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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q12-Q17):

NEW QUESTION # 12

An entity type is a template for its entity occurrences.
Which of the following is a template for objects?

- A. A class.
- B. An actor.
- C. An operation
- D. A use case.

Answer: A

NEW QUESTION # 13

On joining a new company, Sara spent time reviewing the company's organisation chart She was particularly interested in the sponsor of the project she is joining What is Sara LIKELY to have learnt about the sponsor from this? Select the TWO that apply

- A. Their span of control
- B. The culture within their team
- C. Their position in the company hierarchy
- D. The scope of their responsibilities
- E. Their preferred management style

Answer: A,C

Explanation:

An organization chart visually represents the structure of an organization, including roles, responsibilities, and reporting relationships. By reviewing the organization chart, Sara can learn specific details about the sponsor of her project.

Key Considerations:

Position in the company hierarchy: The organization chart clearly shows where the sponsor fits within the company's structure (e.g., senior leadership, middle management). This helps Sara understand their level of authority and influence.

Span of control: The chart also reveals how many teams or individuals report to the sponsor, providing insight into their scope of responsibility and decision-making power.

Culture within their team: While the chart may hint at team structure, it does not provide qualitative information about team culture, which requires direct observation or interviews.

Scope of their responsibilities: The chart outlines reporting lines but does not explicitly detail the specific responsibilities of the sponsor.

Preferred management style: Management style is a behavioral trait that cannot be inferred from an organization chart alone.

Evaluation of Each Option:

A . Their position in the company hierarchy:

The organization chart explicitly shows the sponsor's position in the hierarchy, helping Sara understand their level of authority.

Conclusion: This is relevant .

B . Their span of control:

The chart reveals how many people or teams report to the sponsor, indicating their span of control.

Conclusion: This is relevant .

C . The culture within their team:

Team culture is not represented in an organization chart. It requires additional qualitative data.

Conclusion: This is not relevant .

D . The scope of their responsibilities:

While the chart provides structural information, it does not specify the exact responsibilities of the sponsor.

Conclusion: This is not relevant .

E . Their preferred management style:

Management style cannot be determined from an organization chart.

Conclusion: This is not relevant .

NEW QUESTION # 14

In which section of a requirements document would technical requirements be recorded?

- A. Glossary of terms
- B. Function models
- C. Data model

- **D. Requirements catalogue**

Answer: D

Explanation:

The Requirements Catalogue (or the Requirements Specification section) is the comprehensive, organised list of all types of requirements. Technical Requirements are the non-functional constraints placed on the solution's design or build (e.g., specific hardware, operating system compatibility, integration protocols). While these inform other models, they are typically documented and tracked with other requirements (Functional and Non-functional) in the master Requirements Catalogue, often within the Non-functional or System Requirements section of the catalogue structure. Options A, B, and C are supporting documents or models, not the primary repository for a list of technical requirements.

(Reference: BCS Requirements Engineering - Requirements Catalogue Structure)

NEW QUESTION # 15

What are business case development, subject matter expertise and procurement all examples of?

- A. Technique competencies required by business analysts.
- **B. Business knowledge competencies required by business analysts.**
- C. Personal knowledge competencies required by business analysts.
- D. Behavioural skill competencies required by business analysts.

Answer: B

NEW QUESTION # 16

An analyst has discovered that a company wishes to hold information about departments and employees. A department may have many employees in it, but each employee can, at any one time, only work in one department. There is no requirement to store historical information. However, there are currently eight departments and over one hundred employees.

How would this relationship be shown on an Entity Relationship diagram?

- A. As (8..100) at the Department end of the relationship.
- B. As a one-to-one between Department and Employee.
- **C. As a one-to-many between Department and Employee.**
- D. As a many-to-many between Department and Employee.

Answer: C

NEW QUESTION # 17

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