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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q124-Q129):

NEW QUESTION # 124

Consider the following example value stream



Which of the following statements is most correct?

- A. The value stream consists of five sequential subprocesses.
- B. The value stream is mapped to five subsidiary value streams.
- C. The value stream is decomposed into five sequential events.
- D. The value stream is decomposed into five value stream stages

Answer: D

Explanation:

According to the TOGAF Series Guide to Value Streams (Version 1), a value stream stage is defined as "a distinct part of a value stream that represents a group of activities contributing to an overall result" 5. A value stream stage can be expressed as a noun phrase that indicates what outcome or state is achieved by completing the stage5. For example, some possible value stream stages are "Product Ordered", "Payment Processed", or "Customer Satisfied". The example value stream shows how an online retailer creates and delivers value for its customers by performing five value stream stages: "Acquire Retail Product", "Advertise Channels", "Display Products", "Enable Selection", "Process Payment", and "Deliver Product(s)" 5. Therefore, the value stream is decomposed into five value stream stages.

<https://pubs.opengroup.org/togaf-standard/business-architecture/value-streams.html> Table 1: Acquire Retail Product Value Stream Stages

NEW QUESTION # 125

What Business Architecture concept is most related to an information Map?

- A. Business Capability Map
- B. Heat Map
- C. Organization Map
- D. Value Stream Map

Answer: A

Explanation:

An information map is most closely related to a Business Capability Map in the sense that both are tools used to visualize and understand different aspects of an enterprise's architecture. While an information map focuses on the relationships and flow of information within the organization, a Business Capability Map outlines the abilities and capacities the business possesses. Both are used to analyze and design architectures that support the business's objectives.

NEW QUESTION # 126

Which of the following Business Architecture concepts should the architect examine and search for when developing the Architecture Vision?

- A. Architecture Continuum, Architecture Repository
- B. Architecture Principles, Business Goals
- C. Implementation Factor Catalog, Business Value Assessment Matrix
- D. Organization Map, Business Capabilities

Answer: D

Explanation:

According to the TOGAF Standard, when developing the Architecture Vision, the architect should examine and search for business capabilities and organization maps1. Business capabilities are the expression or the articulation of the capacity, materials, and expertise an organization needs in order to perform core functions2. Organization maps are a technique that can be used to show

how a business architecture addresses stakeholder concerns across different parts of an organization³. These concepts can help to define the scope and objectives of the architecture project, as well as to identify key stakeholders and their needs.

NEW QUESTION # 127

Consider the following Business Capability Example:

Name	Recruitment Management
Description	The ability to solicit, qualify, and provide support for hiring new employees into the organization.
Components	<div><div>A</div>User: Recruiter Stakeholders: Manager, Candidate Employee</div> <div><div>B</div>Evaluate New Hire Requisitions; Recruit/Source Candidates; Screen and Select Candidates; Hire Candidate</div> <div><div>C</div>Candidate/Applicant Details; Position Descriptions; Recruitment Agency Data; Industry Standard Role Definitions</div> <div><div>D</div>Recruitment Management Application; HR Application; Social Media Application</div>

Which of the following are A and C?

- A. Organization. Data.
- B. Who. What.
- C. Actors, Actions.
- **D. Roles, Information.**

Answer: D

Explanation:

According to the TOGAF Business Capabilities Guide V2, a business capability is defined as "the expression or the articulation of the capacity, materials, and expertise an organization needs in order to perform core functions"⁵. A business capability can be decomposed into four elements: roles, information, processes, and technology⁵. In the given example, A represents roles and C represents information.

In the context provided in the image, 'A' refers to the roles involved in the recruitment management process, which in this case is the 'User: Recruiter' and the 'Stakeholders: Manager, Candidate Employee'. 'C' refers to the information or data aspects of the process, which includes 'Candidate/Applicant Details', 'Position Descriptions', 'Recruitment Agency Data', and 'Industry Standard Role Definitions'. Thus, 'A' corresponds to 'Roles' and 'C' to 'Information'.

<https://pubs.opengroup.org/pocket-guides/togaf-pocket-guide/main/chap04.html>

NEW QUESTION # 128

Question: Which ADM Phases match the following purpose descriptions?

1	Describes the development of Information Systems Architectures to support the agreed Architecture Vision
2	Addresses how to move from the Baseline to the Target Architectures by finalizing a detailed Implementation and Migration Plan
3	Provides an architectural oversight of the implementation
4	Describes the development of the Technology Architecture to support the agreed Architecture Vision

- A. 1 Phase C - 2 Phase F - 3 Phase G- 4 Phase D
- B. 1 Phase C - 2 Phase E - 1 Phase H - 4 Phase C
- C. 1 Phase D - 2 Phase B - 3 Phase G - 4 Phase A
- D. 1 Phase C - 2 Phase F - 3 Phase H - 4 Phase B

Answer: A

Explanation:

The ADM Phases that match the purpose descriptions provided are: Phase C for the development of Information Systems Architectures to support the agreed Architecture Vision, Phase F for addressing the move from the Baseline to the Target Architectures by finalizing a detailed Implementation and Migration Plan, Phase G for providing architectural oversight of the implementation, and Phase D for describing the development of the Technology Architecture to support the agreed Architecture Vision.

NEW QUESTION # 129

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