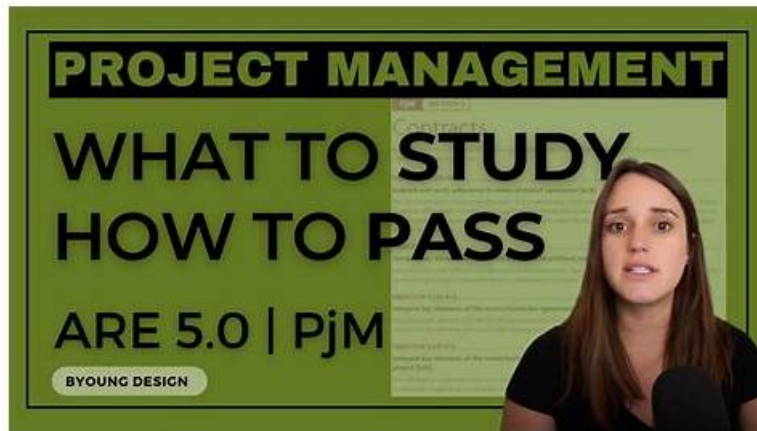


# Free PDF Quiz 2026 Project-Management: Marvelous Latest ARE 5.0 Project Management (PjM) Exam Guide Files



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## NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> <li>Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.</li> </ul>

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### NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q68-Q73):

#### NEW QUESTION # 68

During the predesign phase of a project, the architect discovers that the owner's budget is insufficient to meet the program requirements.

Which of the following should the architect do?

- A. Scale down the program to meet the budget.
- B. Recommend that the owner complete the project in two phases.
- C. Advise the owner to increase the budget.
- **D. Inform the owner that the project as budgeted is not feasible.**

**Answer: D**

Explanation:

Comprehensive Detailed Explanation:

During the predesign or programming phase, it is the architect's responsibility to advise the owner when the scope and budget are misaligned. The correct professional approach is to notify the owner that the program cannot be met within the current budget. Solutions (phasing or budget increase) may be discussed after this acknowledgment. The architect should not unilaterally scale down the program without owner input.

References:

NCARB ARE 5.0 Handbook - Budget evaluation in Programming/Predesign

#### NEW QUESTION # 69

Which of the following best describes a construction manager (CM) at risk?

- A. The CM provides early consultation during the design phase and assembles trade contractors.
- B. The CM advises the owner on constructability and cost management issues.
- **C. The CM is responsible for meeting a fixed or maximum cost of construction.**
- D. The CM is paid a fixed fee and acts as the owner's agent during construction.

**Answer: C**

Explanation:

A CM at risk (CMc) is both an advisor during design and the constructor during the construction phase. A defining characteristic is the Guaranteed Maximum Price (GMP), placing financial risk on the CM for cost overruns beyond the GMP.

Incorrect options:

B and D describe CM as Advisor (CMa), not CMc.

C is too vague and lacks the critical GMP element.

References:

AIA CMc Contracts: A133 and A134

AHPP, 15th ed., Chapter 10: Project Delivery Methods

NCARB ARE 5.0 Handbook - Delivery Methods Overview

#### NEW QUESTION # 70

Which scheduling method shows the longest path of dependent activities?

- A. Bar chart
- B. Gantt chart

- C. Flowchart
- **D. Critical Path Method (CPM)**

**Answer: D**

Explanation:

The Critical Path Method (CPM) identifies the longest sequence of dependent tasks that determine the minimum project duration. It highlights critical activities where delays affect the overall schedule. Gantt charts and bar charts are visual scheduling tools but do not calculate critical paths. Flowcharts map processes.

CPM is essential in ARE 5.0 PjM for schedule analysis.

#### **NEW QUESTION # 71**

During the bidding phase, what is the architect's role regarding addenda?

- A. Approving subcontractor selections
- B. Negotiating contract terms with the contractor
- **C. Issuing clarifications or changes to the bidding documents to all bidders**
- D. Selecting the winning bidder based on cost

**Answer: C**

Explanation:

Addenda are formal clarifications or modifications to the bidding documents issued during the bidding phase.

The architect prepares and issues addenda to all prospective bidders to clarify, correct, or change the documents. This ensures all bidders have the same information for fair and accurate proposals. Selecting bidders, negotiating contracts, and approving subcontractors are typically owner or contractor responsibilities.

ARE 5.0 PjM stresses the importance of managing bidding documents and communications during this phase.

#### **NEW QUESTION # 72**

Which document authorizes the contractor to proceed with work?

- A. Change Order
- B. Certificate of Substantial Completion
- C. Purchase Order
- **D. Notice to Proceed**

**Answer: D**

Explanation:

The Notice to Proceed is a formal document issued by the owner or architect authorizing the contractor to begin work on the project and establishing the contract start date. Purchase orders are for procurement; change orders modify contracts; certificates of substantial completion recognize project milestones. ARE 5.0 PjM tests knowledge of construction administration documents.

#### **NEW QUESTION # 73**

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