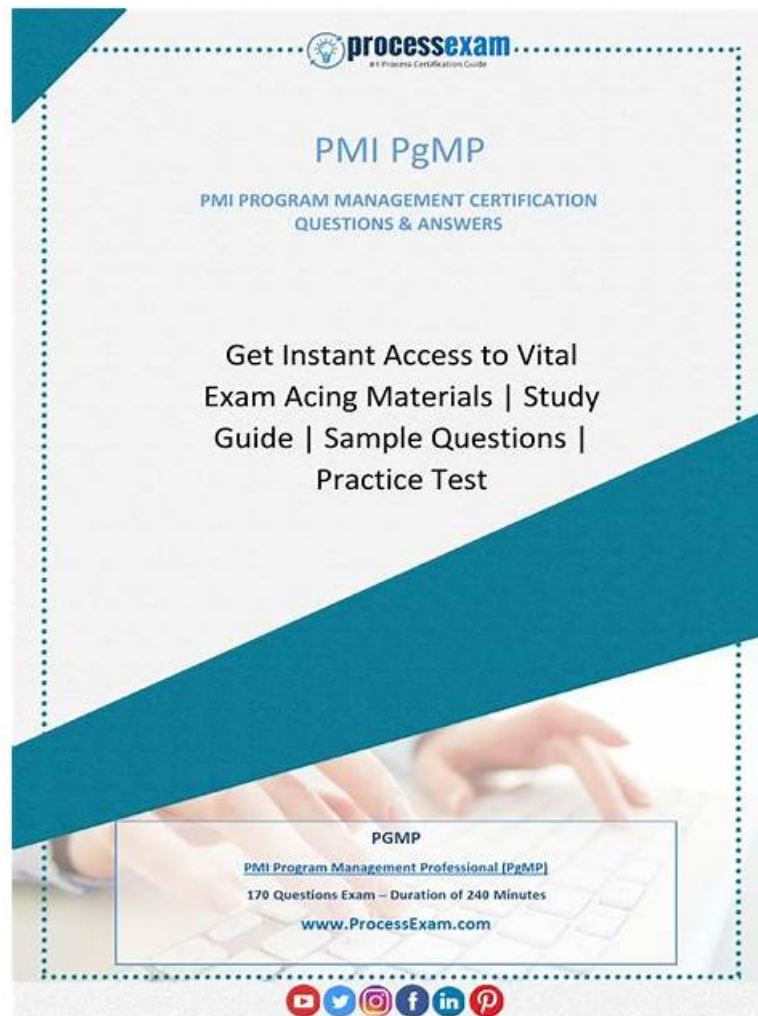


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PMI Program Management Professional (PgMP) Sample Questions (Q541-Q546):

NEW QUESTION # 541

You are the program manager for your organization. Your current program is to create a new recreational facility in your city. Franklin, the Chief Executive Officer, is concerned about meeting all of the financial and schedule requirements of the proposed program. Martina, the mayor of your town, wants to make certain the program meets all safety requirements and building codes. Your supervisor, Mary Ann, is the Program Director, and she is concerned about the start date of your program. Another stakeholder, Hal, is worried that your resources may be spread thin on the program as some of the resources are on multiple projects in your program. To whom will you report to in this program?

- A. Hal
- B. Franklin
- C. Mary Ann
- D. Martina

Answer: C

Explanation:

Section: Volume A

NEW QUESTION # 542

A project is assigned to a qualified project manager by the program manager. The client rejects the project manager due to a lack of proper qualifications to manage such a project. What should the program manager do next?

- A. Reassess the project manager's credentials
- B. Assign a different project manager
- C. Apply the competence assessment techniques to resolve the issue
- D. Review the skill requirements of the project

Answer: C

NEW QUESTION # 543

A program sponsor requests an update on the gap between an ongoing program's future state and the current state. What should the program manager do to meet this request?

- A. Refer the program sponsor to the component project managers for current updates
- B. Meet with the program sponsor to discuss the current status of the program
- C. Review the updated key performance indicator (KPI) report with the program sponsor
- D. Advise the program sponsor to read the monthly status report for the updates

Answer: C

Explanation:

Reviewing the updated KPI report with the program sponsor provides objective, measurable insights into the program's progress and gaps between the current and future states, enabling an informed and focused discussion.

NEW QUESTION # 544

A project manager for the most significant component in a program escalated a risk to the program manager in the delivery phase. After registering and analyzing the risk, it was learned this risk will have a very negative impact on overall program alignment with the

organization's strategy and is a threat to successful delivery. The program manager cannot mitigate, transfer, or avoid it. What should the program manager do?

- A. Adopt the risk management strategy.
- **B. Escalate the risk to the program sponsor.**
- C. Escalate the risk to upper management.
- D. Adopt the Acceptance strategy.

Answer: B

Explanation:

When a significant risk cannot be mitigated, transferred, or avoided and threatens strategic alignment and program success, it must be escalated to the program sponsor for decision-making and potential direction at the appropriate governance level.

NEW QUESTION # 545

The program manager plans to address a negative cost variance generating a red flag in the program management status report. What should the program manager do?

- A. Work with program sponsor to compile impact analysis data to obtain additional funding for the program.
- B. Contact the project sponsors to present the details, impacts, and possible corrective actions regarding the negative cost variance.
- **C. Gather all the details, analyze impacts, determine corrective actions and present the findings to the governance board for direction.**
- D. Ask the program team to compile all details, analyze impacts, determine corrective actions and present to the governance board for direction.

Answer: C

NEW QUESTION # 546

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