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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q70-Q75):

NEW QUESTION # 70
Which of the following statements about how a P3O should integrate with the wider organization are true?
1. Operates independently of other functions within the organization
2. Typically relies on dedicated full-time resources to provide financial functions needed

- A. Both 1 and 2 are true
- B. Neither 1 or 2 is true
- C. Only 2 is true
- D. Only 1 is true

Answer: B

Explanation:
The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time resources for financial functions, making both statements false. Section 5.1.2 states,
"The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with

corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework.
Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

NEW QUESTION # 71
Which is NOT a way that tools are typically used?

- A. Integrated
- B. Individual
- C. Collaborative
- D. Connected

Answer: D

Explanation:
The P3O Foundation (2013) manual identifies integrated, collaborative, and individual as typical ways tools are used, but not "connected" as a distinct category. Section 6.2.1 states, "Tools are typically used in an integrated manner across functions, collaboratively by teams, or individually by single users, depending on organizational maturity." The term "connected" (B) is not defined as a usage mode; it may imply a technical link but lacks specific application in the P3O context. The 2013 edition focuses on these three usage patterns to align with P3M3 maturity levels, ensuring tools support PPM effectively. Options A, C, and D are explicitly recognized, making B the correct choice for an atypical use. This clarity aids in selecting appropriate tool strategies.
Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

NEW QUESTION # 72
Which is needed when getting the investment for a P3O?

- A. Provision of secretariat services
- B. Recognition of the need for change
- C. Independence of assurance services
- D. Defined portfolio of change

Answer: B

Explanation:
The P3O Foundation (2013) manual indicates that recognition of the need for change is essential for securing P3O investment. Section 4.2.2 states, "Investment in a P3O requires recognition of the need for change to justify the business case and gain senior management support." This differs from assurance independence (A), portfolio definition (B), or secretariat services (C), which are operational aspects. The 2013 edition emphasizes this recognition as the foundation for funding approval, ensuring strategic alignment. This drives organizational commitment to the P3O model.
Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION # 73
Which is an activity in the implementation lifecycle for a permanent P3O?

- A. Deliver capability Realize benefits
- B. Run an office through to delivery
- C. Return staff members to operational roles
- D. Close down a Programme Office

Answer: A

Explanation:
The P3O Foundation (2013) manual lists delivering capability and realizing benefits as an activity in the permanent P3O implementation lifecycle. Section 4.3.5 states, "The implementation lifecycle for a permanent P3O includes delivering capability and realizing benefits as it transitions to operational status." This differs from returning staff (A), running an office (B), or closing a Programme Office (C), which relate to temporary models. The 2013 edition focuses on this phase to establish and validate the

P3O's operational effectiveness, ensuring long-term value. This activity supports strategic alignment.
Reference: P3O Foundation (2013) manual, Section 4.3.5, AXELOS.

NEW QUESTION # 74
How should the Head of P3O overcome the barrier of "lack of focus on the full P3O model"?

- A. Develop minimalist processes with tailoring guidelines
- B. Address culture changes through targeted communications
- C. Build a vision and Business Case
- D. Gain acceptance of component offices delivered in tranches

Answer: C

Explanation:
The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation.
Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 75
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