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SAFE POPM Certification Exam Questions With Complete Solutions

SAFe Lean-Agile Principles - CORRECT ANSWERS

1. Take an economic view
2. Apply systems thinking
3. Assume variability; preserve options
4. Build incrementally with fast, integrated learning cycles
5. Base milestones on objective evaluation of working systems
6. Visualize and limit WIP, reduce batch sizes, and manage queue lengths
7. Apply cadence, synchronize with cross-domain planning
8. Unlock the intrinsic motivation of knowledge workers
9. Decentralize decision making
10. Organize around value

Take an economic view - CORRECT ANSWERS

SAFe Lean-Agile principle #1. Base your decisions on economics. The goal is to optimize the time from concept to cash.

Apply systems thinking - CORRECT ANSWERS

SAFe Lean-Agile Principle #2. Everyone must understand the larger aim of the system to improve development.

Assume variability; preserve options - CORRECT ANSWERS

SAFe Lean-Agile Principle #3. Maintain multiple requirements and design options for a longer period in the development cycle and then use empirical data to narrow the focus

Build incrementally with fast, integrated learning cycles - CORRECT ANSWERS

SAFe Lean-Agile Principle #4. Develop solutions incrementally in a series of short iterations to allow for faster customer feedback and mitigate risks.

Base milestones on objective evaluation of working systems - CORRECT ANSWERS

SAFe Lean-Agile Principle #5. Integration points provide objective milestones at which to evaluate the solution throughout the development life cycle

Visualize and limit WIP, reduce batch sizes, and manage queue lengths - CORRECT ANSWERS

SAFe Lean-Agile Principle #6. Increases throughput and limits demand to actual capacity, facilitated fast and more reliable flow, and reduces wait times for new functionality

Apply cadence, synchronize with cross-domain planning - CORRECT ANSWERS

SAFe Lean-Agile Principle #7. Creates predictability and provides a rhythm for development and causes multiple perspectives to be understood, resolved, and integrated at the same time

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Scrum SAFe-POPM Exam Syllabus Topics:

Topic	Details
Topic 1	• PI Execution: This topic discusses PO Sync, System Demo, Innovation and Planning Iteration, and Inspect and Adapt.
Topic 2	• PI Planning Preparation: The topic focuses on Solution Vision, Customer-centric Features, PI Planning, and ART Backlog.

Topic 3	• Product Owner • Product Management Roles and Responsibilities: It discusses Lean-Agile mindset, Value Streams, and Product Owner • Product Management Responsibilities.
Topic 4	• Leadership for PI Planning: It delves into concepts of Team Kanban, Backlog Refinement, Iteration Review, Iteration Planning, and Iteration Retrospective.

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Scrum SAFe Product Owner/Product Manager POPM (6.0) Sample Questions (Q24-Q29):

NEW QUESTION # 24

What increases the effectiveness of System Demos?

- A. Focus on team-level Metrics
- B. Spend a lot of time preparing for the demo
- C. Limit team attendance to minimize disruptions to the team
- **D. Consider how and what to demo during Iteration Planning**

Answer: D

Explanation:

Considering how and what to demo during Iteration Planning increases the effectiveness of System Demos, which are events that provide an integrated view of new features delivered by the Agile Release Train (ART) in each Iteration¹². By thinking ahead of how and what to demo, the teams can:

- * Align on the product vision and roadmap and ensure that the work items are aligned with the customer value and the PI objectives¹².
- * Define clear and testable acceptance criteria for each work item and plan how to verify them in the demo¹².
- * Identify and resolve any dependencies, risks, or impediments that may affect the demo¹².
- * Prepare the demo environment and the necessary tools and data to support the demo¹².
- * Practice the demo and rehearse the script and the roles of the presenters¹².

Some additional information that might be helpful for you are:

- * The other options (A, B, and C) are not actions that increase the effectiveness of System Demos, but rather actions that may reduce it.
- * Spending a lot of time preparing for the demo may not be effective, as it may take away time and focus from the actual development and testing of the work items. Instead, the teams should aim for continuous integration and built-in quality practices that enable them to demo the work items as soon as they are done¹².
- * Limiting team attendance to minimize disruptions to the team may not be effective, as it may reduce the feedback and collaboration opportunities that the demo provides. Instead, the teams should invite and engage all the relevant stakeholders, such as Business Owners, executive sponsors, other Agile Teams, development management, and customers, to the demo¹².
- * Focusing on team-level metrics may not be effective, as it may not reflect the true value and progress of the integrated work across the ART. Instead, the teams should focus on system-level metrics, such as PI objectives, solution quality, and customer satisfaction, to evaluate the outcome and impact of the demo¹².

