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IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q359-Q364):

NEW QUESTION # 359

All of the following stakeholders participate in the prioritization of requirements except for which one?

- A. Domain subject matter expert
- B. Project manager
- C. Implementation subject matter expert
- D. Project team

Answer: C

Explanation:
The implementation subject matter expert is not a stakeholder who participates in the prioritization of requirements, because they are not directly affected by the business need or the solution. The project team, the domain subject matter expert, and the project manager are all stakeholders who have a vested interest in the outcome of the project and the value of the solution, and therefore they should be involved in the prioritization of requirements. Reference:
Business Analysis Expert Certification, CCBA| IIBA, section "Who can Become a CCBA?" A Guide to the Business Analysis Body of Knowledge (BABOK Guide), section 4.2.5 "Prioritize Requirements"

NEW QUESTION # 360
You are the business analyst for your organization and you're working with Adam on business analysis processes. Adam is steeped in knowledge regarding the project's purpose. Of the following, what type of business analysis stakeholder is Adam?

- A. Project manager
- B. Sponsor
- C. Regulator
- D. Domain subject matter expert

Answer: D

Explanation:
Explanation
The domain subject matter expert is a person who is steeped in knowledge regarding the project's purpose.
Answer A is incorrect. The project manager must ensure that the business analysis approach is compatible with other project activities.
Answer D is incorrect. The regulator approves any tailoring to the business analysis processes or activities.
Answer C is incorrect. The sponsor allows the business analysis activities and resources to exist in support of the organization.

NEW QUESTION # 361
A business analyst (BA), analyzing requirements, has decomposed information into components. What is the purpose of this exercise?

- A. To plan test cases for the components
- B. To plan project iterations
- C. To identify the project sponsor
- D. To enable discussion regarding solution options

Answer: D

Explanation:
The purpose of decomposing information into components is to enable discussion regarding solution options. By breaking down complex information into smaller and simpler parts, the business analyst (BA) can facilitate a better understanding of the requirements, the problems, and the potential solutions. Decomposing information also helps the BA to identify dependencies, gaps, overlaps, and conflicts among the components, and to evaluate the feasibility, benefits, and risks of different solution options. Decomposing information can also support other activities, such as planning, testing, and communication, but the primary purpose is to enable discussion regarding solution options.

NEW QUESTION # 362
A business analyst (BA) is creating a business process model (BPM) showing how the organization will handle errors reported on its website. The BA held a workshop with stakeholders about how the process might work. The BA was also given an instruction

manual about a similar error-handling situation, but was advised that some minor aspects are not applicable to the new process. How can the BA use the manual?

- A. Create a new version of the manual based on the original
- B. Ignore the manual's information when creating the BPM since it is about a different situation
- C. Rely on the manual to create the BPM and ignore the interview results because no single stakeholder has the whole picture of the process
- D. Identify the discrepancies in process between the manual and the workshop results and resolve these with stakeholders

Answer: D

NEW QUESTION # 363

Which one of the following terms is not a business analysis planning and monitoring approach?

- A. Structured walkthroughs
- B. Requirements elicitation
- C. Process modeling
- D. Decision analysis

Answer: B

NEW QUESTION # 364

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