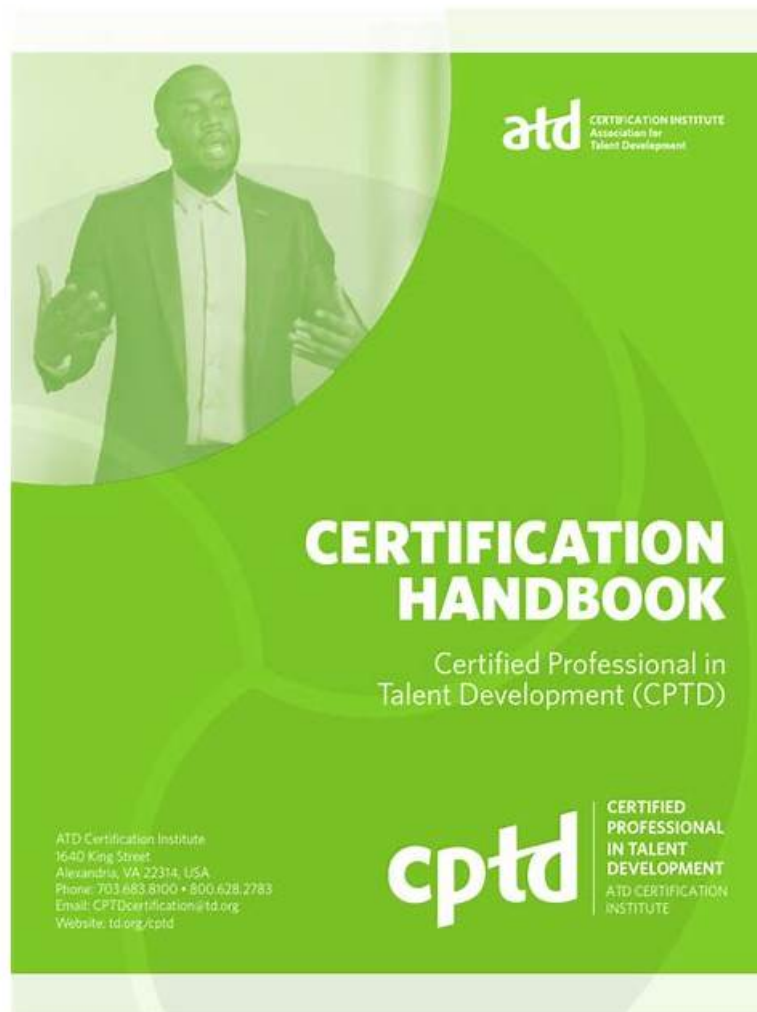


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## ATD The Certified Professional in Talent Development Sample Questions (Q112-Q117):

### NEW QUESTION # 112

Which approach would be most effective for managers to improve feedback conversations with their direct reports?

- A. Schedule time daily for feedback sessions
- **B. Adapt feedback to the individual's needs**
- C. Homogenize feedback as much as possible
- D. Always deliver feedback in a private setting

**Answer: B**

Explanation:

Coaching and Feedback Best Practices from the ATD Handbook recommend that "effective feedback must be customized to the individual's communication preferences and motivational needs to be most effective".

Rigid feedback approaches reduce engagement.

Reference: ATD Handbook for Training and Talent Development (2022), Feedback Skills.

### NEW QUESTION # 113

A talent development (TD) professional has been asked to present new call center techniques to a customer service group. During a break, a participant says the information is being presented too quickly for the group to understand. Which technique should the TD professional use to monitor the situation and modify the training?

- **A. Scan for audience learning reactions and adjust accordingly**
- B. Administer a quiz to evaluate group knowledge of the techniques
- C. Condense the material and only present the basic techniques
- D. Express the need for follow-up training to the manager

**Answer: A**

Explanation:

ATD's Handbook for Training and Talent Development (2022) explains that "effective facilitators continuously scan for learner engagement and comprehension indicators during delivery".

This real-time adjustment based on learner feedback ensures pacing, delivery, and comprehension stay on track, preventing learning loss. Adjusting mid-course is a critical facilitation skill.

Reference: ATD Handbook for Training and Talent Development (2022), Training Delivery section.

### NEW QUESTION # 114

A talent development (TD) professional has gained upper management's support to introduce individual development plans (IDPs) as a tool for employee development. Which first steps should the TD professional take to launch a successful IDP program?

- A. First, create an IDP framework and formal check-in timeline; second require managers to submit IDP progress reports on a quarterly basis or risk having their network access blocked
- B. First, create a company-wide communications plan to promote the program launch; second, educate employees on goal-setting best practices as they complete their IDPs
- **C. First, create an IDP framework that links to the organization's business strategy; second, support and educate managers on their role as they initiate the process with their direct reports**
- D. First link the IDP framework to the organization's mission statement; second collect and share data to show executives the impact of IDPs on employee skills development and attrition

**Answer: C**

Explanation:

The ATD Talent Development Capability Model explains under Career & Leadership Development that effective individual

development planning "must link to the organization's strategic goals and must be manager-driven to ensure relevance and commitment". Educating managers helps embed IDPs into ongoing performance management processes, ensuring they are not seen as an HR formality.

Reference:ATD Talent Development Capability Model, Career and Leadership Development capability.

#### NEW QUESTION # 115

A talent development (TD) professional facilitates a three-week training course for all of a company's new hires. Company onboarding guidelines state that new hires must pass the course final exam with a score of 80% or higher in order to continue in the job, but the guidelines also provide for some discretion on the part of the hiring manager. Participant A fails the final exam with a score of 78%. Participant A was frequently late to training, did not readily participate, and fell asleep twice during the course.

What should the TD professional do?

- A. Provide the exam results to the HR department and the hiring manager.
- B. Redesign the course to make it more engaging.
- C. Document the observable behaviors, and provide these data points to the HR department and the hiring manager.
- D. Consult with the human resources (HR) department and the hiring manager, and offer to have Participant A retake the exam.
- E. Reassess the exam scoring process.
- F. Recommend termination of Participant A.

**Answer: C**

#### NEW QUESTION # 116

A talent development (TD) department wants to strengthen its partnership in decision-making with senior leaders. Which action would be best for the TD department to take?

- A. Build a business strategy
- B. Ask to attend senior strategy sessions
- C. Ask senior leaders which programs to retain
- D. Implement a governance board

**Answer: D**

Explanation:

According to ATD Talent Development Capability Model, establishing a governance board

"institutionalizes TD involvement in strategic decision-making, ensuring a consistent voice at the leadership table".

Ad-hoc participation is not sustainable.

Reference:ATD Talent Development Capability Model, Organizational Decision-Making Structures.

#### NEW QUESTION # 117

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