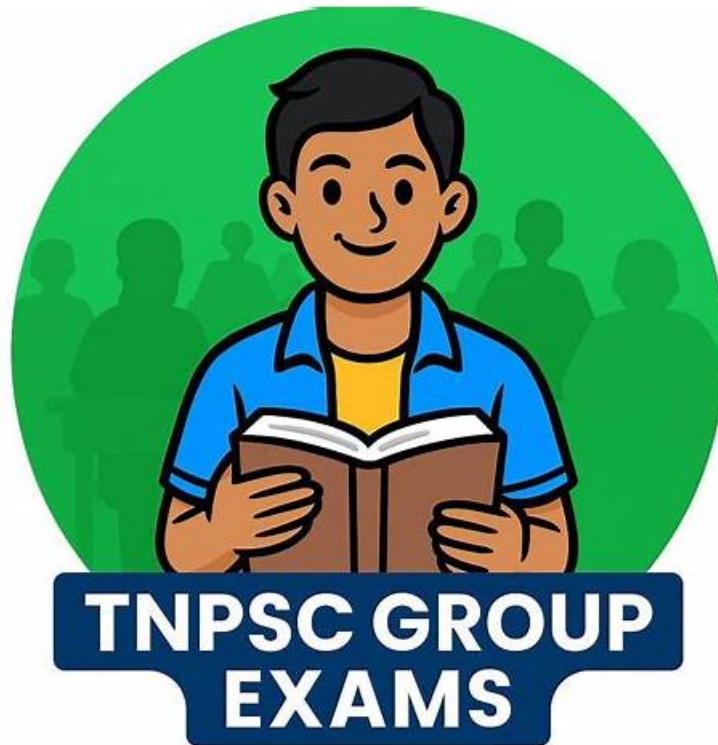


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PECB ISO 31000 Lead Risk Manager Sample Questions (Q15-Q20):

NEW QUESTION # 15

What should an organization consider when selecting the most appropriate risk treatment option(s)?

- A. The costs and required resources only, without considering other benefits of implementation
- B. The option that eliminates the most risks regardless of feasibility
- C. The potential benefits of the treatment only, ignoring costs or effort
- **D. The balance between potential benefits in achieving the objectives and costs, effort, or disadvantages of implementation**

Answer: D

Explanation:

The correct answer is C. The balance between potential benefits in achieving the objectives and costs, effort, or disadvantages of implementation. ISO 31000 emphasizes that risk treatment decisions should be proportionate, informed, and value-focused. Selecting risk treatment options requires evaluating trade-offs. Organizations must consider how much a treatment option contributes to achieving objectives while also assessing its costs, resource requirements, operational impact, and potential disadvantages. This balanced approach ensures that risk management protects and creates value rather than imposing unnecessary burdens.

Option A is incorrect because focusing solely on cost ignores effectiveness and value creation. Option B is equally flawed, as ignoring costs and effort may lead to unsustainable or impractical solutions. Option D contradicts ISO 31000's emphasis on feasibility, proportionality, and alignment with context.

From a PECB ISO 31000 Lead Risk Manager perspective, effective risk treatment is about making informed choices, not automatically selecting the most aggressive option. Therefore, the correct answer is balancing benefits with costs, effort, and disadvantages.

NEW QUESTION # 16

What is one of the outputs of Business Impact Analysis (BIA)?

- A. Overview of the organization's business products and their relationship with processes
- B. Details of the organization's activities and resources
- **C. Prioritized list of critical processes and their interdependencies**
- D. Risk acceptance criteria

Answer: C

Explanation:

The correct answer is A. Prioritized list of critical processes and their interdependencies. Business Impact Analysis (BIA) is a structured technique used to assess the consequences of disruptions to business activities and to identify which processes are critical to organizational objectives.

One of the key outputs of a BIA is the prioritization of critical processes, along with an understanding of their interdependencies, recovery time objectives, and potential impacts if disrupted. This information supports risk analysis, continuity planning, and resilience-building, all of which align with ISO 31000's emphasis on understanding consequences and supporting informed decision-making.

Option B may be an input to BIA but is not a primary output. Option C refers to general organizational descriptions rather than impact-focused analysis. Option D relates to risk evaluation, not BIA.

From a PECB ISO 31000 Lead Risk Manager perspective, BIA outputs are essential for prioritizing risks and allocating resources effectively. Therefore, the correct answer is a prioritized list of critical processes and their interdependencies.

NEW QUESTION # 17

Scenario 5:

Crestview University is a well-known academic institution that recently launched a digital learning platform to support remote education. The platform integrates video lectures, interactive assessments, and student data management. After initial deployment, the risk management team identified several key risks, including unauthorized access to research data, system outages, and data privacy concerns.

