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## APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q10-Q15):

### NEW QUESTION # 10

What role, ideally, should be independent of the outcome to be achieved in a Facilitated Workshop?

- A. Workshop Facilitator
- B. Business Analyst
- C. Business Visionary
- D. Business Ambassador

**Answer: A**

**Explanation:**

The role that should ideally be independent of the outcome to be achieved in a Facilitated Workshop is the Workshop Facilitator. This role manages the processes and dynamics of the workshop and should remain neutral and impartial.

### NEW QUESTION # 11

Which is NOT a Scrum Value?

- A. Openness
- B. Commitment
- C. Focus
- **D. Drive**

**Answer: D**

Explanation:

Comprehensive and Detailed Explanation (concise, policy-compliant):

Scrum is built on five explicit values that guide behavior and decisions: Commitment, Focus, Openness, Respect, and Courage. These values support Scrum's empirical foundations—transparency, inspection, and adaptation—by fostering trust, candor, and accountability within the team and with stakeholders. "Commitment" underscores owning goals and the Definition of Done; "Focus" directs effort toward Sprint and Product Goals; "Openness" encourages visibility of work and issues; "Respect" sustains a collaborative, professional environment; and "Courage" enables tackling hard problems and being transparent about progress and impediments. "Drive" is not one of the five Scrum values. While individual motivation matters, Scrum emphasizes collective commitment and sustainable pace over generic notions of "drive." Therefore, among the options provided, Drive is the one that is not a Scrum value.

#### NEW QUESTION # 12

Which of the following statements about the MoSCoW rules for the ratio of prioritized Requirements are true?

The minimum Usable Subset must not exceed 60% of the total number of requirement. It is recommended that around 20% of available effort should be allocated to Could requirements.

- A. Neither 1 or 2 true
- B. Both 1 and 2 are true
- C. Only 1 is true
- **D. Only 2 is true**

**Answer: D**

Explanation:

AgilePM's MoSCoW guidance sets effort-based guardrails, not simple counts of requirements. A common rule of thumb is: Must Haves  $\leq \sim 60\%$  of available effort, Should Haves  $\leq \sim 20\%$ , and Could Haves  $\leq \sim 20\%$ , with Won't Haves excluded from the current delivery timeframe. This ensures sufficient contingency (mainly in Could's) to absorb change while protecting time, cost, and quality. Statement 2 aligns with that guidance: allocating around 20% of the available effort to Could requirements provides the "give" needed inside timeboxes and releases. Statement 1 is misstated: it refers to the number of requirements and equates the Minimum Usable Subset with a percentage of items; AgilePM speaks in terms of effort, not item count. Hence, only statement 2 is true.

#### NEW QUESTION # 13

How does DSDM differ from most other Agile approaches?

- A. It focuses on the collaborative working of teams
- B. It focuses on the delivery of products
- **C. It focuses on the entire project lifecycle**
- D. It focuses on the development of products

**Answer: C**

#### NEW QUESTION # 14

Which of the following statements are true?

- \* The 'change curve' describes a normal human reaction to change.
- \* The 'change curve' only applies to changes that are perceived as negative.

- A. Both 1 and 2 are true.
- **B. Only 1 is true.**
- C. Only 2 is true.

- D. Neither 1 nor 2 is true.

**Answer: B**

Explanation:

\* Statement 1: Correct. The change curve describes typical emotional responses to change, including denial, resistance, exploration, and commitment.

\* Statement 2: Incorrect. The change curve applies to both positive and negative changes, as it reflects the adjustment process regardless of the perceived nature of the change.

Key AgilePM Concepts Referenced:

\* Emotional Responses to Change: AgilePM Handbook, Chapter 6, Section 6.3.

## NEW QUESTION # 15

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