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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Topic 2	<ul style="list-style-type: none">• Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 3	<ul style="list-style-type: none">• Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.
Topic 4	<ul style="list-style-type: none">• Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.
Topic 5	<ul style="list-style-type: none">• Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q33-Q38):

NEW QUESTION # 33

Strategies to resume business operations following a disruption are based on the outcomes of the:

- A. Collaborations generated by the organization's Business Continuity culture
- B. Negotiations with stakeholders regarding their minimum requirements in a disruption
- **C. Analysis of Maximum Tolerable Period of Disruption (MTPD) and Recovery Time Objectives (RTO)**
- D. Governance structures established for the Business Continuity Management System (BCMS)

Answer: C

Explanation:

The CBCI 7.0 course clarifies that strategies for resuming operations are developed primarily based on the analysis of the Maximum Tolerable Period of Disruption (MTPD) and the Recovery Time Objectives (RTO).

The MTPD defines the maximum duration an activity can be disrupted before causing intolerable impact, while the RTO sets the target time to restore that activity. These recovery parameters provide clear, measurable goals for strategy development, ensuring continuity efforts focus on minimizing downtime and impact. Although stakeholder input and organizational culture influence strategy implementation, the technical parameters of MTPD and RTO form the foundational basis for solutions.

Reference: CBCI 7.0 Study Guide, Module 3: Recovery Objectives, pages 56-59.

NEW QUESTION # 34

Which of the following is correct in relation to simulation exercises?

- **A. Simulation exercises are designed to mimic real incident responses in as close to a real-time environment as possible but usually involve only the key personnel whose roles are critical in managing the disruption. The CBCI 7.0 materials specify that simulation exercises test the decision-making, coordination, and response of these essential participants rather than the entire workforce, ensuring focused and practical validation of plans and capabilities. They differ from discussion-based exercises, which involve broader participation and are scenario discussions without time constraints. Simulation exercises maintain real-time pressures and operational realism, although full scenario details are typically not disclosed upfront to simulate uncertainty.**
- B. Simulation exercises are always discussion-based
- C. Participants are provided with the full detail of the scenario prior to the exercise commencing, including any information and materials on issues that will arise during the scenario so they can be fully prepared
- D. There are no time constraints as the exercise is not running in real time so participants can take time to discuss issues that arise and alternative ways to address them
- E. Simulation exercises involve only key participants rather than all personnel that could be involved in a real incident

Answer: A

Explanation:

Reference: CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 120-123.

NEW QUESTION # 35

Which of the following is a factor that should be taken into consideration when developing an exercise program?

- A. A single type of exercise should be used for all so that participants become familiar with the structure and approach of the exercise activities
- **B. It requires a series of events and activities scheduled over a period of time**

- C. It is necessary to carry out exercises only once as initial tests will provide all of the required information
- D. It is necessary to carry out exercises for only a sample of the plans and recovery teams in place

Answer: B

Explanation:

Developing an effective exercise program involves planning a series of varied events and activities over time to comprehensively test and validate different aspects of Business Continuity. The CBCI 7.0 course underlines that exercises should be progressive, increasing in complexity and scope, to build capability and confidence. Conducting exercises only once or relying on a single type of exercise limits effectiveness and can lead to gaps in readiness. Similarly, sampling plans restricts full organizational preparedness. A systematic, scheduled program ensures continuous improvement and coverage across plans and teams.

Reference: CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 119-121.

NEW QUESTION # 36

Which of the following could the Business Continuity professional use to explain how embracing Business Continuity could add value to the organization?

- A. It will enable senior managers to delegate their responsibilities to team members as personnel will be willing to take on additional accountabilities leaving senior managers free to develop new products and services
- B. It will increase health and safety standards in the organization by reducing stress levels as personnel do not need to be concerned during disruptions
- C. It will resolve all conflicts between personnel and departments in the organization as personnel will re-focus their priorities to shared Business Continuity activities
- **D. It increases competitive advantage by increasing the ability of the organization to remain operational in the face of a disruption**

Answer: D

Explanation:

The CBCI 7.0 course stresses that embracing Business Continuity adds value primarily by enhancing organizational resilience, which translates into a competitive advantage. Being able to maintain operations during disruptions preserves customer confidence, safeguards revenue, and protects reputation. While improved health and safety and conflict resolution are indirect benefits, they are not the primary value drivers.

Delegating responsibilities effectively supports continuity but does not capture the strategic benefit.

Communicating resilience as a competitive edge helps secure leadership buy-in and resource allocation for continuity initiatives.

Reference: CBCI 7.0 Study Guide, Module 4: Business Continuity Culture and Value, pages 66-69.

NEW QUESTION # 37

Which of the following statements about embracing Business Continuity is correct?

- **A. Embracing Continuity is where personnel commit to Business Continuity because they believe that is necessary to protect the organization and its interested parties**
- B. Embracing Business Continuity is a culture that exists separately from the organization's culture
- C. Embracing Business Continuity can be described as a corporate mandate driven by policy
- D. Embracing Business Continuity is relevant only to top management as other personnel are required to comply with tasks in their role description

Answer: A

Explanation:

The CBCI 7.0 course defines embracing Business Continuity as a cultural commitment by personnel who recognize the importance of Business Continuity in protecting organizational interests. It goes beyond policy mandates or role compliance and reflects genuine belief and ownership. Embracing Business Continuity is integrated with the broader organizational culture rather than existing separately. This deep commitment improves resilience and the effectiveness of continuity efforts at all levels.

Reference: CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 65-68.

NEW QUESTION # 38

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