

# IIBA ECBA Practice Exam (Desktop & Web-Based)



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## **IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q200-Q205):**

### **NEW QUESTION # 200**

Which type of elicitation involves obtaining information by controlled test?

- A. Research
- B. Interview

- C. Collaboration
- **D. Experiment**

**Answer: D**

Explanation:

In the context of Business Analysis, elicitation through experiments involves conducting controlled tests to obtain information. This method is used to identify results based on tests run in a controlled environment, which can include proof of concepts, observational studies, and prototypes. It is a systematic approach to discovering requirements by validating hypotheses through experimentation. References: The information aligns with the descriptions provided in the Business Analysis Body of Knowledge (BABOK) and is further supported by resources that discuss various elicitation techniques, including experiments as a form of elicitation<sup>1</sup>.

#### **NEW QUESTION # 201**

Which cost is estimated based on the alternative results that might have been achieved if the resources devoted to one design option had been allocated to another design option?

- A. Implementation
- B. Maintenance
- C. Purchase
- **D. Opportunity**

**Answer: D**

Explanation:

The concept of opportunity cost is fundamental in economics and decision-making processes, which also applies to business analysis. Opportunity cost refers to the benefits that are foregone by choosing one alternative over another. In the context of business analysis, when resources are allocated to one design option, the opportunity cost is the value of the best alternative that is not chosen. This means that the opportunity cost is the cost of the next best alternative that could have been achieved with those resources. References: The information aligns with the principles found in the Business Analysis Body of Knowledge (BABOK) Guide, which serves as a standard for the practice of business analysis and provides a framework for understanding the core knowledge areas, tasks, and techniques required for effective business analysis<sup>12</sup>.

#### **NEW QUESTION # 202**

Which approach aligns to approval of requirements at the end of a phase?

- A. Adaptive
- **B. Predictive**
- C. Modelling
- D. Prioritization

**Answer: B**

#### **NEW QUESTION # 203**

Which of the following activities are performed during the requirements life cycle management phase?

- **A. Trace Requirements**
- B. Maintain Attributes
- C. Elicit Requirements
- D. Prioritize Designs

**Answer: A**

Explanation:

During the requirements life cycle management phase, one of the key activities is to trace requirements. This involves ensuring that requirements and designs at different levels are aligned with one another and managing the effects of changes to one level on related requirements and designs. Tracing requirements helps maintain the integrity of the requirements throughout the project's life cycle, from inception to retirement.

References: The information provided aligns with the tasks described in the BABOK Guide's Requirements Life Cycle Management

knowledge area, which outlines the importance of tracing requirements to manage and maintain them effectively throughout the project<sup>12</sup>.

#### NEW QUESTION # 204

Which business analysis technique draws on frameworks and methodologies such as Six Sigma and Lean?

- A. Data flow diagrams
- B. Business rules analysis
- C. Document analysis
- **D. Process analysis**

**Answer: D**

Explanation:

Process analysis is a business analysis technique that benefits from frameworks and methodologies like Six Sigma and Lean. These methodologies are focused on improving processes by eliminating waste and reducing variation. Six Sigma uses a set of quality management methods, including statistical tools, and creates a special infrastructure within the organization (champions, Black Belts, Green Belts, etc.) who are experts in these methods. Lean, on the other hand, is centered around providing value to the customer by optimizing processes, reducing waste, and improving flow. Both methodologies are process-centric and align with the goals of process analysis, which aims to understand and document the current process and design an improved future state. The connection between process analysis and methodologies such as Six Sigma and Lean is discussed in various business analysis resources, including the Business Analysis Body of Knowledge (BABOK) Guide<sup>1</sup>. The BABOK Guide is a globally recognized standard for the practice of business analysis and includes detailed descriptions of techniques used by business analysts to improve business processes<sup>2345</sup>.

#### NEW QUESTION # 205

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