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## **NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q21-Q26):**

### **NEW QUESTION # 21**

An architect is evaluating a change order.

Where should the costs for the project superintendent or general foreman be included?

- **A. Field overheads**
- B. General and administrative overheads
- C. Direct field labor costs
- D. Direct field labor hours

**Answer: A**

Explanation:

The costs associated with a project superintendent or general foreman are classified under field overheads.

These are not directly tied to a specific construction activity (like labor laying concrete) but are necessary for managing and supervising the site work.

Field overheads include site-specific expenses such as temporary facilities, safety equipment, and supervisory personnel costs.

General and administrative overheads, by contrast, are associated with the contractor's home office and not directly attributable to a specific project site.

Reference: NCARB ARE 5.0 Handbook - PjM Content Area 2: Project Costs & Budgeting Reference: AIA Document G701 Commentary, AIA Best Practices

### **NEW QUESTION # 22**

A project is being delivered by Integrated Project Delivery (IPD). The architect is developing the internal budget.

Which of the following should require less staff time?

- A. Field Observations and Reports
- **B. Requests for Information**
- C. Project Meeting Management
- D. Applications for Payment

**Answer: B**

Explanation:

Verified Answer

In an IPD project, all major stakeholders (owner, architect, contractor, consultants) collaborate from early design phases, reducing fragmentation and miscommunication. This integrated process significantly reduces the volume of Requests for Information (RFIs), which are more prevalent in traditional delivery methods due to drawing gaps or coordination issues.

RFIs arise when documents are unclear or uncoordinated. In IPD, high collaboration and early involvement of builders reduce such occurrences.

Reference: AIA Integrated Project Delivery Guide

NCARB ARE 5.0 Handbook - PjM Content Area 5: Construction Phase Responsibilities

### **NEW QUESTION # 23**

Preparation of space standards, furniture assessment, and documentation of equipment requirements are most effectively done during which of the following project phases?

- **A. Programming**
- B. Schematic Design
- C. Design Development

**Answer: A**

Explanation:

Programming is the pre-design phase where user needs, space requirements, equipment, and furniture needs are assessed. This information is critical to developing an appropriate design later during schematic and design development phases.

References:

NCARB ARE 5.0 Handbook - Project Phases and Scope  
AIA B101 - Programming and Owner-provided information  
Ballast ARE 5 Review Manual - Programming and analysis

#### NEW QUESTION # 24

Which four factors will most affect the choice of project delivery method? Check the four that apply.

- A. Project scope
- B. Owner risk tolerance
- C. Building code
- D. Size of architectural firm
- E. Owner capabilities
- F. Construction cost

**Answer: A,B,E,F**

Explanation:

A). Project scope: Impacts complexity and integration needs.

C). Owner capabilities: Determines whether the owner can manage multiple contracts (as in DBB or CM).

E). Risk tolerance: Risk-averse owners may prefer DB or CM-at-risk with cost guarantees.

F). Construction cost: Influences whether fast-tracking or GMP methods are needed.

Incorrect:

B). The firm's size is rarely a determining factor.

D). Code compliance is required in all methods but doesn't drive delivery choice.

References:

AHPP Chapter 10 - Choosing a Delivery Method  
NCARB ARE 5.0 Handbook - Delivery Method Evaluation Criteria

#### NEW QUESTION # 25

After redesigning an existing restaurant, the architect submits the plans to the county for building permit review. During the Zoning Review, the county requests the architect submit a site plan for review and approval. After researching the county's records, the architect discovers a 40-year-old approved site plan that is stamped, "Approval is based on the site plan and usage as indicated. Any interior partitioning of the original building will be subject to review and approval by the county." How should the architect proceed?

- A. Hire a consultant civil engineer to develop an updated site plan
- B. Submit the county's historical drawing that references the approved site plan
- C. Require the client to contract with a civil engineer to update the site plan

**Answer: C**

Explanation:

It is the architect's responsibility to inform the client that an updated site plan is required for zoning compliance. However, preparing the site plan is typically the scope of a civil engineer. Therefore, the architect should require the client to hire a civil engineer to prepare and update the site plan.

Architects are responsible for coordination but not directly preparing civil site plans unless within their licensure and scope.

This aligns with standard architectural services and professional boundaries.

Reference: AIA B101 Owner-Architect Agreement - Article 3: Scope of Architect's Basic Services NCARB ARE 5.0 Handbook - PjM Content Area 1: Resource Management

#### NEW QUESTION # 26

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