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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q59-Q64):

### NEW QUESTION # 59

Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- **A. Tailoring core standards to meet local need**
- B. Reviewing the Blueprint regularly
- C. Following a clearly defined business strategy
- D. Planning resource capacity at a local level

**Answer: A**

Explanation:

The P3O Foundation (2013) manual identifies tailoring core standards to meet local needs as a success factor for Hub Portfolio Offices. Section 5.3.1 states, "A key success factor for Hub Portfolio Offices is the tailoring of core standards to address local requirements, ensuring flexibility while maintaining consistency." This differs from resource planning (B), Blueprint reviews (C), or business strategy (D), which are broader or supportive factors. The 2013 edition emphasizes this adaptability to enhance localized effectiveness, aligning with the hub-and-spoke model's decentralized nature. This approach supports efficient change delivery.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

### NEW QUESTION # 60

Which is a purpose of measuring Key Performance Indicators for a P3O?

- **A. Demonstrate a P3O's successes to the organization**
- B. Determine project progress against its plan
- C. Identify areas of personal improvement for Project Managers
- D. Identify the resources required within a P3O

**Answer: A**

Explanation:

Measuring Key Performance Indicators (KPIs) for a P3O aims to demonstrate its successes to the organization, as per the P3O Foundation (2013) manual. Section 7.3.1 states, "KPIs are used to measure and demonstrate the P3O's contribution and success to the organization, providing evidence of value delivery." This differs from determining project progress (B), identifying resources (C), or personal improvement (D), which are specific to project or individual roles. The 2013 edition emphasizes KPIs as a strategic tool to justify the P3O's existence and effectiveness, focusing on outcomes like strategic alignment and benefit realization. This ensures organizational buy-in and continuous improvement.

Reference: P3O Foundation (2013) manual, Section 7.3.1, AXELOS.

### NEW QUESTION # 61

Which is a purpose of the Head of P3O role?

- A. Ensure the organization carries out the role of 'Informed Customer'
- B. Provide a consultancy service to Programme and Project Managers
- **C. Ensure alignment with wider policy and strategic initiatives**
- D. Facilitate the development of an optimized portfolio

**Answer: C**

Explanation:

The Head of P3O role, as defined in the P3O Foundation (2013) manual, primarily ensures alignment with wider policy and strategic initiatives, making it a strategic oversight function. Section 3.5.2 specifies, "The Head of P3O is responsible for ensuring that the P3O model aligns with the organization's strategic objectives and policy framework." This involves overseeing the P3O's structure and ensuring it supports the broader organizational strategy, rather than directly providing consultancy (A), facilitating portfolio optimization (B), or acting as an 'Informed Customer' (D), which are more specific to other roles like the Portfolio Analyst or P3O Sponsor. The 2013 edition underscores this strategic alignment as the core purpose, enabling the Head of P3O to guide the model's evolution and integration with corporate governance. This focus ensures the P3O delivers value by supporting the right change initiatives.

Reference: P3O Foundation (2013) manual, Section 3.5.2, AXELOS.

### NEW QUESTION # 62

Who, as a minimum, should review the resourcing of a Programme Office whilst it is running?

- A. Head of COE and Programme Specialist
- B. Head of P3O and P3O Sponsor
- **C. Head of Programme Office and Programme Manager of the relevant programme**
- D. P3O Sponsor and Portfolio Analyst

**Answer: C**

Explanation:

The minimum review of a Programme Office's resourcing during operation involves the Head of Programme Office and the relevant Programme Manager, according to the P3O Foundation (2013) manual. Section 3.5.4 states, "The Head of Programme Office, in collaboration with the Programme Manager, is responsible for reviewing and adjusting resource allocation during the programme lifecycle." This ensures operational oversight and alignment with programme needs. Involving the Head of P3O and Sponsor (A), P3O Sponsor and Portfolio Analyst (C), or Head of COE and Programme Specialist (D) exceeds the minimum requirement, as their roles are more strategic or supportive. The 2013 guidance emphasizes this direct accountability to maintain efficiency and responsiveness in resource management.

Reference: P3O Foundation (2013) manual, Section 3.5.4, AXELOS.

### NEW QUESTION # 63

Which is an underlying success factor for a Temporary Office model?

- **A. Consistent PPM training through approved training providers**
- B. P3M3 maturity level of 3 or above
- C. Programmes or projects develop their own templates
- D. Programme or project culture does not exist

**Answer: A**

Explanation:

The P3O Foundation (2013) manual identifies consistent PPM training through approved providers as a success factor for a Temporary Office model. Section 5.3.3 states, "A critical success factor for a Temporary Office is consistent PPM training delivered by approved training providers to ensure staff competence throughout the office's lifecycle." This differs from requiring a high P3M3 maturity (B), which is not mandatory, developing templates (C), which risks inconsistency, or lacking culture (D), which is undesirable.

The 2013 edition emphasizes training to maintain quality and alignment during the temporary office's operation. This ensures effective support for programmes or projects, enhancing delivery outcomes.

Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

### NEW QUESTION # 64

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