

P3O-Foundation試験の準備方法 | ハイパスレートの P3O-Foundation対応受験試験 | 権威のあるP3O Foundation Project Office2013 Exam日本語学習内容



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>> P3O-Foundation対応受験 <<

PRINCE2 P3O-Foundation Exam | P3O-Foundation対応受験 - 合格するのを確認する P3O-Foundation: P3O Foundation Project Office2013 Exam 試験

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PRINCE2 P3O Foundation Project Office2013 Exam 認定 P3O-Foundation 試験問題 (Q26-Q31):

質問 # 26

Which of the following describe the governance responsibilities of a P3O model?

1. Provides the governance and control backbone for an organization's change initiatives
2. Provides a single source for all data relating to the organization's change initiatives
3. Implements rules for decision-making relating to programmes and projects
4. Makes decisions on behalf of the main board

- A. 2,3,4
- B. 1,3,4

- C. 1,2,3
- D. 1,2,4

正解: C

解説:

The P3O Foundation (2013) manual outlines that a P3O's governance responsibilities include providing the backbone for change initiatives, a single data source, and decision-making rules. Section 2.1.2 states, "The P3O model provides the governance and control backbone, a single source of data, and implements rules for decision-making to support portfolios, programmes, and projects." However, it does not make decisions on behalf of the main board (4), which remains a senior management function. The 2013 edition emphasizes P3O's supportive governance role, ensuring alignment and consistency without usurping authority. Options B, C, and D include the incorrect fourth element, making A the accurate choice. This framework enhances organizational change management.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

質問 # 27

Which is a typical constraint which impacts on how a P3O is implemented?

- A. Quality, standardized data is needed
- B. P3O assurance services must be independent
- C. Pace of change must take into account current P3M3 maturity
- D. P3O governance must align with existing corporate governance

正解: D

解説:

The P3O Foundation (2013) manual identifies alignment with existing corporate governance as a typical implementation constraint. Section 4.2.3 states, "A key constraint in P3O implementation is ensuring its governance aligns with the organization's existing corporate governance framework to maintain coherence and authority." This differs from pace of change (A), data quality (B), or assurance independence (C), which are operational considerations. The 2013 edition emphasizes this alignment to avoid conflicts, ensuring the P3O integrates seamlessly. This constraint shapes the implementation strategy and structure.

Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

質問 # 28

Which is a purpose of getting senior managers to buy into the benefits a P3O will deliver?

- A. Document the desired future state
- B. Implement appropriate PPM tools
- C. Contribute to planning tranches of delivery
- D. Use their influence to champion the change

正解: D

解説:

The P3O Foundation (2013) manual states that getting senior managers to buy into P3O benefits aims to leverage their influence to champion the change. Section 4.2.2 notes, "Securing buy-in from senior managers enables them to use their influence to champion the P3O model, driving organizational acceptance and support." This differs from planning tranches (A), documenting the future state (B), or implementing tools (D), which are operational tasks. The 2013 edition emphasizes leadership support as critical for overcoming resistance and ensuring strategic alignment during implementation. This advocacy ensures the P3O's success and adoption across the organization.

Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

質問 # 29

Which describes the focus of a Portfolio Office in relation to programmes?

- A. Implements a programme correctly
- B. Defines the standards to be followed by a programme
- C. Ensures that investment is made in the right programmes

- D. Provides support to a programme

正解: C

解説:

The P3O Foundation (2013) manual describes the Portfolio Office's focus as ensuring investment in the right programmes. Section 5.3.2 states, "The Portfolio Office focuses on ensuring that investment is directed toward the right programmes by aligning them with strategic objectives and optimizing the portfolio." This differs from implementation (A), programme support (B), or standard definition (C), which are programme or COE roles. The 2013 edition emphasizes this strategic investment role to maximize value, supporting P3O's governance function. This ensures resource allocation aligns with organizational priorities.

Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

質問 # 30

Which is a COE function or service?

- A. Align projects to strategy
- B. Support delivery of a specific programme
- C. Provide capacity planning
- D. Support PPM tools

正解: D

解説:

The P3O Foundation (2013) manual identifies supporting PPM tools as a COE function. Section 5.3.4 states, "The Centre of Excellence (COE) provides functions such as supporting PPM tools to ensure consistency and maturity in project, programme, and portfolio management." This differs from programme delivery (B), capacity planning (C), or strategic alignment (D), which are handled by other offices. The 2013 edition emphasizes the COE's role in standardizing tool usage, enhancing organizational PPM capability. This supports consistent practice across the P3O model.

Reference: P3O Foundation (2013) manual, Section 5.3.4, AXELOS.

質問 # 31

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P3O-Foundation日本語学習内容: <https://www.certshiken.com/P3O-Foundation-shiken.html>

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