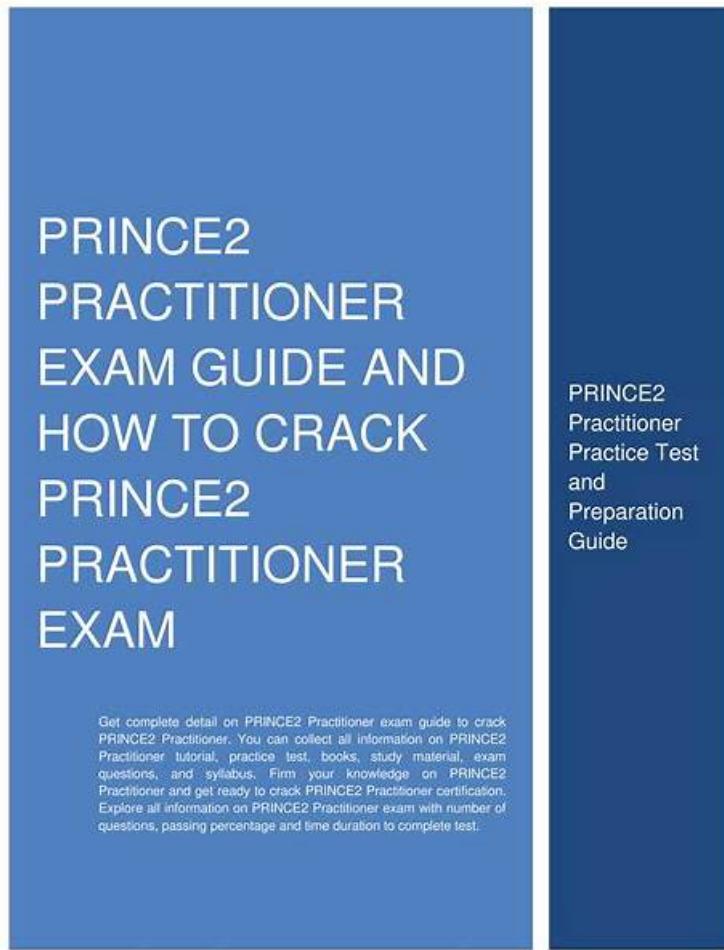


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PRINCE2 (PRojects IN Controlled Environments) Practitioner is a certification program that validates a candidate's knowledge and understanding of the PRINCE2 methodology. PRINCE2 is a project management framework that is widely used across the world. It provides a structured approach to project management and helps organizations to manage projects effectively.

PRINCE2 Practitioner Exam Sample Questions (Q126-Q131):

NEW QUESTION # 126

Scenario

Additional Information

Product Description

Title	Service Level Agreement.
Purpose	<ul style="list-style-type: none">This agreement specifies the level of service MFH requires from the selected service provider and provides measurable criteria against which the selected service provider's performance will be assessed.
Composition	<ul style="list-style-type: none">Responsibilities of MFH and selected service provider.Mechanisms for monitoring and reporting performance levels.Dispute resolution process.Confidentiality provisions.Conditions for termination of contract.Glossary of technical terms contained in SLA.
Format and presentation	<ul style="list-style-type: none">A4, Word document, printed both sides in black and white.Font: Arial, 12pts.
Quality criteria	<ul style="list-style-type: none">Contains all composition items listed above.Not more than 60 pages.Complies with MFH corporate branding standards.No typographical errors.
Quality skills required	<ul style="list-style-type: none">Proof-reading skills.Director of Compliance Division - Reviewer.Director of Information Technology Division - Reviewer.Administrator.
Quality responsibilities	<ul style="list-style-type: none">Producer/Presenter: Director of Facilities Division.Chair: Project Manager.

Quality notes from the Daily Log

The Director of Information Technology Division (DIT) has been asked to ensure that any changes to the outsourced staff employment contracts adhere to employment law. The DIT will review future job descriptions of the transferred staff before the final contract is signed with the selected service provider.

The service level agreement between MFH and the selected service provider will specify the type and quality of service required. The selected service provider must follow the industry standards for providing outsourced services.

MFH has a quality management system which contains a document control procedure for all its documentation, however this does not include change management.

All project documents will be subject to a quality review. Nominated products will require a formal approval record signed-off by the quality review chair.

Extract from the draft Quality Management Strategy (may contain errors) Introduction

1. This document defines the approach to be taken to achieve the required quality levels during the project.
2. The Project Board will have overall responsibility for the Quality Management Strategy.
3. Project Assurance will provide assurance on the implementation of the Quality Management Strategy.

Quality management procedure - Quality standards

4. The selected service provider will operate to industry standards for providing outsourced services.
5. MFH document standards will be used.

Records

6. A Quality Register will be maintained to record the planned quality events and the actual results from the quality activities.
7. Configuration Item Records will be maintained for each product to describe its status, version and variant.
8. Approval records for products that require them will be stored in the quality database.

Roles and responsibilities

9. The DIT will check that the employment contracts for outsourced staff adhere to employment law.
10. Team Managers will provide details of quality checks that have been carried out.
11. Team Managers will ensure that the Quality Register is updated with the names of team members who are involved in the review process.
12. The Senior User will review the Product Descriptions of the products to be produced by the selected service provider to ensure that they can be achieved.

Which statement applies to the Introduction section?

- A. Delete entry 3 because it is the Project Manager's responsibility to implement the Quality Management Strategy.
- **B. Move entry 3 to the Roles and responsibilities section because this is a quality responsibility.**
- C. Delete entry 1 because the project approach is defined in the Project Brief.
- D. Delete entry 2 because this is the Project Manager's responsibility.

