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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q80-Q85):

NEW QUESTION # 80
The table below shows the costs and savings associated with a project.

	Year1	Year2	Year3	Year4	Year5
Software purchase cost	45000				
Software maintenance cost	5000	5000	5000	5000	5000
Staff savings	8000	8000	8000	8000	8000
Other savings	7000	7000	7000	7000	7000

In which of the following years does the project break even?

- A. Year 5.
- B. Year 4.
- C. Year 3.
- D. The project does not break even.

Answer: A

NEW QUESTION # 81
Which statement in relation to the role of the business analyst in the Business Change Lifecycle is TRUE?

- A. Business analysis does not take place in the alignment stage of a business change.
- B. A business analyst can be involved at every stage in the lifecycle.
- C. The business analyst would not be involved in the realisation stage of the lifecycle.
- D. The business analyst is involved more heavily during the implementation stage of the lifecycle than any other stage.

Answer: B

Explanation:
The Business Change Lifecycle encompasses multiple stages, including alignment, analysis, design, implementation, and realisation. The role of a business analyst (BA) is versatile and can span across all these stages, depending on the project's needs.
Key Considerations:
Involvement Across All Stages: A business analyst can contribute to every stage of the lifecycle, from identifying business needs during alignment to ensuring benefits realization post-implementation.
Implementation Focus: While BAs are often heavily involved in implementation, their role is not limited to this stage.
Realisation Stage: BAs may also be involved in the realisation stage to validate that the intended benefits have been achieved.
Alignment Stage: Business analysis plays a critical role in aligning project objectives with organizational goals.
Evaluation of Each Option:
A . A business analyst can be involved at every stage in the lifecycle:
This is true; BAs can contribute across all stages of the lifecycle.
Conclusion: This is correct .
B . The business analyst is involved more heavily during the implementation stage of the lifecycle than any other stage:

While BAs are often active during implementation, their involvement is not restricted to this stage.
Conclusion: This is not correct .
C . The business analyst would not be involved in the realisation stage of the lifecycle:
BAs can play a role in validating benefits realization, so this statement is false.
Conclusion: This is not correct .
D . Business analysis does not take place in the alignment stage of a business change:
Alignment involves understanding business needs and objectives, which is a core BA responsibility.
Conclusion: This is not correct .

NEW QUESTION # 82
In an iterative lifecycle, in which stage are the solution requirements explored and defined?

- A. Establish business need and evaluate options
- B. Establish solution backlog
- C. Develop solution
- D. Plan solution increment

Answer: C

Explanation:
In an iterative or Agile lifecycle, requirements are not defined entirely upfront but are explored and refined just-in-time, immediately prior to implementation. The stage where the detailed solution requirements (functional and non-functional) are elaborated, modeled, and defined-ready for construction-is the Develop solution stage (often referred to as the Implementation or Construction phase of an iteration/sprint). The detailed work of defining, modelling, and validating the specific requirements happens as a preparatory step for the actual build, distinguishing it from the preceding planning phase (C) or the upstream strategic work (A, B).
(Reference: BCS Requirements Engineering - Lifecycle Models, Iterative Development)

NEW QUESTION # 83
Which of the following statements is true?

- A. Interviews are effective in building a consensus view and securing agreement from a diverse group.
- B. Ethnographic Studies are concerned with the long term observation of the business environment.
- C. Rich pictures and mind maps are used to document the requirements for the IT system
- D. Shadowing is an effective way of preparing test scripts for user acceptance

Answer: B

NEW QUESTION # 84
What is the final stage of the waterfall systems devebpment lifecycle?

- A. User acceptance testing.
- B. Post-implementation review.
- C. Implementation.
- D. Benefits realisation.

Answer: C

NEW QUESTION # 85
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