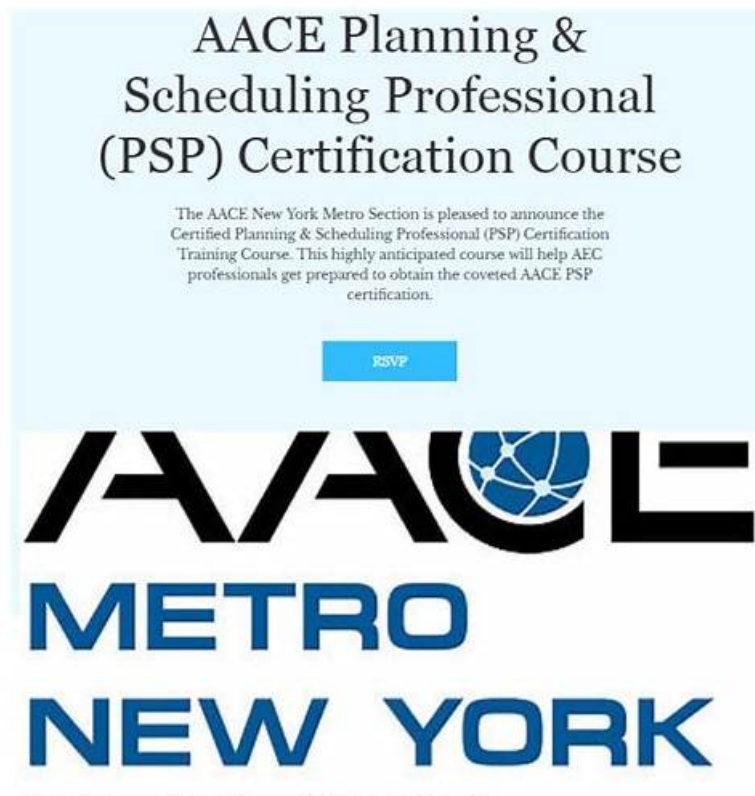


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AACE International Planning & Scheduling Professional (PSP) Exam Sample Questions (Q132-Q137):

NEW QUESTION # 132

Scenario: You are providing construction management services for a small office building project. Your duties include reviewing and approving the contractor's baseline schedule. The contractor has submitted the first baseline schedule for the project.

The contractor has included several reports with its submittal, including a report that sorts all activities by total float. What is the value of this report?

- A. Allows you to confirm the current logical flow of the work
- B. Allows you to determine which activities will be performed by the owner
- C. Allows you to review activities in the order they could start
- D. Allows you to determine which activities will take the longest

Answer: A

NEW QUESTION # 133

Midway through the project you received an executed change order for this project, adding thirty-three days to the contract for weather delays. In its simplest form, how would your next project update display the changed condition?

ID	Activity	Succ.	Logic				Normal Schedule		Crashed Schedule	
			Rel.	Lag	Days	Weeks	Days	Costs	Days	Direct Costs
1000	General Conditions	11001					910	\$2,902,900		
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS		85		\$563,000	67	\$728,000	
2001	River Diversion Stage 1	2002	FS		92		\$150,000	75	\$190,000	
2002	River Diversion Stage 2	2003	FS		38		\$25,000	28	\$35,000	
2003	River Diversion Dam	2004 3001	FS FS		15		\$18,000	11	\$20,000	
2004	River Diversion to Pipeline	3001 7001	FS FS		38		\$96,000	38	\$96,000	
3001	Excavation, Dam Site	4001 4001 5001 5001 7001	SS FF SS FF FS	15 15 65 65	30		\$482,000	100	\$515,000	
4001	Excavation, Spillway	5001 5001 9001	SS FF FS	45 45	152		\$608,000	118	\$692,000	
5001	Drill and Grout Dam Site	6001	FS		102		\$637,000	92	\$650,000	
6001	Rock Fill: to elevation 25	6002	FS		140		\$1,352,000	105	\$1,470,000	
6002	Rock Fill: to elevation 38	6003	FS		115		\$969,000	95	\$1,125,000	
6003	Rock Fill: to elevation 50	8001 9002 9002 9003	FS SS FF FS	65 65	152		\$1,360,000	113	\$1,540,000	
7001	Permanent Roads	11001 9004	FS FS		48		\$180,000	38	\$205,000	
8001	Valve House Embankment	9004	FS		28		\$28,000	22	\$36,000	
9001	Spillway – Concrete	11001 9002 9003	FS FS FS		175		\$1,120,000	155	\$1,305,000	
9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180		\$1,260,000	160	\$1,485,000	
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70		\$275,000	65	\$295,000	
9004	Valve House – Concrete	10002	FS	7	72		\$245,000	66	\$265,000	
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35		\$28,000	35	\$28,000	
10001	Inlet Tower – Complete	11001	FS		25		\$147,000	25	\$147,000	