Answer: B

NEW QUESTION # 127

Scenario

Additional Information

Chief Executive Officer (CEO): He started the company 25 years ago and knows his job very well. He injured his leg two years ago which has restricted his visits to the engineering area. As CEO he has an overall perspective of the business strategic requirements and the authority to commit resources as required.

Marketing Director: She has been with the company for three years, following a successful career with a publicity company. She has the ability to represent the needs of the business, particularly as this is a marketing project. She has the authority to commit the annual business marketing budget, from which the project will be funded, as she sees appropriate. She will be responsible for monitoring the expected benefits of the calendar, in particular the improvement of the company's image.

Engineering Manager: He has been responsible for many engineering innovations in the company and is still as keen and energetic as the day he started. Whilst he will not be part of the project team, his staff will feature in the photos for the promotional calendar.

Central Records: This group of five staff looks after all company records and document control. They now maintain all project files.

Bright Lights: This is the local office supplies company. It supplies all the stationery and office equipment needs of the company and will supply the stationery for this project.

Portraits ltd: This is a professional photographic company with a number of excellent photographers and a history of successful work. This company has been selected to take the photos for the company calendar. It has yet to be decided which of the photographers to use.

Which 2 statements explain why Central Records should be appointed as Project Support for this project?

- A. They will ensure compliance with all company policies and procedures.
- **B. They control the receipt, identification, versions, storage and issue of all project products within the company's projects.**
- **C. They have knowledge of the organizational standards that will be applicable to the project.**
- D. They perform a quality assurance function across all projects.
- E. They already exist within the organization and have been with the company for many years.

Answer: B,C

NEW QUESTION # 128

The change control approach defines how products should be controlled and protected during the project. The accreditation of the 'classroom-based training materials' was planned to take place during stage 2. At the end of the stage, the configuration item record shows that the 'classroom-based training materials' have been accredited. However, the project manager decides to request an audit of the product as well.

Is this appropriate, and why?

- A. Yes, because the project should verify that the recorded status reflects the actual status of the products.
- B. No, because the issue management and change control procedures can be treated as separate, but related, procedures.
- C. No, because the project manager should ensure that the change control approach is tailored to the project.
- D. Yes, because the change control approach should specify how the configuration item records are approved.

Answer: D

Explanation:

Explanation/Reference:

Change Theme

Testlet 1

Scenario:

The Ministry of Food Hygiene (MFH) has a quality management system which contains a document control process to manage all documentation requirements. The document control process was created by the MFH Quality Manager, who now maintains all of MFH's documents and performs an organization-wide configuration management role. The MFH Quality Manager will administer the configuration management procedure for the Restructuring project since this must comply with the MFH document control process.

NEW QUESTION # 129

Which of the following activities is the Executive responsible for?

- A. Ensure the desired outcome of the project is specified
- B. Responsible for the Benefits Review Plan post project
- C. Responsible for the benefits review plan
- D. Assess and update the Business Case at the end of each stage

Answer: C

Explanation:

Explanation/Reference:

Organization Theme

Testlet 1

Scenario

Additional Information

Chief Executive Officer (CEO): He started the company 25 years ago and knows his job very well. He injured his leg two years ago which has restricted his visits to the engineering area. As CEO he has an overall perspective of the business strategic requirements and the authority to commit resources as required.

Marketing Director: She has been with the company for three years, following a successful career with a publicity company. She has the ability to represent the needs of the business, particularly as this is a marketing project. She has the authority to commit the annual business marketing budget, from which the project will be funded, as she sees appropriate. She will be responsible for monitoring the expected benefits of the calendar, in particular the improvement of the company's image.

Engineering Manager: He has been responsible for many engineering innovations in the company and is still as keen and energetic as the day he started. Whilst he will not be part of the project team, his staff will feature in the photos for the promotional calendar.

Central Records: This group of five staff looks after all company records and document control. They now maintain all project files.

Bright Lights: This is the local office supplies company. It supplies all the stationery and office equipment needs of the company and will supply the stationery for this project.

Portraits Ltd: This is a professional photographic company with a number of excellent photographers and a history of successful work. This company has been selected to take the photos for the company calendar. It has yet to be decided which of the photographers to use.

NEW QUESTION # 130

The senior user is concerned that the trainers' limited availability could delay their accreditation. This was discussed during the 'starting up a project' process, but during the 'initiating a project' process the project manager notices that it has not been recorded.

Which action should the project manager take FIRST?

- A. Add appropriate activities to the project plan to manage the concern and avoid any adverse impact.
- B. Raise an exception report to manage the impact that any such delay would have on the project plan.
- C. Raise an issue report so that the trainers' time can be allocated to the accreditation activities.
- D. Add the information to the risk register so that it can be evaluated and an action decided.

Answer: A

Explanation:

Explanation/Reference:

Directing a Project, Controlling a Stage and Managing Product Delivery

Testlet 1

It is now late October and the project is in stage 3. The label design competition has been held and the photos of the staff have been taken. The CEO and Marketing Director still need to choose the winning label design and the 12 photos for the calendar. However, the Executive has learned that two competitors are issuing calendars to MNO's customers by the middle of November. After analyzing the impact of this issue, one of the options the Project Manager has presented to the Project Board is to close the project prematurely.

There are a number of key facts relating to this project that would need to be recorded if the project Y-e to be closed now.

NEW QUESTION # 131

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