To address these, the team discussed multiple risk treatment options. They considered limiting the platform's functionality, but this conflicted with the university's goals. Instead, they chose to partner with a reputable cybersecurity firm and purchase cyber insurance. They also planned to reduce the likelihood of system outages by upgrading server capacity and implementing redundant systems. Some risks, such as occasional minor software glitches, were retained after careful evaluation because they did not significantly affect Crestview's operations.

Once the treatment options were selected, Crestview's risk management team developed a detailed risk treatment plan. They prioritized actions based on which processes carried the highest risk, ensuring cybersecurity measures were addressed first.

Based on the scenario above, answer the following question:

In Scenario 5, Crestview University focused on the highest-risk areas first when developing the risk treatment plan. Is this acceptable?

- A. No, risk treatment plans should address low-impact risks first to build experience.
- B. No, prioritization is not permitted under ISO 31000.
- **C. Yes, actions in the risk treatment plan should be prioritized based on processes carrying the highest level of risk.**
- D. No, all risks should be treated simultaneously to ensure consistency.

Answer: C

Explanation:

The correct answer is C. Yes, actions in the risk treatment plan should be prioritized based on processes carrying the highest level of risk. ISO 31000:2018 explicitly supports a risk-based approach to treatment planning, where resources and actions are prioritized according to the significance of risks.

Risk treatment planning aims to allocate resources efficiently and effectively. Addressing the highest-risk areas first ensures that the most significant threats to objectives are reduced as a priority. This is particularly important when resources such as time, budget, and expertise are limited, which is a common organizational reality.

Option A is incorrect because treating all risks simultaneously is often impractical and may dilute focus on critical risks. Option B contradicts ISO 31000's emphasis on proportionality and value protection. Option D is incorrect, as prioritization is a core principle of effective risk management.

From a PECB ISO 31000 Lead Risk Manager perspective, prioritizing risk treatments based on risk level supports informed decision-making, resilience, and protection of value. Therefore, the correct answer is yes, actions should be prioritized based on the highest level of risk.

NEW QUESTION # 18

How does Hazard Analysis and Critical Control Points (HACCP) help manage risks in processes outside the food industry?

- A. By eliminating the need for risk assessment
- **B. By identifying points to monitor and control critical risks in the process**
- C. By establishing standard operating procedures to ensure consistent output quality
- D. By scheduling periodic reviews to detect risks after process completion

Answer: B

Explanation:

The correct answer is B. By identifying points to monitor and control critical risks in the process. Although HACCP originated in the food industry, its principles are applicable to many other sectors because it provides a systematic and preventive approach to identifying, evaluating, and controlling risks within processes.

HACCP focuses on identifying critical control points (CCPs)-specific stages in a process where controls can be applied to prevent, eliminate, or reduce risks to acceptable levels. This aligns closely with ISO 31000's emphasis on proactive risk identification, analysis, and treatment. Outside the food industry, HACCP principles can be applied to manufacturing, healthcare, logistics, and energy sectors to manage operational, safety, and quality-related risks.

Option A refers to quality management practices, not risk-focused controls. Option C describes monitoring after completion, whereas HACCP emphasizes preventive control during the process. Option D is incorrect because HACCP complements, rather than replaces, risk assessment.

From a PECB ISO 31000 Lead Risk Manager perspective, HACCP demonstrates how structured methodologies can be adapted across industries to control critical risks at key points, thereby supporting resilience and value protection. Therefore, the correct answer is identifying points to monitor and control critical risks.

NEW QUESTION # 19

What is an example of a requirement related to risk management that an organization mandatorily must comply with?

- A. Organizational requirements, such as policies and procedures
- B. Voluntary industry guidelines
- **C. Permits, licenses, or other forms of authorization**
- D. Obligations arising under contractual arrangements with the organization

Answer: C

Explanation:

The correct answer is A. Permits, licenses, or other forms of authorization. ISO 31000 requires organizations to consider mandatory requirements when establishing the context for risk management. Mandatory requirements are those imposed by laws and regulations and are legally binding. Failure to comply with such requirements can result in sanctions, fines, or loss of the right to operate.

Permits, licenses, and authorizations are classic examples of mandatory compliance obligations. Organizations must obtain and maintain these to conduct their activities legally. ISO 31000 highlights that noncompliance with mandatory requirements represents a significant source of risk and must be identified, analyzed, and managed appropriately.

Option B refers to contractual obligations, which are binding but arise from voluntary agreements rather than legal mandates applicable to all organizations in a jurisdiction. Option C refers to internal requirements, which are self-imposed and not mandatory from a legal perspective. Option D involves voluntary guidelines, which do not carry legal enforceability.

From a PECB ISO 31000 Lead Risk Manager perspective, distinguishing between mandatory and voluntary requirements is essential for accurate risk identification and prioritization. Mandatory requirements typically carry higher consequences and must be given appropriate attention. Therefore, the correct answer is permits, licenses, or other forms of authorization.

NEW QUESTION # 20

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