

CBCI學習指南 & CBCI考試資料

CBCI EXAM Questions & Answers 100% Correct!

What does the business continuity policy do - ANSWERIt sets out the purpose, scope and governance of the business continuity programme

If an organisation doesn't have any business continuity capacity - ANSWERGet an interim structure and plan in place

The BCP should be what - ANSWERShort, precise and to the point

Business Continuity should include - ANSWERDefinition for use,

Objectives and scope

Roles and responsibilities

Legals and standards

Identification of interested parties

Measurement and review frequency and methods

Sign off and comms

The definition of scope should be? - ANSWERWhich areas of the organisation are included and which aren't.
A grasp of the organisation's strategies, objectives and culture and its risk appetite.
Also list its regulatory constraints

Business continuity governance focuses on - ANSWEROversight and support.
Monitoring and review.

Alignment with organisational objectives

Compliance with legal and regulatory requirements.

Business continuity roles - ANSWERShould be embedded in the job descriptions and performance plans.

Roles - top management - ANSWERLeadership, commitment and resources

Roles - steering group - ANSWEROversee, advise and manage - making the recommendations to top mgt.

Business continuity plan owner - ANSWERMake sure the plan reflects the business continuity capability.

Business Continuity Programme - ANSWEROngoing mgt and governance process appropriately resourced to implement and maintain business continuity mgt.

Business continuity mgt. programme documentation - ANSWERBusiness Continuity policy

Business continuity programme of activities

Project management documentation

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問題 #28

In relation to validation, what is meant by review?

- A. The ability of an organization to develop business continuity solutions and to train personnel to implement them effectively
- B. The process to ensure that personnel have embraced business continuity and are complying with requirements
- C. The process for assessing the suitability, adequacy, and effectiveness of the Business Continuity Management System (BCMS) and identifying opportunities for improvement
- D. The process to identify an event that could lead to disruption

答案: C

解題說明:

The CBCI 7.0 course explains that review refers to the systematic process of evaluating the BCMS to assess whether it remains suitable, adequate, and effective in meeting organizational needs and objectives. Reviews identify areas for improvement, ensuring continual enhancement of Business Continuity capabilities. This encompasses analysis of internal and external factors, performance data, audit results, and feedback from exercises and incidents. It differs from compliance checks or personnel engagement assessments by focusing on the overall system's fitness for purpose, promoting proactive adaptation to changing risks and environments.

Reference: CBCI 7.0 Study Guide, Module 6: Audit and Review, pages 135-137.

問題 #29

The purpose of an external audit of the Business Continuity Management System (BCMS) is to:

- A. Provide independent assurance on a set of Business Continuity processes and controls
- B. Confirm that the organization is fully prepared to respond to incidents
- C. Assess the performance of the members of top management team in relation to Business Continuity
- D. Make recommendations on alternative ways of meeting recovery time objectives (RTOs)

答案: A

解題說明:

External audits provide independent verification that the BCMS complies with relevant standards, policies, and regulatory requirements. The CBCI 7.0 course clarifies that audits assess the design, implementation, and effectiveness of Business Continuity processes and controls to assure stakeholders that the system functions as intended. The audit does not specifically test operational readiness or management performance but focuses on conformance and control integrity, enabling informed decision-making about system improvements.

Reference: CBCI 7.0 Study Guide, Module 6: Audit and Review, pages 135-138.

問題 #30

An outcome of the Solutions Design process is:

- A. Strategies and solutions that lead to financial savings due to the reduction in personnel engaged in operational activities
- B. Assurance that all personnel have high levels of occupational competence in their job roles
- C. Business Continuity strategies and solutions that remain cost effective in terms of implementation and operational investment
- D. Arrangements that protect the organization from negative publicity during business as usual operations

答案: C

解題說明:

Solutions Design aims to develop strategies and solutions that effectively address Business Continuity requirements while balancing cost and practicality. The CBCI 7.0 course emphasizes that sustainable, cost-effective solutions ensure continuity measures are viable long-term and do not impose unnecessary financial burdens. Protecting reputation, reducing staff, or occupational competence, while important, are secondary or indirect outcomes. The focus remains on practical, affordable solutions.

Reference: CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 90-95.

問題 #31

Which of the following is NOT a critical requirement for an effective response structure?

- A. The number and type of teams required by the organization
- B. A plan to communicate with internal and external interested parties
- C. A plan to exercise the escalation and response
- D. Guidance on when regulators should be notified and be included in the response

答案: D

解題說明:

While communication plans, team structure, and exercising escalation and response are essential for an effective Business Continuity response structure, specific guidance on regulator notification, although important, is not typically considered a core structural element. The CBCI 7.0 course outlines that regulatory communications are usually integrated within communication plans but are not a standalone requirement for response structures. The focus remains on establishing clear roles, responsibilities, and communication mechanisms.

Reference: CBCI 7.0 Study Guide, Module 2: Response Structures, pages 75-78.

問題 #32

Which of the following is used to determine the organization's prioritised activities and the recovery timeframes and resource requirements?

- A. A meeting with owners of product and services activities
- B. A risk assessment
- C. A Business Impact Analysis (BIA)
- D. An exercise

答案: C

解題說明:

The CBCI 7.0 course explains that the Business Impact Analysis (BIA) is the foundational tool used to identify and prioritize organizational activities, establish Recovery Time Objectives (RTOs), and determine the resources required for recovery. The BIA evaluates the impact of disruptions on critical activities and quantifies acceptable downtime, guiding the prioritization of recovery efforts. Unlike risk assessments, which identify potential threats, the BIA focuses on operational impacts and recovery priorities. While meetings with activity owners contribute to data collection, it is the structured BIA process that synthesizes this information into actionable recovery targets. Exercises test plans but do not determine priorities.

Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 38-42.

問題 #33

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