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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q909-Q914):

NEW QUESTION # 909
Which piece of information is part of the WBS Dictionary?

- A. Change requests
- B. Validated deliverables
- C. Organizational process assets
- D. Responsible organization

Answer: D

NEW QUESTION # 910
Which Knowledge Areas include processes from the Closing Process Group?

- A. Project Quality Management and Project Time Management
- B. Project Scope Management and Project Risk Management
- C. Project Stakeholder Management and Project Cost Management
- D. Project Integration Management and Project Procurement Management

Answer: D

Explanation:
Section: Volume A
Explanation:
Closing Process Group
4.6 Close Project or Phase --> 4. Project Integration Management
12.4 Close Procurements --> 12.Project Procurement Management

NEW QUESTION # 911
An input to the Collect Requirements process is the:

- A. project management plan.
- B. project scope statement.
- C. stakeholder register.
- D. requirements management plan.

Answer: C

Explanation:
Explanation/Reference:
Explanation:
5.2.1.5 Stakeholder Register
Described in Section 13.1.3.1. The stakeholder register is used to identify stakeholders who can provide information on the requirements. The stakeholder register also captures major requirements and main expectations stakeholders may have for the project.
13.1.3.1 Stakeholder Register
The main output of the Identify Stakeholders process is the stakeholder register. This contains all details related to the identified stakeholders including, but not limited to:
Identification information. Name, organizational position, location, role in the project, contact
information;
Assessment information. Major requirements, main expectations, potential influence in the project,
phase in the life cycle with the most interest; and
Stakeholder classification. Internal/external, supporter/neutral/resistor, etc.
The stakeholder register should be consulted and updated on a regular basis, as stakeholders may change-or new ones identified-throughout the life cycle of the project.
Process: 5.2 Collect Requirements
Definition: The process of determining, documenting, and managing stakeholder needs and requirements to meet project objectives.
Key Benefit: The key benefit of this process is that it provides the basis for defining and managing the project scope including product scope.
Inputs
1. Scope management plan
2. Requirements management plan
3. Stakeholder management plan
4. Project charter
5. Stakeholder register
Tools & Techniques
1. Interviews
2. Focus groups
3. Facilitated workshops
4. Group creativity techniques
5. Group decision-making techniques
6. Questionnaires and surveys
7. Observations
8. Prototypes

9. Benchmarking
10. Context diagrams
11. Document analysis
Outputs
1. Requirements documentation
2. Requirements traceability matrix

NEW QUESTION # 912
A project manager should communicate to stakeholders about resolved project issues by updating the:

- A. stakeholder notifications
- B. stakeholder register
- C. project reports
- D. project records

Answer: A

Explanation:
Section: Volume B
Explanation:
10.2.3.4 Organizational Process Assets Updates
The organizational process assets, which may be updated include, but are not limited to:
Stakeholder notifications. Information may be provided to stakeholders about resolved issues, approved

changes, and general project status.
Project reports. Formal and informal project reports describe project status and include lessons learned,

issue logs, project closure reports, and outputs from other Knowledge Areas (Sections 4-13).
Project presentations. The project team provides information formally or informally to any or all of the

project stakeholders. The information and presentation method should be relevant to the needs of the audience.
Project records. Project records may include correspondence, memos, meeting minutes, and other

documents describing the project. This information should, to the extent possible and appropriate, be maintained in an organized
manner. Project team members can also maintain records in a project notebook or register, which could be physical or electronic.
Feedback from stakeholders. Information received from stakeholders concerning project operations is

distributed and used to modify or improve future performance of the project.
Lessons learned documentation. Documentation includes the causes of issues, reasoning behind the

corrective action chosen, and other types of lessons learned about communications management. Lessons learned need to be
documented and distributed so that it becomes part of the historical database for both the project and the performing organization.

NEW QUESTION # 913
Which is an output of the Collect Requirements process?

- A. Requirements traceability matrix
- B. Project scope statement
- C. WBS dictionary
- D. Work performance measurements

Answer: A

NEW QUESTION # 914
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