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PMI Certified Professional in Managing AI Sample Questions (Q102-Q107):

NEW QUESTION # 102

A healthcare project manager is evaluating whether to implement an AI-powered diagnostic tool. The initial cost is US\$500,000 with an expected return on investment (ROI) of 15% within the first year. The project needs to satisfy multiple stakeholders including hospital administrators and medical staff.

Which method will maximize a positive ROI for the AI implementation?

- A. Monitoring AI model performance against key performance indicators
- B. Ensuring all AI and non-AI components are integrated seamlessly
- C. Acquiring alternatives to the AI solution as a contingency plan
- D. Seeking verbal commitments from interested parties at each project phase

Answer: A

Explanation:

In PMI-CPMAI, realizing a positive ROI from AI is not just about an attractive business case at the start; it depends on continuous monitoring of value delivery against clearly defined performance and outcome metrics. For a healthcare AI diagnostic tool with a specified ROI target (15% in the first year) and multiple stakeholders (administrators and clinicians), the project manager must ensure the tool is actually achieving the predicted improvements in practice.

The framework recommends defining key performance indicators (KPIs) aligned to the value proposition-such as diagnostic accuracy for specific conditions, time-to-diagnosis, reduction in unnecessary tests, throughput, and impact on patient outcomes-and then monitoring the AI model's performance against those KPIs over time. By tracking these metrics, the team can identify drifts, bottlenecks, or workflow issues and take corrective action (retraining, process changes, configuration updates) to protect and maximize ROI.

Seamless integration (option A) is important but is a means, not the main mechanism to ensure ROI is realized. Contingency solutions and verbal commitments do not directly drive financial outcomes. PMI-CPMAI's value-focus makes ongoing performance monitoring against KPIs the most effective method to maximize and protect the expected ROI.

NEW QUESTION # 103

A government agency plans to implement a new AI-driven solution for automating risk analysis. The project team needs to ensure that all stakeholders accept the solution and the project scope is well-defined. They must identify whether the AI approach is the best solution compared to traditional methods.

Which method meets this objective?

- A. Utilizing a hybrid approach combining cognitive and noncognitive parts to satisfy all parties
- B. Developing a prototype using generative adversarial networks (GANs)
- C. Conducting a detailed analysis to evaluate other potential AI solutions
- D. Performing a comprehensive AI go/no-go assessment focusing on technology and data factors

Answer: D

Explanation:

In the CPMAI-aligned approach, before committing to an AI solution, teams perform a structured AI go/no-go assessment to determine whether AI is actually the right tool compared with traditional analytical or rules-based methods. This assessment looks at data readiness, technical feasibility, business value, risk, and alignment with stakeholder expectations. It is also where the project scope is clarified and boundaries are set: what problems AI will address, what remains non-AI, and what success looks like in measurable terms.

CPMAI and PMI-style AI guidance emphasize that you should not jump directly into model building or specific architectures before you have answered the fundamental question: "Is AI the appropriate approach here, given our data and constraints?" The go/no-go assessment explicitly compares AI options with conventional solutions, evaluates whether available data is sufficient and usable, and highlights ethical, regulatory, and operational risks. This process provides a transparent, evidence-based decision that helps gain acceptance from stakeholders because they see that AI was chosen (or rejected) after a systematic evaluation. Therefore, performing a comprehensive AI go/no-go assessment focusing on technology and data factors is the method that best meets the objective.

NEW QUESTION # 104

A government agency is operationalizing a new AI tool for predictive policing. The project manager needs to identify data subject matter experts (SMEs) to ensure data quality and relevance. The project team has access to historical crime data, socioeconomic data, and real-time incident reports.

Which method will help in determining the data SMEs for this project?

- A. Reviewing certifications in advanced data analytics and machine learning
- B. Conducting workshops to assess knowledge in real-time incident data processing
- C. Evaluating the team's familiarity with historical crime and socioeconomic data
- D. Identifying individuals who have worked on similar AI tools in policing

Answer: C

Explanation:

In CPMAI's Data Understanding phase, the methodology emphasizes identifying data sources, ownership, quality, and the people who truly understand those data assets. Data subject matter experts (SMEs) are not defined purely by generic analytics skills or by having worked on AI before; they are defined by deep familiarity with the specific datasets and domain context that drive the AI solution.