NEW QUESTION # 25

What is one step when determining initial team capacity during PI Planning?

- A. Compare final team capacity across all teams
- **B. Subtract one point for every team member's vacation day, public holiday, or training day**
- C. Ensure Product Owner/Product Manager approval for all time-based capacity adjustments
- D. Add together all of the points from recently completed Features

Answer: B

Explanation:

Explanation

One step when determining initial team capacity during PI Planning is to subtract one point for every team member's vacation day, public holiday, or training day. This step helps the team to adjust their capacity based on the actual availability of each team member for the upcoming Program Increment (PI)¹. By accounting for the time-based capacity adjustments, the team can plan their work more realistically and avoid overcommitting or underdelivering².

References:

*PI Planning - Scaled Agile Framework

*How to Improve Your Agile Team's Capacity Planning - Method

NEW QUESTION # 26

What can increase the effectiveness of Backlog Refinement?

- **A. Schedule the event on a regular cadence**
- B. Have separate meetings with subject matter experts
- C. Refine Stories during Iteration Planning
- D. Include a few team members

Answer: A

Explanation:

One of the factors that can increase the effectiveness of Backlog Refinement is to schedule the event on a regular cadence. Backlog Refinement is the process of reviewing, updating, and prioritizing the backlog items to prepare them for future iterations or sprints¹. By scheduling the event on a regular cadence, such as once or twice per week, the team can ensure that the backlog is always accurate, relevant, and ready for planning². A regular cadence also helps the team to avoid cramming too much work into a single session, which can lead to lower quality and reduced collaboration³.

References:

* Team Backlog - Scaled Agile Framework

* Backlog refinement - How I learned to love agile business analysis ...

* Essential Checklist for Effective Backlog Refinement (and What To Avoid ...

NEW QUESTION # 27

Which of the following roles has content authority for the ART Backlog?

- **A. Product Management**
- B. Product Owner
- C. System Architect
- D. Business Owner

Answer: A

Explanation:

Explanation

Product Management is the role that has content authority for the ART Backlog. The ART Backlog is a Kanban system that captures and manages the features and enablers that the Agile Release Train (ART) will implement in the upcoming Program Increments (PIs)¹. Product Management is responsible for defining and communicating the vision, value proposition, and features of the solution, as well as prioritizing and refining the backlog items². Product Management collaborates with stakeholders, customers, architects, and other roles to ensure that the ART Backlog reflects the needs and expectations of the customers and aligns with the

strategic direction of the portfolio³.

References:

*ART and Solution Train Backlogs - Scaled Agile Framework

*Product Management - Scaled Agile Framework

NEW QUESTION # 28

In the first step of SAFe's Continuous Delivery Pipeline, Product Owners and Product Managers do what activity?

- A. Ensure the Architecture team has sufficient capacity
- B. Negotiate Supplier contracts
- **C. Hypothesize what would create value for Customers**
- D. Prioritize the Team Backlog

Answer: C

Explanation:

Hypothesizing what would create value for customers is the main activity of Product Owners and Product Managers in the first step of SAFe's Continuous Delivery Pipeline, which is Continuous Exploration (CE)¹².

In CE, they use design thinking to understand the market problem or customer need and the solution required to meet that need¹².

They start with a hypothesis of something that will provide value to customers, such as a new feature, capability, or enhancement¹².

They then validate or invalidate their hypothesis through experimentation, feedback, and learning¹².

Some additional information that might be helpful for you are:

* The other options (A, B, and C) are not the main activity of Product Owners and Product Managers in the first step of SAFe's Continuous Delivery Pipeline, but rather activities that may occur in other steps or roles.

* Ensuring the Architecture team has sufficient capacity is an activity that may occur in the second step of SAFe's Continuous Delivery Pipeline, which is Continuous Integration (CI)¹². In CI, the Architecture team works with the Development teams to ensure the technical quality and integrity of the solution¹².

* Negotiating Supplier contracts is an activity that may occur in the fourth step of SAFe's Continuous Delivery Pipeline, which is Release on Demand¹². In Release on Demand, the Solution Management team works with the Suppliers to coordinate the release of the solution components that are provided by them¹².

* Prioritizing the Team Backlog is an activity that occurs in the Program Increment (PI) Planning event, which is part of the Agile Product Delivery competency³. In PI Planning, the Product Owner works with the Development team and other stakeholders to define, prioritize, and estimate the work items for the upcoming PI³.

NEW QUESTION # 29

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