scale computer systems are declining... selling solutions within the mobile application environment."

* answer: A. Disconfirmation

* Disconfirmation occurs when individuals realize that their current behaviors, practices, or assumptions are no longer effective.

Highlighting declining sales forces staff to question existing approaches and prepares them for change.

4. "Each member of staff will be measured... linked to individuals."

* answer: B. Creation of guilt or anxiety

* By associating performance metrics with individual accountability, this message creates survival anxiety or guilt, pushing staff to align with organizational expectations to avoid negative outcomes.

Summary of Schein's Concepts:

* Disconfirmation: Challenges existing assumptions and highlights the need for change.

* Creation of Guilt or Anxiety: Introduces discomfort that motivates individuals to act.

* Creation of Psychological Safety: Provides support and reassurance, ensuring individuals feel secure enough to embrace change.

NEW QUESTION # 89

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