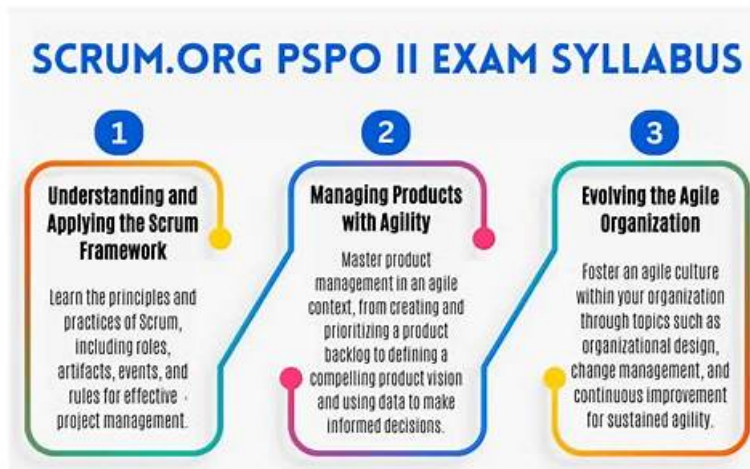


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Scrum Professional Scrum Product Owner II Sample Questions (Q82-Q87):

NEW QUESTION # 82

A new competitor has joined the market and has quickly gained market share, which leads to a loss of sales. After investigating, you have found out that the new competitor can release to the market faster than you three times.

What is the best first response? (choose one best answer)

- A. Improve your Time-to-Market to compete with the competitor
- B. Add new features you think that can attract new customers to the next release.
- C. Launch the promotion campaign and reduce the product's price to attract more customers.
- D. All of the above

Answer: A

NEW QUESTION # 83

During the development effort of your product, you have been frequently approached by various stakeholders asking for new features. You feel that a lot of the requests are either not aligned with the Product's vision or does not contribute to the Product's forward progress.

As a Product Owner, which tool can help stakeholders steer on outcome (value steering) rather than steer on output (steering on features)? (choose the best answer)

- **A. Goal Oriented product roadmap.**
- B. Release plans
- C. Story maps.
- D. GANTT chart.
- E. Now-Next-Later product roadmap

Answer: A

NEW QUESTION # 84

The Developers inform the Product Owner during the Sprint that they are not likely to complete everything they forecasted. What would you expect a Product Owner to do?

(choose the best answer)

- A. Change the Sprint Goal to match what the Developers can deliver.
- **B. Reduce the scope of the Sprint, if possible, to still meet the Sprint Goal.**
- C. Skip Product Backlog refinement activities.
- D. Inform management that more resources are needed.
- E. End the Sprint, since the goal cannot be achieved.

Answer: B

Explanation:

According to the Professional Scrum Product Owner II certification guide¹, the Product Owner is accountable for maximizing the value of the product resulting from the work of the Scrum Team. This means that the Product Owner should collaborate with the Developers and the Scrum Master to find the best way to deliver value in the current Sprint, even if the initial forecast is not met. The Product Owner should not change or abandon the Sprint Goal, as it is a commitment made by the Scrum Team during Sprint Planning. The Product Owner should also not skip Product Backlog refinement activities, as they are essential for preparing the Product Backlog for future Sprints. The Product Owner should not end the Sprint prematurely, as it may cause more disruption and waste than delivering a potentially releasable Increment. The Product Owner should not inform management that more resources are needed, as it may imply that the Scrum Team is not self-organizing and cross-functional. The Product Owner should respect the Developers' autonomy and professionalism and support them in finding the best solution to the problem. Therefore, the best answer is to reduce the scope of the Sprint, if possible, to still meet the Sprint Goal. This means that the Product Owner and the Developers should negotiate the scope of the Sprint Backlog within the Sprint, removing or adding Product Backlog items that are aligned with the Sprint Goal and the value delivery. References: 1: Professional Scrum Product Owner II Certification | Scrum.org

NEW QUESTION # 85

When is the Sprint Backlog created?

(choose the best answer)

- **A. During Sprint Planning.**
- B. At the beginning of the project.
- C. During the Sprint.
- D. Prior to Sprint Planning.

Answer: A

Explanation:

Let 's break down why the correct answer is C and why the others are incorrect, referencing the Professional Scrum Product Owner™ II (PSPO II) objectives and associated competencies:

* C. During Sprint Planning

* Verification: This is the correct answer.

* Explanation and References:

* Professional Scrum Competency: Understanding and Applying the Scrum Framework - Applying the Scrum Framework - Scrum Events

* Sprint Planning is the event where the Scrum Team collaboratively plans the work for the upcoming Sprint. Creating the Sprint Backlog is a key part of this event.

* Professional Scrum Competency: Managing Products with Agility - Forecasting and Release Planning

* The Sprint Backlog represents the team's forecast of what they believe they can deliver in the Sprint to achieve the Sprint Goal. This forecasting occurs during Sprint Planning.

* Scrum Guide: The Scrum Guide states, "The work to be performed in the Sprint is planned at the Sprint Planning. This plan is created by the collaborative work of the entire Scrum Team. [...] Sprint Planning answers the following questions: What can be Done this Sprint?

How will the chosen work get done?" The answer to the second question results in the creation of the Sprint Backlog.

* A. During the Sprint.

* Verification: This is incorrect.

* Explanation and References:

* Professional Scrum Competency: Understanding and Applying the Scrum Framework - Applying the Scrum Framework - Scrum Events

* While the Sprint Backlog can be updated during the Sprint as the Developers learn more, it is initially created before the Sprint starts, during Sprint Planning.

* Scrum Guide: The Scrum Guide says "The Sprint Backlog is a plan by and for the Developers. It is a highly visible, real-time picture of the work that the Developers plan to accomplish during the Sprint in order to achieve the Sprint Goal. Consequently, the Sprint Backlog is updated throughout the Sprint as more is learned. It should have enough detail that they can inspect their progress in the Daily Scrum." This means that Sprint backlog is already created before sprint starts.

* B. Prior to Sprint Planning.

* Verification: This is incorrect.

* Explanation and References:

* Professional Scrum Competency: Understanding and Applying the Scrum Framework - Applying the Scrum Framework - Scrum Events

* The Sprint Backlog is created during Sprint Planning through collaboration between the Developers and the Product Owner. Before Sprint Planning, the Product Owner prepares a prioritized Product Backlog, but this is not the Sprint Backlog.

* Scrum Guide: The Sprint Backlog emerges from the discussion and negotiation that happens during Sprint Planning. It is not pre-defined.

* D. At the beginning of the project.

* Verification: This is incorrect.

* Explanation and References:

* Professional Scrum Competency: Managing Products with Agility - Forecasting and Release Planning

* The Sprint Backlog is specific to each Sprint and is created at the beginning of each Sprint, not at the beginning of the entire project.

* Scrum Guide: Scrum is iterative and incremental. Planning the work for the entire project upfront is not in line with Scrum principles. The Sprint Backlog is created anew during each Sprint Planning event.

In conclusion, the Sprint Backlog is created during Sprint Planning, where the Scrum Team collaboratively decides what work they will undertake in the upcoming Sprint and how they will accomplish it, aligning with the PSPO II competencies and the Scrum Guide.

NEW QUESTION # 86

The report shows that most of the features in the latest release are either never used or hardly used at all.

What should you do to evaluate this situation? (choose all that apply)

- A. Spend more time talking with your users to understand their needs.
- B. Evaluate whether the rarely used features solve the intended problem.
- C. Run experiments to find what is valuable to customers.
- D. Disable the features that are not giving value.

Answer: A,B,C

NEW QUESTION # 87

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