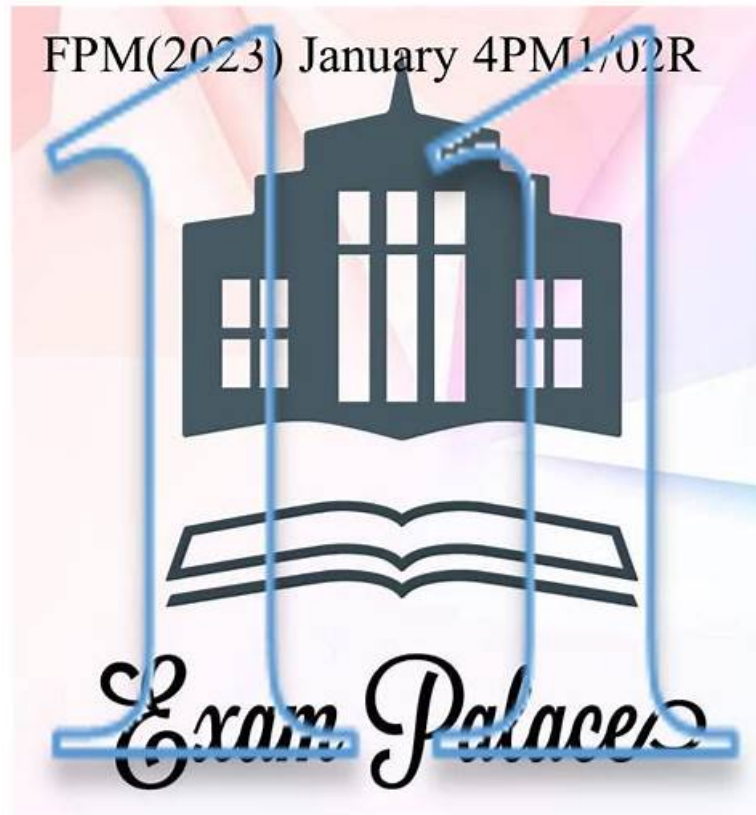


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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q42-Q47):

NEW QUESTION # 42

What is used to assist senior managers to determine their core problems and the services to be delivered by a P3O model?

- A. Knowledge management tools
- B. Business process swimlanes
- **C. P3O Value Matrix**
- D. Capacity planning for resource management

Answer: C

Explanation:

The P3O Value Matrix is used to assist senior managers in identifying core problems and determining P3O services, per the P3O Foundation (2013) manual. Section 6.3.1 states, "The P3O Value Matrix helps senior managers articulate core problems and map these to the services a P3O should provide, ensuring alignment with organizational needs." This differs from business process swimlanes (A), which map processes, knowledge management (B), which shares experiences, and capacity planning (C), which manages resources.

The 2013 edition emphasizes its role in strategic planning, enabling tailored P3O design. This tool supports effective decision-making and service prioritization.

Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 43

Which occurs when the P3O implementation programme is closed?

- A. Blueprint is produced to document processes
- **B. P3O capability becomes business as usual**
- C. Vision Statement is to reflect delivery
- D. Risks to the implementation are captured

Answer: B

Explanation:

The P3O Foundation (2013) manual states that when the P3O implementation programme closes, the P3O capability becomes business as usual. Section 4.4.5 notes, "Upon closure of the implementation programme, the P3O capability is fully integrated into business as usual, marking the end of the transition phase." This differs from updating the Vision (A), producing the Blueprint (B), or capturing risks (C), which occur earlier.

The 2013 edition emphasizes this transition to ensure operational sustainability, aligning with the P3O's long-term role. This finalizes the implementation lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.4.5, AXELOS.

NEW QUESTION # 44

Which is delivered by the Blueprint's information flows?

- **A. Principle of management by exception**
- B. P3O implementation plan
- C. Realization of benefits
- D. Management of risk

Answer: A

Explanation:

The P3O Foundation (2013) manual indicates that the Blueprint's information flows deliver the principle of management by exception. Section 4.3.3 states, "The Blueprint's information flows support the principle of management by exception by providing senior management with critical data to focus on deviations rather than routine operations." This differs from the implementation plan (A), risk management (B), or benefits realization (D), which are separate processes. The 2013 edition highlights this principle as a governance mechanism, enabling efficient oversight by escalating only significant issues. This enhances P3O's strategic focus during implementation.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 45

Which of the following statements about how a P3O should integrate with the wider organization are true?

1. Operates independently of other functions within the organization
 2. Typically relies on dedicated full-time resources to provide financial functions needed
- A. Only 1 is true
 - B. Both 1 and 2 are true
 - C. Neither 1 or 2 is true
 - D. Only 2 is true

Answer: C

Explanation:

The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time resources for financial functions, making both statements false. Section 5.1.2 states, "The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework. Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

NEW QUESTION # 46

Which is a typical constraint which impacts on how a P3O is implemented?

- A. Quality, standardized data is needed
- B. Pace of change must take into account current P3M3 maturity
- C. P3O assurance services must be independent
- D. P3O governance must align with existing corporate governance

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies alignment with existing corporate governance as a typical implementation constraint. Section 4.2.3 states, "A key constraint in P3O implementation is ensuring its governance aligns with the organization's existing corporate governance framework to maintain coherence and authority." This differs from pace of change (A), data quality (B), or assurance independence (C), which are operational considerations. The 2013 edition emphasizes this alignment to avoid conflicts, ensuring the P3O integrates seamlessly. This constraint shapes the implementation strategy and structure. Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 47

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