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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q47-Q52):

NEW QUESTION # 47

Which is a purpose of getting senior managers to buy into the benefits a P3O will deliver?

- A. Implement appropriate PPM tools
- **B. Use their influence to champion the change**
- C. Document the desired future state
- D. Contribute to planning tranches of delivery

Answer: B

Explanation:

The P3O Foundation (2013) manual states that getting senior managers to buy into P3O benefits aims to leverage their influence to champion the change. Section 4.2.2 notes, "Securing buy-in from senior managers enables them to use their influence to champion the P3O model, driving organizational acceptance and support." This differs from planning tranches (A), documenting the future state (B), or implementing tools (D), which are operational tasks. The 2013 edition emphasizes leadership support as critical for overcoming resistance and ensuring strategic alignment during implementation. This advocacy ensures the P3O's success and

adoption across the organization.

Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION # 48

Which is a likely source of a threat to achieving the Blueprint?

- A. External consultants advise the programme team
- B. Programme approach is used to implement a P3O
- C. Stakeholders are identified and analysed
- D. Programme team fails to use a common language

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies a programme team's failure to use a common language as a likely threat to achieving the Blueprint. Section 4.3.4 states, "A lack of common language among the programme team can lead to miscommunication, threatening the successful realization of the Blueprint." This contrasts with stakeholder analysis (B), a programme approach (C), or consultant advice (D), which are positive or neutral factors. The 2013 edition highlights communication as critical to Blueprint success, ensuring alignment during implementation. This threat can derail strategic planning if unaddressed.

Reference: P3O Foundation (2013) manual, Section 4.3.4, AXELOS.

NEW QUESTION # 49

Which of the following statements about how a P3O should integrate with the wider organization are true?

1. Operates independently of other functions within the organization
2. Typically relies on dedicated full-time resources to provide financial functions needed

- A. Only 2 is true
- B. Only 1 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 is true

Answer: D

Explanation:

The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time resources for financial functions, making both statements false. Section 5.1.2 states,

"The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework.

Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

NEW QUESTION # 50

What is used to measure the success of a P3O?

- A. Complexity modelling
- B. Principles for extracting value
- C. P3O Value Matrix
- D. Key Performance Indicators

Answer: D

Explanation:

The P3O Foundation (2013) manual specifies that Key Performance Indicators (KPIs) are used to measure the success of a P3O.

Section 7.3.1 states, "Key Performance Indicators are employed to measure the success of a P3O, assessing its contribution to strategic objectives, risk balance, and benefits realization." This differs from value extraction principles (A), the P3O Value Matrix (B), which aids design, or complexity modelling (D), which analyzes systems. The 2013 edition highlights KPIs as a quantitative tool

to evaluate P3O effectiveness, ensuring accountability and continuous improvement. This supports organizational decision-making and justification.

Reference: P3O Foundation (2013) manual, Section 7.3.1, AXELOS.

NEW QUESTION # 51

Why is the same function carried out with a different focus by different offices within a P3O model?

- A. To provide ongoing prioritization of change initiatives
- B. To understand the capability to be delivered by the being supported
- C. To consider risk from a strategic viewpoint
- D. To provide appropriate decision support to the customers of each office

Answer: D

Explanation:

The P3O Foundation (2013) manual explains that the same function is performed with different focuses by various P3O offices to provide tailored decision support. Section 5.3.1 states, "Different offices within a P3O model perform the same functions with varying focuses to deliver appropriate decision support tailored to the needs of their specific customers, such as portfolio or programme teams." This contrasts with prioritization (A), capability understanding (B), or strategic risk (D), which are specific outcomes rather than the reason for focus variation. The 2013 edition highlights this customization to meet diverse organizational needs, enhancing efficiency and relevance. This approach supports effective governance across levels.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 52

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