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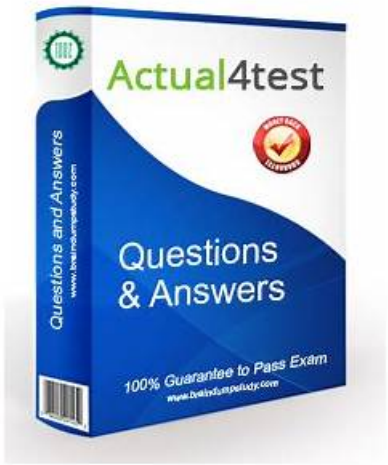

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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q14-Q19):

NEW QUESTION # 14
Which is an underlying success factor for a Temporary Office model?

- A. Programmes or projects develop their own templates
- B. Consistent PPM training through approved training providers
- C. Programme or project culture does not exist
- D. P3M3 maturity level of 3 or above

Answer: B

Explanation:
The P3O Foundation (2013) manual identifies consistent PPM training through approved providers as a success factor for a Temporary Office model. Section 5.3.3 states, "A critical success factor for a Temporary Office is consistent PPM training delivered by approved training providers to ensure staff competence throughout the office's lifecycle." This differs from requiring a high P3M3 maturity (B), which is not mandatory, developing templates (C), which risks inconsistency, or lacking culture (D), which is undesirable.
The 2013 edition emphasizes training to maintain quality and alignment during the temporary office's operation. This ensures effective support for programmes or projects, enhancing delivery outcomes.
Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

NEW QUESTION # 15
What is the MOST appropriate use of project planning software for an organization at P3M3 maturity level 1?

- A. Individual
- B. Networking
- C. Collaborative
- D. Integrated

Answer: A

Explanation:
For an organization at P3M3 maturity level 1, the P3O Foundation (2013) manual suggests the most appropriate use of project planning software is individual, reflecting its basic process capability. Section 6.2.1 notes, "At P3M3 maturity level 1, organizations typically use project planning software on an individual basis due to limited process integration and collaboration maturity." Collaborative (A), integrated (C), and networking (D) uses require higher maturity levels (e.g., 2 or 3), where standardized processes and data sharing are established. The 2013 edition aligns this with the initial stage's focus on basic project management, where tools are used ad hoc by individuals rather than across teams. This approach supports gradual improvement toward more sophisticated usage.
Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

NEW QUESTION # 16
Which is a benefit of the portfolio prioritization and optimization technique?

- A. Highlights programme issues requiring intervention
- B. Supports senior management investment decisions by aligning programmes to strategy
- C. Provides resource capacity to the portfolio when required
- D. Documents repeatable processes enabling increased PPM maturity

Answer: B

Explanation:
The P3O Foundation (2013) manual identifies that the portfolio prioritization and optimization technique supports senior management investment decisions by aligning programmes with strategy. Section 6.3.1 states,
"This technique supports senior management by prioritizing and optimizing the portfolio to align programmes and projects with

strategic objectives, aiding investment decisions." This differs from highlighting issues (A), documenting processes (B), or providing capacity (C), which are secondary outcomes. The 2013 edition emphasizes its strategic decision-making role, ensuring resources focus on high-value initiatives. This enhances portfolio effectiveness.
Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 17
What does a P3O provide to support the principle 'govern effectively'?

- A. A fast track mobilization service to programmes and projects
- B. Coaching and training to P3O roles
- C. Independent gated review coordination and assurance
- D. A benefits tracking service to business owners

Answer: C

Explanation:
To support the 'govern effectively' principle, a P3O provides independent gated review coordination and assurance, as per the P3O Foundation (2013) manual. Section 7.3.2 notes, "P3O supports effective governance through independent gated reviews and assurance processes to ensure compliance and quality across change initiatives." This involves objective oversight, unlike coaching/training (A), benefits tracking (C), or fast-track mobilization (D), which serve different purposes (e.g., capacity building or delivery support). The 2013 edition underscores this assurance role as critical for maintaining governance standards, enabling senior management to monitor progress and mitigate risks. This aligns with the P3O's function of providing a robust control framework, ensuring strategic alignment and accountability throughout the change lifecycle.
Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 18
Which is a likely source of a threat to achieving the Blueprint?

- A. Programme team fails to use a common language
- B. External consultants advise the programme team
- C. Stakeholders are identified and analysed
- D. Programme approach is used to implement a P3O

Answer: A

Explanation:
The P3O Foundation (2013) manual identifies a programme team's failure to use a common language as a likely threat to achieving the Blueprint. Section 4.3.4 states, "A lack of common language among the programme team can lead to miscommunication, threatening the successful realization of the Blueprint." This contrasts with stakeholder analysis (B), a programme approach (C), or consultant advice (D), which are positive or neutral factors. The 2013 edition highlights communication as critical to Blueprint success, ensuring alignment during implementation. This threat can derail strategic planning if unaddressed.
Reference: P3O Foundation (2013) manual, Section 4.3.4, AXELOS.

NEW QUESTION # 19
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