Project-Management Certification Materials, Authentic Project-Management Exam Hub

PROJECT MANAGEMENT CERTIFICATIONS

Certification	N° Questions	Exam Duration	Pass Score	Exam fee	Maintenance	Renewal Fee
PMP	180	3h 50min	Not defined	$555	60 PDU / 3 years	$150
Prince2 Foundation	75	1h	50%	Varies with providers ($250 to $350)	60 CPD / 3 years	$210
CSM	50	1h	74%	Included in training ($300 to $3,000)	20 SEU / 2 years	$100
PSM	80	1h	85%	$150	Not required	$0
CAPM	150	3h	Not defined	$300	15 PDU / 3 years	$150

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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	• Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.
Topic 2	• Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Topic 3	• Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.
Topic 4	• Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.
Topic 5	• Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.

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Project-Management - ARE 5.0 Project Management (PjM) Exam Updated

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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q11-Q16):

NEW QUESTION # 11
Which project delivery method allows the owner to engage the architect, contractor, and key consultants in a single collaborative contract?

- A. Integrated Project Delivery (IPD)
- B. Design-Build
- C. Design-Bid-Build
- D. Construction Manager at Risk (CMAR)

Answer: A

Explanation:
Integrated Project Delivery (IPD) is a project delivery method characterized by a single, multiparty contract involving the owner, architect, contractor, and key consultants. IPD promotes early collaboration, shared risk/reward, and transparency to optimize project outcomes. This contrasts with traditional methods like Design- Bid-Build where contracts are separate. ARE 5.0 PjM includes IPD as a critical topic, focusing on teamwork, roles, and responsibilities unique to this delivery method.

NEW QUESTION # 12
According to AIA Document A201, who is responsible for obtaining permits and licenses required for the project?

- A. Construction Manager
- B. Architect
- C. Owner
- D. Contractor

Answer: C

Explanation:
Per AIA A201 General Conditions, the owner is responsible for obtaining and paying for permits and licenses necessary for the project unless otherwise stated. The contractor typically assists by providing necessary information and submitting documents required by local authorities but the ultimate responsibility lies with the owner. The architect facilitates compliance by producing code-compliant documents but does not directly secure permits. This responsibility division is a key concept in ARE 5.0 PjM relating to roles and obligations defined in contract documents.

NEW QUESTION # 13
Who is responsible for verifying the accuracy of the contractor's payment application?

- A. Owner
- B. Architect
- C. Contractor's accountant
- D. Construction manager

Answer: B

Explanation:
The architect reviews the contractor's payment applications to verify work progress aligns with the schedule of values and contract

documents. The architect recommends payment amounts to the owner but does not release funds. This function protects owner interests and ensures proper contract administration, as emphasized in ARE 5.0 PjM.

NEW QUESTION # 14
Which preliminary deliverables are usually provided for a schematic phase submission? Check the four that apply.

- A. Elevations and sections
- B. Cost estimates
- C. Finish schedule
- D. Site plan
- E. Detailed specifications
- F. Floor plans

Answer: A,B,D,F

Explanation:
During theSchematic Design (SD) phase, the architect develops preliminary design concepts to establish the general scope, scale, and relationships of the project components. The typical deliverables are conceptual drawings and studies that communicate the design intent clearly but without detailed development.
* Floor plans (A):Basic layouts showing room arrangements and spatial relationships are fundamental schematic deliverables.
* Elevations and sections (B):These help communicate the building's exterior appearance and vertical spatial relationships.
* Site plan (C):Provides context for the building's location, orientation, and relationship to existing site features.
* Cost estimates (E):Early cost estimates are usually prepared to inform budget decisions and feasibility.
Deliverablesnot typicalin the schematic phase:
* Finish schedule (D):This is usually developed later in Design Development or Construction Documents phases when finishes are selected in detail.
* Detailed specifications (F):These are produced during Construction Documents, far beyond schematic design.
Thus, the four preliminary deliverables for schematic phase submissions are floor plans, elevations and sections, site plan, and cost estimates.
References from ARE 5.0 Project Management (PjM) division:
* ARE 5.0 PjM study guide: Project phases and typical deliverables by phase
* AIA Contract documents and Architect's handbook: Phases of design and associated drawings
/deliverables
* NCARB ARE 5.0 Exam content outline: Schematic Design phase description and deliverables
* Project management best practices regarding design phase documentation

NEW QUESTION # 15
The management of architectural projects by a project manager consists of which responsibilities? Check the four that apply.

- A. Planning, organizing, and staffing the project
- B. Monitoring progress
- C. Producing construction documents
- D. Providing liability insurance
- E. Facilitating the work
- F. Concluding the project

Answer: A,B,E,F

Explanation:
The project manager's role in architectural projects is centered on overseeing and guiding the project from inception through completion. The key responsibilities include:
* Planning, organizing, and staffing the project (B):The project manager is responsible for organizing the project team, assigning roles, and ensuring that the project is staffed with the appropriate personnel.
* Facilitating the work (D):This involves coordinating communication, resolving conflicts, and ensuring smooth collaboration among team members and consultants.
* Monitoring progress (E):The project manager tracks project milestones, schedules, budgets, and quality control to ensure the project stays on track.
* Concluding the project (F):This includes finalizing all project documentation, conducting closeout meetings, and ensuring all contractual obligations have been met.

Responsibilitiesnot typically partof the project manager's role:

* Producing construction documents (A):This is the responsibility of the design team (architects, drafters, and consultants), not the project manager per se.

* Providing liability insurance (C):This is an administrative or firm responsibility, not a direct function of the project manager managing the project.

References from ARE 5.0 Project Management (PjM) division:

* Roles and responsibilities of the project manager in architectural projects

* Project management principles: planning, organizing, staffing, monitoring, and closing projects

* NCARB ARE 5.0 PjM study materials discussing project manager duties and scope

* AIA contract and management guidelines emphasizing project management functions

NEW QUESTION # 16

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