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Scrum PSPO-I Professional Scrum Product Owner I 1



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Scrum framework is one of the most popular agile approaches used in software development. It is a flexible and adaptable method that emphasizes team collaboration, adaptive planning, and continuous improvement. One key role in this framework is the Product Owner, who is responsible for defining and prioritizing the product backlog, ensuring the team is working on the right things at the right time. As such, the role of the Product Owner is critical to the success of any Scrum team.

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CIPS L5M8 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Understand aspects of projects in organisations: This section of the exam measures the skills of Procurement Project Managers and covers the fundamental aspects that influence how projects operate within organisations. It explores the distinction between programmes and projects, stakeholder management, and how key measures such as cost, quality, and delivery impact project success. Candidates also study factors leading to project success or failure, work breakdown structures, and how project structures and resources align with supply chain relationships. It further includes understanding sub-contracting, consortiums, and project partnerships, as well as analysing project resources through scheduling, technology systems, and financial management. The section concludes with the project life cycle, from initiation and implementation to closure and review.

Topic 2	<ul style="list-style-type: none"> • Understand approaches to the planning and management of projects and change initiatives: This section of the exam measures the skills of Strategic Operations Managers and covers the planning and governance frameworks necessary for effective project and change management. It includes corporate governance structures such as project boards, reporting systems, and initiation documents. Learners examine common project objectives that balance cost, quality, and time while promoting sustainability and community impact. Additionally, this section delves into risk management approaches, including identification, simulation, and accountability within supply chains. It concludes with an analysis of planning methodologies such as sequencing, network analysis, PERT, CPM, and the use of Gantt charts to ensure efficient project execution and control.
Topic 3	<ul style="list-style-type: none"> • Understand the concept of organisational change and how it can be achieved: This section of the exam measures skills of Change Management Specialists and covers the core concepts and types of organisational change, including evolutionary, adaptive, revolutionary, and reconstructive change. It examines how internal and external factors such as SWOT and PEST analyses, innovation, and management restructuring, drive transformation. Learners evaluate how organisations respond to change, including resistance, skepticism, and the need to maintain progress during turbulent environments. It also addresses methods for managing and sustaining change through communication, empowerment, incremental adjustments, and lean methodologies, while distinguishing between hard and soft change processes.

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CIPS Project and Change Management Sample Questions (Q43-Q48):

NEW QUESTION # 43

After planning for procurement management, which of the following does the next process involve?

- A. Developing procurement statements of work
- B. Sending appropriate documentation to potential sellers
- C. Deining the evaluation criteria for the contract award
- D. Using expert judgement in planning purchases and acquisitions

Answer: B

NEW QUESTION # 44

A _____ is a bell-shaped curve that is symmetrical regarding the average value of the population (the data being analyzed).

- A. bimodal distribution
- B. normal distribution
- C. degenerate distribution
- D. skewed distribution

Answer: B

NEW QUESTION # 45

_____ involves deining everyone involved in the project or affected by it and deining the best ways to manage relationships with them.

- A. Controlling stakeholder engagement
- B. Planning stakeholder management
- C. Managing stakeholder engagement
- D. Identifying stakeholders

Answer: D

NEW QUESTION # 46

According to research by Albert Mehrabian, which of the following is NOT a way that information is communicated in a face-to-face interaction?

- A. tone of voice
- B. body language
- C. spoken content
- D. facial expression

Answer: D

NEW QUESTION # 47

Which of the following is a risk in the supply chain which could affect the delivery of a project?

- A. vital project team members leave the organisation
- B. project exceeds budget
- C. project scope increase
- D. late delivery of items leading to delays

Answer: D

Explanation:

A late delivery by suppliers can directly delay project timelines, representing a supply chain risk. The other options are internal project management risks, not supply chain-based.

Reference: CIPS L5M8 Study Guide, p.205.

NEW QUESTION # 48

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