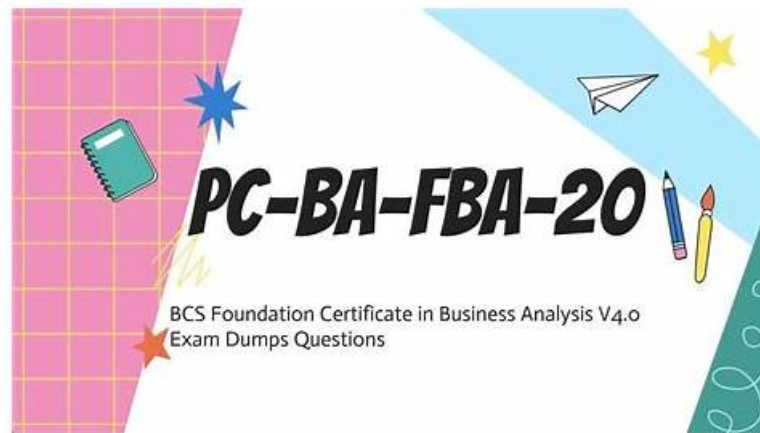


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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q66-Q71):

NEW QUESTION # 66

Which of the following only includes explicit corporate knowledge?

- A. Job descriptions, tasks, targets.
- B. Culture, norms, historical data.
- C. Skills, values, communities of practice
- **D. Style guides, procedures, processes**

Answer: D

NEW QUESTION # 67

The table below shows the costs and savings associated with a project.

□ In which of the following years does the project break even?

- A. The project does not pay back within the four year period
- **B. Year 4.**
- C. Year 2.
- D. Year 3.

Answer: B

NEW QUESTION # 68

Which of the following is a primary activity in the value chain?

- A. Technology development.
- B. Procurement.
- **C. Service.**
- D. Firm infrastructure.

Answer: C

NEW QUESTION # 69

A company is reviewing its critical success factors and key performance indicators So far. it has key performance indicators for the following The time to deliver orders for products Consumer satisfaction with products Wastage in product production The qualifications of production employees Which area of Kaplan and Norton's balanced business scorecard has NOT been considered?

- A. Internal business process
- B. Customer
- **C. Financial**
- D. Learning and growth

Answer: C

NEW QUESTION # 70

Which of the following stakeholder categories are included in the stakeholder wheel?

- A. Employees, Supervisors, Managers
- B. Partners, Suppliers, Shareholders
- C. Competitors, Customers, Partners
- **D. Regulators, Auditors, Owners**

Answer: D

Explanation:

The Stakeholder Wheel (or Stakeholder Interest Groupings) is a model used to categorize stakeholders in the strategic analysis phase, particularly for external environment analysis. This technique groups stakeholders based on their primary relationship to the

organisation. The key groups included in the stakeholder wheel are Suppliers, Customers, Competitors, Partners, Owners (Shareholders), Regulators/Government, Media, and Employees/Trade Unions. Based on the options provided, the group that contains three valid, distinct categories from this standard model is Regulators, Auditors, Owners. While 'Auditors' can be considered part of the 'Regulators' or 'Owners' (depending on their role), and 'Owners' are often Shareholders, this option best reflects the high-level external interest groups used for broad strategic categorization compared to the internal focus of B or the mixed categories of A and C. The inclusion of Regulators and Owners is essential for any strategic stakeholder analysis. (Reference: BCS Business Analysis Practice - Stakeholder Analysis, Stakeholder Wheel)

NEW QUESTION # 71

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