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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q22-Q27):

### NEW QUESTION # 22

Which is an underlying success factor for a Temporary Office model?

- A. Consistent PPM training through approved training providers
- B. Programme or project culture does not exist
- C. Programmes or projects develop their own templates
- D. P3M3 maturity level of 3 or above

**Answer: A**

Explanation:

The P3O Foundation (2013) manual identifies consistent PPM training through approved providers as a success factor for a Temporary Office model. Section 5.3.3 states, "A critical success factor for a Temporary Office is consistent PPM training delivered by approved training providers to ensure staff competence throughout the office's lifecycle." This differs from requiring a high P3M3 maturity (B), which is not mandatory, developing templates (C), which risks inconsistency, or lacking culture (D), which is undesirable.

The 2013 edition emphasizes training to maintain quality and alignment during the temporary office's operation. This ensures effective

support for programmes or projects, enhancing delivery outcomes.  
Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

### NEW QUESTION # 23

Which is an important factor when working in a distributed model?

- A. Staff physically co-located to ensure team cohesion
- B. Functional roles work in the same location
- C. Effective use of information portals
- D. Use of sophisticated tools and techniques

**Answer: C**

Explanation:

The P3O Foundation (2013) manual identifies effective use of information portals as a key factor in a distributed model. Section 5.3.1 states, "In a distributed P3O model, effective use of information portals is crucial to facilitate communication and coordination among geographically dispersed teams." This contrasts with co-location (B), same-location roles (C), or sophisticated tools (D), which are impractical or less critical in distributed settings. The 2013 edition emphasizes technology's role in overcoming distance, ensuring consistent information sharing. This supports efficient collaboration and governance in decentralized structures.  
Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

### NEW QUESTION # 24

Which P3O model features a single permanent office providing strategic planning and portfolio support?

- A. Organization Portfolio Office
- B. P3O model with Hub Portfolio Offices
- C. Flexible resource pool
- D. Virtual Office

**Answer: A**

Explanation:

The Organization Portfolio Office (OPO) is a single permanent office designed to provide strategic planning and portfolio support, as per the P3O Foundation (2013) manual. Section 5.3.2 states, "The Organization Portfolio Office is a centralized, permanent entity that delivers strategic planning, portfolio prioritization, and oversight across the organization." This contrasts with Hub Portfolio Offices (A), which are decentralized with local support, Virtual Offices (C), which are temporary and flexible, and Flexible Resource Pools (D), which focus on resource allocation rather than strategic functions. The 2013 edition highlights the OPO's role in aligning the entire change portfolio with organizational strategy, making it the correct model for this purpose. This centralized approach ensures consistent governance and decision-making.  
Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

### NEW QUESTION # 25

What should a P3O recommend for 'must do' changes?

- A. Should be included in the portfolio to maintain business as usual
- B. Should be realigned to existing objectives
- C. Should be stopped immediately
- D. Must be completed before new changes are started

**Answer: B**

Explanation:

The Portfolio, Programme, and Project Office (P3O) is a framework that provides guidance on how to set up and maintain effective support structures for portfolio, program, and project management. A key function of a P3O is to ensure that all changes and initiatives within an organization are aligned with its strategic objectives.

## NEW QUESTION # 26

Which is NOT a use of integrated tools?

- A. Allows multiple people to multiple sets of information
- B. Links information across business change initiatives in a hierarchical manner
- C. Uses a single installation of the tool across the organization
- D. Supports a single business change initiative with multiple users

**Answer: A**

Explanation:

Integrated tools in the P3O Foundation (2013) manual are designed to streamline information management across change initiatives, but they do not inherently allow multiple people to access multiple sets of information independently. Section 6.2.3 notes, "Integrated tools link information hierarchically across portfolios, programmes, and projects, support multiple users for a single initiative, and utilize a single installation for organizational consistency." Option B, however, suggests fragmented access, which contradicts the integrated nature of these tools, aiming for a unified data view. Options A, C, and D align with the manual's description of facilitating collaboration and standardization. The 2013 guidance stresses that integrated tools enhance efficiency by centralizing data, making B an incorrect use case. This ensures clarity and consistency in decision-making processes.

Reference: P3O Foundation (2013) manual, Section 6.2.3, AXELOS.

## NEW QUESTION # 27

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