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BCI CBCI Exam Syllabus Topics:

| Topic | Details |
|---------|--|
| Topic 1 | <ul style="list-style-type: none">• Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability. |
| Topic 2 | <ul style="list-style-type: none">• Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness. |
| Topic 3 | <ul style="list-style-type: none">• Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions. |

>> Exam CBCI Practice <<

2026 BCI Perfect CBCI: Exam Certificate of the Business Continuity Institute (CBCI) Practice

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q141-Q146):

NEW QUESTION # 141

Why is a risk assessment usually conducted after a Business Impact Analysis (BIA) as part of the analysis stage?

- A. Conducting a BIA ties up personnel on this project; so resources are not available to conduct the risk assessment until after personnel are released from the BIA project
- B. A risk assessment is not required until Business Continuity solutions based on the outcomes of the BIA have been developed for review
- **C. Conducting the risk assessment after the BIA has identified priorities enables the risk assessment to maximise investment in risk treatments where they are most needed**
- D. Risk assessments are not required until after the organization's business plan has been updated to confirm any changes in plans as a result of the BIA

Answer: C

Explanation:

The CBCI 7.0 course states that conducting the risk assessment after the BIA allows the organization to prioritize risk treatments effectively by focusing on the critical activities identified during the BIA. The BIA highlights which business functions are most important and the impact of their disruption, enabling the risk assessment to concentrate on threats that could affect these priority areas. This sequencing ensures that resources and mitigation efforts are directed toward protecting the most significant risks impacting continuity objectives. Resource availability is not the primary reason, and risk assessments are integral to ongoing BCMS maintenance rather than conditional on business plan updates or solution development.

Reference: CBCI 7.0 Study Guide, Module 3: Risk Assessment Integration, pages 53-56.

NEW QUESTION # 142

The type of review that includes interviews with the people involved, activity logs, related media coverage and relevant videos and photos is:

- A. A supplier performance review
- **B. A post-incident review**
- C. A performance appraisal with individual employees
- D. An external audit

Answer: B

Explanation:

A post-incident review (PIR) is a comprehensive evaluation conducted after an actual disruption or incident, designed to assess what happened, how the response was managed, and lessons learned. The CBCI 7.0 course details that PIRs often involve gathering qualitative and quantitative data, including interviews with participants, examination of activity logs, media coverage, and visual evidence like photos and videos. This multi-source review provides a holistic understanding of the incident's impact, the effectiveness of plans, and areas for improvement. It differs from audits or appraisals by its focus on real events rather than planned assessments or individual performance evaluations. PIRs are critical for continuous improvement of the BCMS.

NEW QUESTION # 143

Which of the following is a factor to be taken into consideration when developing and using risk assessments?

- **A. Risk assessments are based on estimations of the likelihood and consequences of a risk occurring**
- B. Risk assessments are primarily produced as information for regulators and auditors to provide evidence that the organization is monitoring and managing risks
- C. The time that has elapsed since the last assessment of risks in order to maintain its currency
- D. Risk assessments will need to work undertaken during the Business Impact Analysis (BIA) to determine the products, services, and activities that need to be

Answer: A

Explanation:

The CBCI 7.0 course explains that risk assessments fundamentally rely on evaluating the likelihood of risk occurrence and the consequences if they materialize. This probabilistic approach enables prioritization and treatment planning. Although risk assessments inform BIAs and regulatory compliance, their primary purpose is to analyze potential risks in terms of impact and probability to guide effective continuity strategies. Currency (timeliness) is important but secondary to the quality of likelihood and consequence

evaluations, which form the basis of all risk decisions.

NEW QUESTION # 144

Which of the following is NOT correct in relation to the purpose of defining the scope of the Business Continuity Management System (BCMS)?

- A. It ensures a clear understanding of the areas of the organization that are, and are not, covered by the BCMS
- B. It defines the BCMS on the organization's products, services, and activities
- C. It makes the best use of available time and finances
- D. It establishes permanent parameters for the BCMS

Answer: D

Explanation:

The CBCI 7.0 course explains that defining the BCMS scope is a dynamic process, which means that the parameters set are not necessarily permanent and may be reviewed and revised as organizational needs, risks, and priorities evolve. While the scope provides clarity on which parts of the organization, products, services, and activities are included, it must remain flexible to adapt to change. Permanent or fixed parameters risk locking the BCMS into outdated or incomplete coverage, reducing effectiveness. Efficient use of time and resources is a benefit of appropriate scoping, but permanence is not a characteristic of good scope definition.

NEW QUESTION # 145

A strategic plan:

- A. Should contain procedures for responding to emergencies, including threats to life, or the environment
- B. Should identify viable options to coordinate efforts of the operational teams
- C. May be supported by a separate crisis communications plan
- D. May contain procedures for coordinating the transportation of personnel to alternate facilities

Answer: C

Explanation:

Strategic plans set the overarching framework and objectives for Business Continuity and are often supported by separate tactical or crisis communication plans tailored to communication needs during disruptions. The CBCI 7.0 course clarifies that while strategic plans guide overall responses, detailed emergency procedures and logistics coordination typically reside in operational or tactical plans, ensuring clarity and focus at different planning levels.

NEW QUESTION # 146

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