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## PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q18-Q23):

### NEW QUESTION # 18

Which is NOT a typical factor that may affect the design of a P3O model?

- A. Geographical divisions
- B. Organizational PPM maturity
- C. Challenge to current culture
- D. Size of the organization

**Answer: C**

Explanation:

The P3O Foundation (2013) manual lists organizational PPM maturity, geographical divisions, and size as typical design factors, but not a challenge to current culture. Section 5.2.1 states, "The design of a P3O model is influenced by organizational PPM maturity, geographical spread, and organizational size." A challenge to current culture (D) is an implementation barrier, not a design factor (Section 4.2.3). The 2013 edition focuses design on structural and maturity considerations, addressing cultural challenges separately. This distinction ensures a tailored yet feasible P3O structure.

Reference: P3O Foundation (2013) manual, Sections 5.2.1 and 4.2.3, AXELOS.

### NEW QUESTION # 19

Which P3O capability is MOST likely to result in being able to stop inappropriate programmes?

- A. Ongoing alignment of programmes with strategic objectives and targets
- B. Increased ability to bundle related requests for change for programmes
- C. Reduction in overheads dealing with conflicting resources
- D. Reduction in resource

**Answer: A**

Explanation:

The P3O Foundation (2013) manual indicates that ongoing alignment with strategic objectives is the capability most likely to stop inappropriate programmes. Section 2.2.3 states, "Ongoing alignment of programmes with strategic objectives and targets enables the P3O to identify and terminate initiatives that no longer support organizational goals." This contrasts with resource reduction (A), overhead reduction (C), or bundling requests (D), which address efficiency or coordination rather than strategic fit. The 2013 edition emphasizes this alignment as a core P3O function, ensuring resources focus on value-adding initiatives. This capability enhances governance effectiveness.

Reference: P3O Foundation (2013) manual, Section 2.2.3, AXELOS.

### NEW QUESTION # 20

Which is a function of strategic mapping software?

- A. Supports a common, integrated approach to risk management
- B. Matches programmes and projects to portfolio benefits and outcomes
- C. Distributes and shares learning among the PPM community
- D. Models an organization's systems and processes

**Answer: B**

Explanation:

The P3O Foundation (2013) manual states that strategic mapping software matches programmes and projects to portfolio benefits and outcomes. Section 6.3.4 notes, "Strategic mapping software is used to match programmes and projects to the benefits and outcomes defined in the portfolio, ensuring alignment with strategic goals." This differs from learning distribution (A), process modeling (B), or risk management (D), which serve other purposes. The 2013 edition highlights its role in visualizing strategic links, supporting P3O's decision-making process. This functionality enhances portfolio optimization and value delivery.

Reference: P3O Foundation (2013) manual, Section 6.3.4, AXELOS.

### NEW QUESTION # 21

Which is NOT a use of integrated tools?

- A. Links information across business change initiatives in a hierarchical manner
- B. Uses a single installation of the tool across the organization
- C. Allows multiple people to multiple sets of information
- D. Supports a single business change initiative with multiple users

**Answer: C**

Explanation:

Integrated tools in the P3O Foundation (2013) manual are designed to streamline information management across change initiatives, but they do not inherently allow multiple people to access multiple sets of information independently. Section 6.2.3 notes, "Integrated tools link information hierarchically across portfolios, programmes, and projects, support multiple users for a single initiative, and utilize a single installation for organizational consistency." Option B, however, suggests fragmented access, which contradicts the integrated nature of these tools, aiming for a unified data view. Options A, C, and D align with the manual's description of facilitating collaboration and standardization. The 2013 guidance stresses that integrated tools enhance efficiency by centralizing data, making B an incorrect use case. This ensures clarity and consistency in decision-making processes.

Reference: P3O Foundation (2013) manual, Section 6.2.3, AXELOS.

### NEW QUESTION # 22

What is defined as the decision-enabling and support business model for all business change within an organization?

- A. Project
- B. Portfolio
- **C. P3O**
- D. Programme

**Answer: C**

Explanation:

The P3O is defined as the decision-enabling and support business model for all business change within an organization, per the P3O Foundation (2013) manual. Section 2.1.2 states, "P3O is the decision-enabling and support business model that brings together a set of principles, processes, and techniques to facilitate the management of portfolios, programmes, and projects." This distinguishes it from programmes (A), which coordinate projects, projects (C), which are individual efforts, and portfolios (D), which oversee multiple initiatives. The 2013 edition underscores P3O's overarching role in providing governance and support structures, ensuring strategic alignment across all change activities. This framework is essential for effective decision-making and resource management. Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

### NEW QUESTION # 23

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