- A. After Activity 1001, add a new Activity 1011 with a finish-to-start relationship to Activity 1000, and tie the end of this new activity with a finish-to-start relationship to the final activity of the project.
- B. After Activity 1000, add a new Activity 1050 with a start-to-start relationship to Activity 1000, and tie the end of this new activity with a finish-to-finish relationship to the final activity of the project.

- C. After Activity 1000, add a new Activity 1010 with a finish-to-start relationship to Activity 1000, and tie the end of this new activity with a finish-to-start relationship to the final activity of the project.

Answer: A

NEW QUESTION # 134

Why does activity 11001 not show successor activities?

ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS		85	\$563,000	67	\$728,000
2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000
2002	River Diversion Stage 2	2003	FS		38	\$25,000	28	35,000
2003	River Diversion Dam	2004 3001	FS FS		15	\$18,000	11	\$20,000
2004	River Diversion to Pipeline	3001 7001	FS FS		38	\$96,000	38	\$96,000
3001	Excavation, Dam Site	4001 4001 5001 5001 7001	SS FF SS FF FS	15 15 65 65	30	\$482,000	100	\$515,000
4001	Excavation, Spillway	5001 5001 9001	SS FF FS	45 45	152	\$608,000	118	\$692,000
5001	Drill and Grout Dam Site	6001	FS		102	\$637,000	92	\$650,000
6001	Rock Fill: to elevation 25	6002	FS		140	\$1,352,000	105	\$1,470,000
6002	Rock Fill: to elevation 38	6003	FS		115	\$969,000	95	\$1,125,000
6003	Rock Fill: to elevation 50	8001 9002 9002 9003	FS SS FF FS	65 65	152	\$1,360,000	113	\$1,540,000
7001	Permanent Roads	11001 9004	FS FS		48	\$180,000	38	\$205,000
8001	Valve House Embankment	9004	FS		28	\$28,000	22	\$36,000
9001	Spillway – Concrete	11001 9002 9003	FS FS FS		175	\$1,120,000	155	\$1,305,000
9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	\$1,260,000	160	\$1,485,000
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
9004	Valve House – Concrete	10002	FS	7	72	\$245,000	66	\$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000
10001	Inlet Tower – Complete	11001	FS		25	\$147,000	25	\$147,000
	Valve House –	10001	FS		24	\$132,000	24	\$133,000

- A. It is the final activity for the required work for the project
- B. The early finish and late finish are circular
- C. It is the penultimate work required for the project
- D. The scheduler forgot to add the successor activities

Answer: A

Explanation:

* Activity 11001 Characteristics:

Activity 11001 (Spillway - Concrete) is logically defined as the final activity in the project.

Final activities in a project typically do not have successor activities since they signify project completion.

* Exclusion of Other Options:

Option A: Circular logic does not apply since the scheduling logic is linear and follows standard precedence diagramming methods.

Option B: Activity 11001 is not penultimate but the final activity.

Option C: The scheduler's error is highly unlikely in a controlled environment following PSP principles.

* Verification with PSP Guidelines:

The PSP Study Guide explains that final activities represent the culmination of a project's logical sequence and typically lack successors (Ref: PSP Study Guide, Chapter 2A: Logical Sequencing).

NEW QUESTION # 135

What owner action could have mitigated the late completion of the project?

- A. Prepare better structural steel drawings.
- B. Self-perform more of the work.
- C. Hire a more senior project manager.
- **D. Use a procurement agent to monitor and expedite equipment deliveries.**

Answer: D

Explanation:

* Mitigating Late Completion:

A procurement agent could monitor and expedite long-lead equipment, reducing delivery delays that often affect project timelines.

* Evaluation of Other Options:

A: Hiring a senior project manager may not address the specific issue.

B: Self-performing may not resolve procurement delays.

D: Better structural steel drawings relate to design, not equipment delays.