For predictive policing, the key datasets are historical crime data, socioeconomic data, and real-time incident reports. CPMAI guidance stresses that teams must understand how these datasets are generated, what biases they may contain, their limitations, and how they relate to the real-world processes they represent. Therefore, the best way to identify appropriate data SMEs is to evaluate who on the team (or in the wider organization) already has strong familiarity with these concrete data sources, their structures, and usage history.

Options focusing on prior AI tools, workshops on a single data stream, or generic analytics certifications do not guarantee deep, source-specific knowledge. Aligning with CPMAI's data-centric approach, evaluating the team's familiarity with historical crime and socioeconomic data is the most appropriate method, making option C correct.

NEW QUESTION # 105

A healthcare organization plans to develop an AI-driven diagnostic tool. To define the required data, the project manager needs to ensure data consistency and accessibility.

Which method should the project manager use?

- A. Employing a hybrid cloud strategy for scalable data storage
- B. Leveraging natural language processing (NLP) to standardize patient records
- C. Integrating electronic health records (EHR) with AI through machine learning (ML) algorithms
- D. Performing a data quality assessment with extraction, transformation, and loading (ETL) processes

Answer: B,D

Explanation:

CPMAI's Data Understanding and Data Preparation phases stress that AI success in domains like healthcare depends on robust data pipelines that ensure consistency, quality, and accessibility before modeling begins. Guidance describes these phases as profiling and assessing data, then performing cleaning, transformation, and structuring so that data are reliable and usable by downstream models.

A data quality assessment combined with ETL (extraction, transformation, loading) processes directly supports these objectives. ETL pipelines standardize formats across disparate systems, enforce validation rules, manage missing values, harmonize coding schemes (for example, diagnosis codes), and centralize data into accessible stores. This is exactly the kind of foundational work CPMAI describes as a prerequisite to effective model development, particularly in regulated sectors such as healthcare where inconsistent or inaccessible data can have clinical and regulatory consequences.

By contrast, using NLP to standardize records (B) is a specialized technique that may help later but does not replace a systematic quality and ETL process. Integrating EHR with ML algorithms (C) and designing hybrid cloud storage (D) are more about later technical integration and infrastructure than about defining and ensuring initial data consistency and accessibility. Thus, in line with CPMAI's data-centric guidance, performing a data quality assessment with ETL processes is the correct method, making option A the best answer.

NEW QUESTION # 106

During the initial phase of an AI project, the team is assessing project success criteria. The project manager discovers that the project may be violating some compliance rules.

What problem describes the issue the project team is facing?

- A. Absence of a clear AI go/no-go assessment
- B. Failure to identify applicable data regulations early on
- C. Lack of clarity on the project's business objective
- D. Inadequate separation of cognitive and noncognitive software

Answer: B

Explanation:

In the PMI-CPMAI view of AI project governance, one of the earliest and most critical responsibilities in the lifecycle is the identification of all applicable legal, regulatory, and policy requirements, especially those related to data usage, storage, transfer, and

retention. When a project reaches the stage of defining success criteria and only then discovers that it may be violating compliance rules, this is characterized as a failure to identify data and AI-related regulations early in the project.

PMI-CPMAI stresses that regulatory scoping must be done in the initiation and planning phases, before detailed design and implementation, because regulations fundamentally constrain what data can be used, how it can be processed, and which AI techniques are permissible. Missing this step leads to rework, redesign, and in some cases project stoppage. It is not primarily a problem of unclear business objectives, nor of separating cognitive vs noncognitive components, nor simply a missing go/no-go gate. Instead, the core issue is that the team did not perform a sufficiently thorough regulatory and compliance assessment at the outset, so non-compliant practices surfaced only later. Hence, the problem is best described as failure to identify applicable data regulations early on.

NEW QUESTION # 107

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