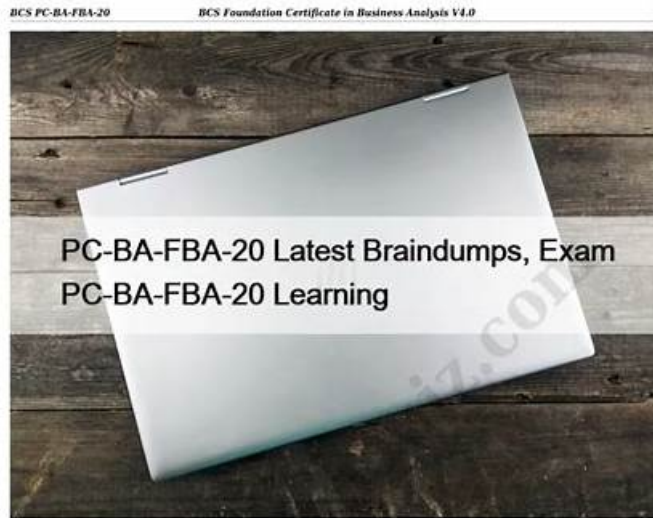


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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q68-Q73):

NEW QUESTION # 68

Which of the following statements about the scenario analysis investigation technique is FALSE?

- A. Provides a basis for developing subsequent prototypes.
- B. Helps identify tacit knowledge used in business practice.
- C. Provides a broad view of the business area under investigation.
- D. Helps prepare the scripts that will be used to test the delivered solution.

Answer: D

Explanation:

Scenario analysis is an investigation technique used to explore and evaluate potential future scenarios or situations. It helps stakeholders understand how different factors might impact a business area or process.

Key Characteristics of Scenario Analysis:

Broad View: Scenario analysis provides a comprehensive understanding of the business area by considering multiple possible outcomes.

Prototyping Basis: The insights gained from scenario analysis can inform the development of prototypes.

Tacit Knowledge Identification: By exploring real-world scenarios, it helps uncover implicit knowledge embedded in business practices.

Testing Scripts: Scenario analysis is not directly involved in preparing test scripts, which are typically created during the testing phase.

Evaluation of Each Option:

A . Provides a broad view of the business area under investigation:

Scenario analysis evaluates multiple possibilities, offering a broad perspective.

Conclusion: This is true .

B . Provides a basis for developing subsequent prototypes:

Insights from scenario analysis can guide prototype development.

Conclusion: This is true .

C . Helps identify tacit knowledge used in business practice:

Exploring scenarios uncovers hidden knowledge and practices.

Conclusion: This is true .

D . Helps prepare the scripts that will be used to test the delivered solution:

Preparing test scripts is part of testing activities, not scenario analysis.

Conclusion: This is false .

NEW QUESTION # 69

Which of the following is NOT a diagrammatic documentation style for requirements?

- A. Business process
- B. Use case model
- C. User story
- D. Data model

Answer: C

Explanation:

Requirements documentation generally follows two main styles: text-based and diagrammatic (or model-based).

Data model (A), Use case model (C), and Business process models (D - e.g., UML Activity Diagrams or BPMN) are all forms of diagrammatic documentation, using standardised graphical notation to express requirements.

A User story (B) is a short, simple, text-based statement written in the format: "As a [role], I want [goal] so that [benefit]". It is a form of text-based requirement documentation used primarily in Agile environments, not a diagrammatic style.

(Reference: BCS Requirements Engineering - Documentation Styles)

NEW QUESTION # 70

What is the model of a current business process often called?

- A. The AS-IF model
- B. The n-IS model.
- C. The IS-IT model
- **D. The AS-IS model.**

Answer: D

NEW QUESTION # 71

An IT department needs to upgrade its hardware to run the new version of an established operating system. The cost of this required upgrade is \$2 million. As an alternative, the IT director has suggested that the company should change to a completely different operating system. Although this will cost \$6 million, the change will bring many other benefits, including cheaper maintenance costs and increased security.

What is the avoided cost in his proposal?

- A. \$8 million
- B. \$6 million.
- **C. \$2 million.**
- D. \$4 million

Answer: C

NEW QUESTION # 72

At a recent Board Meeting the Directors of an office fitting company ratified the company's mission as:

To meet or undercut all our competitors' prices'

Which of the following is MOST LIKELY to be the company's vision?

- A. To be the premier office fitting company
- B. To increase the company's market share.
- C. To reduce the cost of office fitting by 5%.
- **D. To offer the best value office fitting service**

Answer: D

Explanation:

A mission statement defines the organization's purpose and primary objectives, often focusing on what the organization does and how it operates in the present. In contrast, a vision statement outlines the long-term aspirations of the organization-what it aims to become in the future. The mission provided-"To meet or undercut all our competitors' prices"-is focused on price competitiveness, which is a tactical approach rather than a strategic aspiration.

Let's analyze each option:

A . To offer the best value office fitting service: While this aligns somewhat with the mission, it is more of a value proposition or operational goal rather than a visionary statement. It lacks the aspirational and long-term focus that defines a vision.

B . To reduce the cost of office fitting by 5%: This is a specific, measurable objective, but it is too narrow and tactical to qualify as a vision. Visions are broader and not tied to specific metrics.

C . To increase the company's market share: Increasing market share is a strategic goal, but it is still an intermediate step toward achieving something greater. It does not capture the overarching ambition of the company.

D . To be the premier office fitting company: This option reflects a long-term aspiration and aligns with the characteristics of a vision statement. It expresses the desire to achieve leadership and excellence in the industry, which is consistent with the mission of being competitive on price while aiming for a higher status.

According to the BCS Business Analysis Framework , a vision statement should inspire and guide the organization toward its ultimate goal. Therefore, D is the most appropriate choice.

NEW QUESTION # 73

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