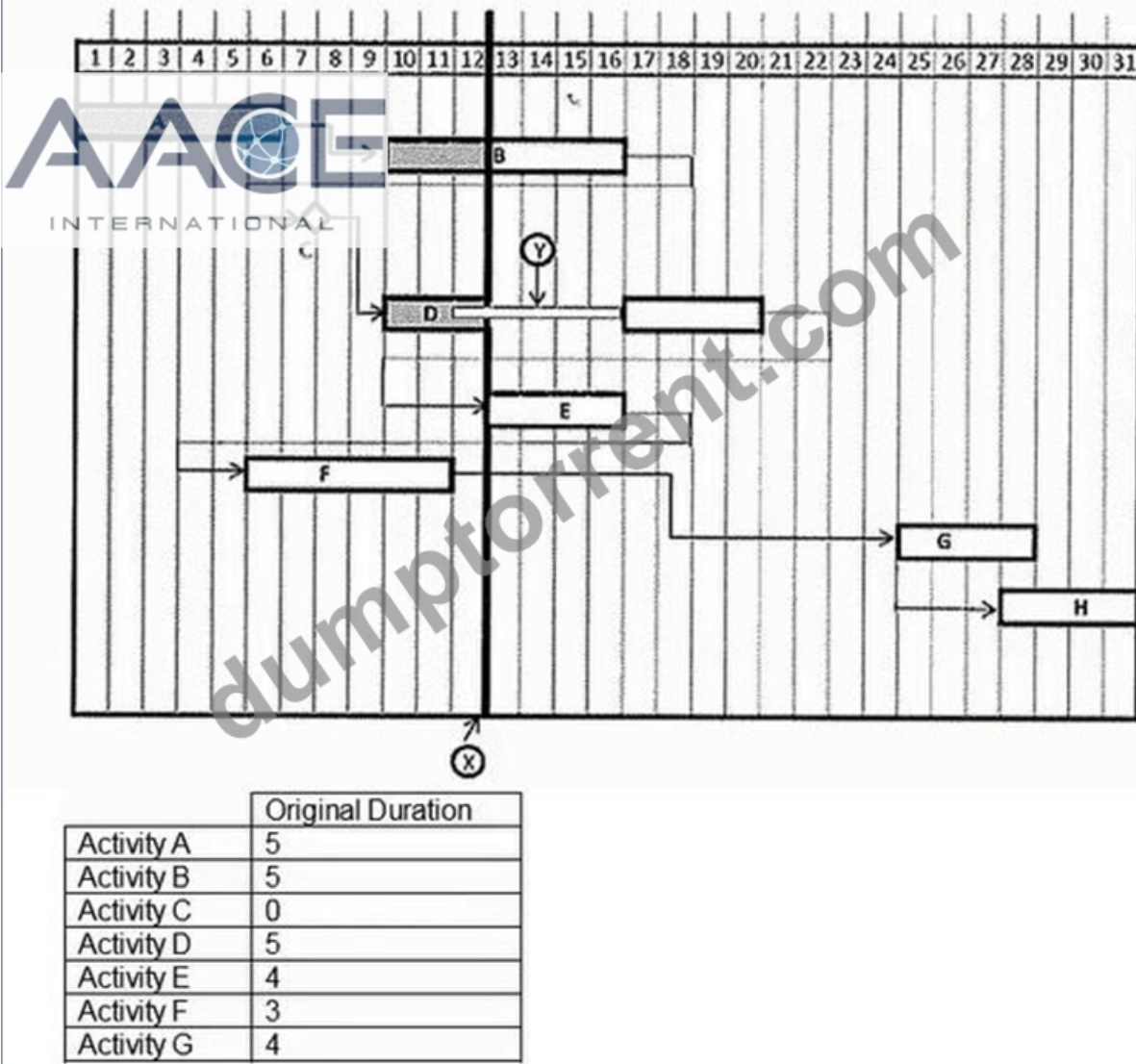
* Verification with PSP Guidelines:

PSP emphasizes early identification and mitigation of procurement risks (Ref: PSP Study Guide, Chapter 2B: Procurement and Supply Chain Management).

NEW QUESTION # 136

What is the remaining work duration of Active D?

Refer to the time-scaled network diagram and other information to answer the following questions. Please consider this to be the entire network.



- A. 4.
- B. 8.
- C. 0
- D. 3.

Answer: A

NEW QUESTION # 137

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