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## OCEG GRC Professional Certification Exam Sample Questions (Q133-Q138):

### NEW QUESTION # 133

What does resilience measure in the context of the ALIGN component?

- A. Resilience measures the organization's ability to maintain a positive reputation in the face of public scrutiny
- B. Resilience measures the organization's ability to recover from financial losses and setbacks
- C. Resilience measures the durability and longevity of the organization's physical assets
- **D. Resilience measures the ability to withstand stress and the capability to align after stress**

**Answer: D**

Explanation:

In the ALIGN component, resilience refers to the organization's ability to adapt, recover, and continue aligning with its objectives after encountering stress or disruptions. Resilience is crucial for ensuring that the organization can remain operational and focused on its mission despite challenges.

Key Elements of Resilience in ALIGN:

\* Withstanding Stress:

\* The organization must maintain its stability and operational capabilities during adverse conditions, such as economic downturns, cyberattacks, or natural disasters.

\* Realignment After Stress:

\* Resilience involves more than surviving stress—it requires the ability to realign objectives, strategies, and operations to remain effective in achieving goals.

\* Importance in ALIGN:

\* The ALIGN component emphasizes strategic alignment, and resilience ensures that an organization can restore alignment and maintain progress despite disruptions.

Why Option C is Correct:

Resilience measures an organization's ability to withstand stress and realign after stress. This definition directly aligns with the role of resilience in the ALIGN component.

Why the Other Options Are Incorrect:

\* A: Resilience is not limited to physical assets; it encompasses the organization's overall adaptability.

\* B: While financial recovery is part of resilience, the ALIGN context covers broader stressors and alignment capabilities.

\* D: Maintaining reputation is important, but resilience in ALIGN focuses on operational and strategic realignment after stress.

References and Resources:

\* COSO ERM Framework- Discusses resilience as a key factor in aligning strategy with risk management.

\* ISO 22316:2017- Security and resilience guidelines.

\* NIST Cybersecurity Framework (CSF)- Highlights resilience in the face of operational disruptions.

#### NEW QUESTION # 134

What should be done with information and findings obtained from all pathways in the context of inquiry?

- A. Sharing all findings with external stakeholders and the public
- B. Discarding information that is not directly related to compliance
- C. Analysis of information and findings to identify, prioritize, and route findings to management and stakeholders
- D. Focusing solely on findings related to unfavorable events

**Answer: C**

#### NEW QUESTION # 135

Who has ultimate accountability (plenary accountability) for the governance, management, and assurance of performance, risk, and compliance in the Lines of Accountability Model?

- A. The Second Line, or the individuals and teams that establish performance, risk, and compliance programs.
- B. The Fifth Line, or the Governing Authority (Board).
- C. The First Line, or the individuals and teams involved in operational activities.
- D. The Third Line, or the individuals and teams that provide assurance.

**Answer: B**

Explanation:

The Fifth Line, or the Governing Authority (Board), holds ultimate accountability for the governance, management, and assurance of performance, risk, and compliance.

\* Role of the Governing Authority:

\* Sets the tone at the top by defining the mission, vision, and strategic objectives.

\* Ensures proper oversight and accountability across all lines.

\* Approves and monitors the effectiveness of risk management, performance, and compliance initiatives.

\* Why Other Options Are Incorrect:

\* B: The Second Line implements performance, risk, and compliance programs but does not have ultimate accountability.

\* C: The First Line executes operational activities but does not govern or manage assurance.

\* D: The Third Line provides independent assurance but is not accountable for governance and management.

References:

- \* COSO ERM Framework: Highlights the Governing Authority's accountability for enterprise risk and compliance.
- \* OCEG GRC Capability Model: Describes the plenary accountability of the Fifth Line.

### NEW QUESTION # 136

How can inquiry be conceptualized in terms of information-gathering mechanisms?

- A. As a mechanism that relies solely on technology-based tools.
- B. As a "pushing" mechanism where individuals push information to external sources.
- **C. As a "pulling" mechanism where individuals pull information from people and systems for follow-up and action.**
- D. As a centralized process managed by a single department.

**Answer: C**

Explanation:

Inquiry can be conceptualized as a "pulling" mechanism, where individuals actively gather information from systems, data sources, and people to identify issues and enable appropriate follow-up actions.

\* Key Features of Inquiry:

- \* It involves actively seeking or "pulling" information.
- \* Used to uncover relevant details that inform decisions, investigations, or corrective actions.

\* Why Other Options Are Incorrect:

- \* A: A "pushing" mechanism refers to sending or broadcasting information, not inquiry.
- \* C: Inquiry is not limited to technology-based tools; it also involves human interactions and other methods.
- \* D: Inquiry can be decentralized and conducted by various roles, not just a single department.

References:

- \* OCEG GRC Capability Model: Describes inquiry as a key method for gathering actionable information.
- \* ISO 31000 (Risk Management): Highlights the role of inquiry in identifying risks and opportunities.

### NEW QUESTION # 137

How does Benchmarking contribute to the improvement of a capability?

- **A. By comparing the capability's performance to industry standards or best practices.**
- B. By assessing the impact of organizational culture.
- C. By identifying potential legal and regulatory issues.
- D. By evaluating the effectiveness of risk management campaigns.

**Answer: A**

Explanation:

Benchmarking involves comparing a capability's performance against industry standards or best practices to identify areas for improvement and enhance overall effectiveness.

How Benchmarking Contributes:

Identifies Gaps: Reveals discrepancies between current performance and desired standards.

Adopts Best Practices: Encourages learning from successful approaches used by other organizations.

Promotes Excellence: Drives continuous improvement by setting higher benchmarks.

Why Other Options Are Incorrect:

A: Legal and regulatory issues are addressed through compliance assessments, not benchmarking.

C: Culture assessments are separate from performance benchmarking.

D: Risk management campaign evaluations focus on specific initiatives, not benchmarking.

Reference:

OCEG GRC Capability Model: Recommends benchmarking as a tool for continuous improvement.

COSO ERM Framework: Highlights industry comparisons in improving organizational capabilities.

### NEW QUESTION # 138

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