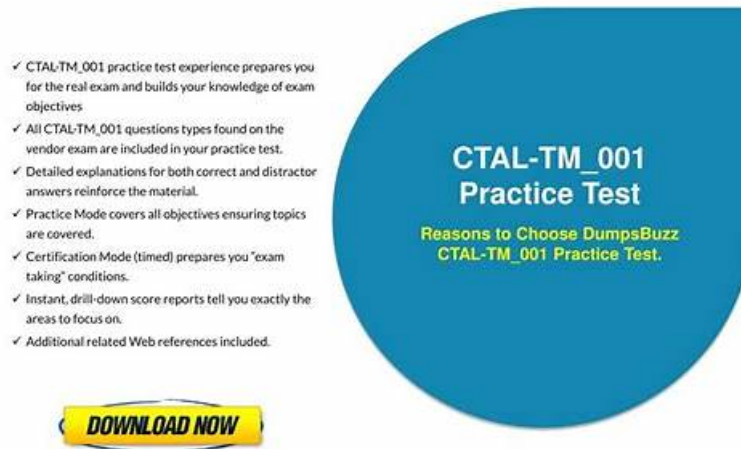


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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q203-Q208):

NEW QUESTION # 203

Assume that you are part of a team conducting test design for a new university system that will allow students to update their own personal information. The Test Strategy states that positive and negative testing should be carried out, along with performance, security and interoperability testing against all new requirements.

The following requirements have been identified by stakeholders:

1. Students must be able to make changes to the following information:

- a Name (due to marital status)
- b Marital status
- c. Home address
- d. Home telephone number
- e. Email address

f. Mobile telephone number
 g. Contact details in case of emergency
 2 Only Reception staff must have access to the information held.
 3 The system must support 2000 concurrent users and details updated on the system within 20 seconds.
 4. Interoperability of the new system with the other systems maintained by the University for student Registrations.
 Test analysis for functional and non-functional testing has just begun and the following test conditions have been identified:
 Which one of the following is a valid test condition that is missing from the table of test conditions and has clear traceability back to the test strategy and requirements?
 SELECT ONE OPTION

- A. Correct input of student's date of birth details, using the format dd/mm/yyyy
- **B. Time taken to update student information is 20 seconds or less when supplied correctly, or an error message is returned**
- C. System is compatible with market leading accessibility tools for blind or partially sighted users.
- D. Correct input of home telephone numbers using a string of alpha characters only.

Answer: B

NEW QUESTION # 204

You are a Test Manager on a new project. The software that is being created will be used to control the projectors in movie theaters. This is a time critical project because the software must be released before the Christmas holiday season which has the highest movie attendance of the year.
 You have decided to implement a review process for the work products that are a part of this release to save both time and money. In order to expedite the training, you brought in a consultant to train the participants and moderators in proper review processes. Your team is enthusiastic about participating in the reviews.
 The project is in the early planning stages. As the review leader, what is an appropriate activity for you to be doing at this point in the project? [3]

- **A. Selecting the review items and the appropriate review type**
- B. Gathering metrics to determine the success of the review process
- C. Calculating the ROI for the review process
- D. Setting a minimum number of defects to be identified in each review

Answer: A

Explanation:

As the review leader, one of your responsibilities is to plan the review process and select the review items and the appropriate review type for each item¹. This activity should be done in the early planning stages of the project, as it will help to define the scope, objectives, and schedule of the reviews. The review items are the work products that will be reviewed, such as requirements, design, code, test cases, etc. The review type is the level of formality and rigor that will be applied to the review, such as informal review, walkthrough, technical review, or inspection². The selection of the review items and the review type should be based on factors such as the criticality, complexity, and risk of the work products, the availability and expertise of the reviewers, the time and budget constraints, and the expected benefits and outcomes of the reviews³. Therefore, option A is the correct answer. Option B is incorrect because gathering metrics to determine the success of the review process is an activity that should be done after the review process is completed, not in the early planning stages. Option C is incorrect because calculating the ROI for the review process is an activity that should be done after the review process is completed, not in the early planning stages. Option D is incorrect because setting a minimum number of defects to be identified in each review is not an appropriate activity for the review leader, as it may create a false sense of quality or pressure on the reviewers. Reference: 1: ISTQB Advanced Level Test Manager Syllabus, Section 2.2.3 2: ISTQB Advanced Level Test Manager Syllabus, Section 2.2.2 3: Review Types - Testing Traveler, the post about review types

NEW QUESTION # 205

You are about to release a test progress report to a senior manager, who is not a test specialist. Which of the following topics should NOT be included in the test progress report? 1 credit

- A. Product risks which have been mitigated and those which are outstanding.
- **B. Detailed overview of the risk-based test approach being used to ensure the exit criteria to be achieved**
- C. Status compared against the started exit criteria
- D. Recommendations for taking controlling actions

Answer: B

NEW QUESTION # 206

Risks have been identified for a project and they have been analysed using a quantitative method, with the following results for probability and impact.

Which risk should the System Testing focus on mitigating first?

SELECT ONE OPTION

- A. Risk B.
- B. Risk A.
- C. Risk D
- **D. Risk C**

Answer: D

NEW QUESTION # 207

You are the Test Manager of a risk-based testing effort. You develop the following graph to show residual risk. Assume that "Risks mitigated" represents passed tests and "Risks not mitigated" represents failed tests and other discovered failures.

Which of the following answers best represents what the graph shows? [3]

- A. Project is behind schedule based on bug fix rate
- B. Project is on schedule based on total number of test cases executed
- C. Project is ahead of schedule due to number of risks addressed
- **D. Project is at risk due to the number of failed tests**

Answer: D

Explanation:

The graph indicates that a significant portion of risks, 29%, have not been mitigated, which suggests that these are either failed tests or other discovered failures. This level of unmitigated risk puts the project at risk, as it implies that there are still substantial issues that need to be addressed.

Reference:

The ISTQB Advanced Level Test Manager documents outline the importance of risk-based testing and the interpretation of residual risk graphs. These graphs are used to communicate the current status of risk mitigation efforts in the project, and a high percentage of unmitigated risks is a clear indicator of potential problems¹.

NEW QUESTION # 208

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