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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q13-Q18):

NEW QUESTION # 13
What types of office does a P3O typically consist of?

- A. Permanent and temporary
- B. Virtual and decentralized
- C. Co-located and centralized
- D. Permanent and transitioning

Answer: A

Explanation:
The P3O Foundation (2013) manual states that a P3O typically consists of permanent and temporary offices.
Section 5.1.1 notes, "A P3O model typically comprises permanent offices, such as the Organization Portfolio Office, and temporary offices, such as Programme or Project Offices, to support the change lifecycle." This differs from transitioning (A), co-located/centralized (B), or virtual/decentralized (C), which describe specific configurations or states. The 2013 edition highlights this dual structure to address both ongoing and project- specific needs, ensuring flexible support across the organization.

Reference: P3O Foundation (2013) manual, Section 5.1.1, AXELOS.

NEW QUESTION # 14

What resource commitments should be taken into account as part of portfolio management?

- **A. Programme, project, and business as usual**
- B. Programme and project only
- C. Programme and business as usual only
- D. Business as usual only

Answer: A

Explanation:
Portfolio management, as per the P3O Foundation (2013) manual, requires consideration of resource commitments across programme, project, and business as usual (BAU) activities to ensure effective resource allocation and optimization. Section 2.2.3 states, "Portfolio management involves balancing resource commitments across programmes, projects, and BAU to deliver strategic objectives." This holistic approach ensures that resources are not siloed but are managed to support the entire organizational change agenda.
Excluding any one of these elements (A, B, C) would undermine the integrated nature of portfolio management, which aims to align all change initiatives with BAU operations. The 2013 guidance emphasizes this integrated resource view to avoid conflicts and maximize value, as detailed in the portfolio support office functions. This comprehensive resource management is a cornerstone of the P3O model, ensuring strategic alignment and operational efficiency.
Reference: P3O Foundation (2013) manual, Section 2.2.3, AXELOS.

NEW QUESTION # 15

Which describes the focus of a Portfolio Office in relation to programmes?

- A. Provides support to a programme
- **B. Ensures that investment is made in the right programmes**
- C. Defines the standards to be followed by a programme
- D. Implements a programme correctly

Answer: B

Explanation:
The P3O Foundation (2013) manual describes the Portfolio Office's focus as ensuring investment in the right programmes. Section 5.3.2 states, "The Portfolio Office focuses on ensuring that investment is directed toward the right programmes by aligning them with strategic objectives and optimizing the portfolio." This differs from implementation (A), programme support (B), or standard definition (C), which are programme or COE roles. The 2013 edition emphasizes this strategic investment role to maximize value, supporting P3O's governance function. This ensures resource allocation aligns with organizational priorities.
Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 16

Which is a responsibility of the P3O Sponsor role?

- A. Recruit the Portfolio Office staff members
- B. Ensure the portfolio delivers the required strategy
- C. Recommend an appropriate mix of programmes and projects
- **D. Secure the investment required to set up the P3O**

Answer: D

Explanation:
The P3O Foundation (2013) manual identifies securing investment as a key responsibility of the P3O Sponsor. Section 3.5.1 states, "The P3O Sponsor is responsible for securing the investment required to establish and sustain the P3O, advocating its value to senior management." This differs from ensuring portfolio delivery (A), staff recruitment (C), or programme mix (D), which are Portfolio Office or Analyst roles. The 2013 edition emphasizes the Sponsor's leadership in funding advocacy, ensuring the P3O's viability. This role drives strategic commitment and resource allocation.

Reference: P3O Foundation (2013) manual, Section 3.5.1, AXELOS.

NEW QUESTION # 17
Which should be documented in a Blueprint?

- A. Transition plans for the implementation of business change into business as usual
- B. Benefit Profiles for individual benefits to be delivered by the P3O
- C. Actual Highlight Reports issued by individual projects
- D. Need for Business Cases for mission-critical programmes to be reported to the Portfolio Board

Answer: A

Explanation:
The Blueprint should document transition plans for implementing business change into business as usual, according to the P3O Foundation (2013) manual. Section 4.3.3 states, "The Blueprint includes transition plans detailing how business change will be embedded into business as usual, providing a roadmap for implementation." This differs from Benefit Profiles (A), which are specific to benefits realization, Business Case needs (C), which are strategic inputs, and Highlight Reports (D), which are operational updates. The
2013 edition emphasizes the Blueprint's role in planning structural and process changes, ensuring smooth integration. This supports the P3O's implementation lifecycle.
Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 18
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