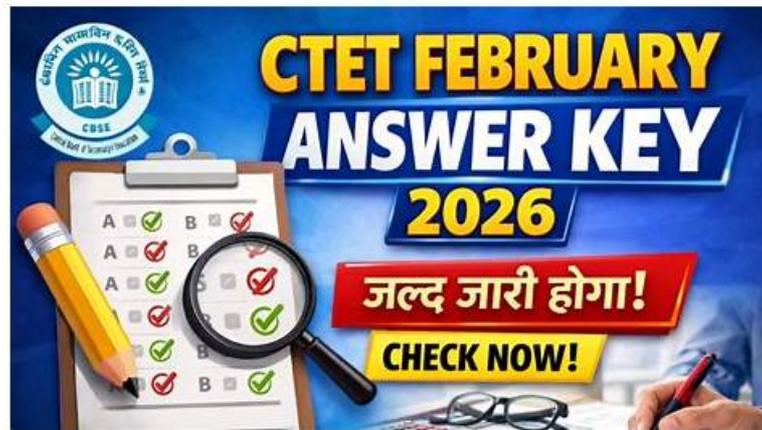


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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q75-Q80):

NEW QUESTION # 75

Which of the following is the proper order for the stages of a tool lifecycle?

- A. Evolution Acquisition Retirement Support
- B. Acquisition Evolution Support Retirement
- C. Acquisition Support Evolution Retirement
- D. Evolution Support Acquisition Retirement

Answer: C

Explanation:

* Definition of Tool Lifecycle Stages:

* Acquisition: The tool is selected and procured.

* Support: Maintenance and updates are provided to ensure ongoing usability.

* Evolution: The tool is upgraded or adapted for new needs.

* Retirement: The tool is decommissioned when no longer useful.

* Evaluation of Options:

* A. Acquisition Support Evolution Retirement:

* Correct. This sequence reflects the natural progression of a tool lifecycle.

* B. Acquisition Evolution Support Retirement:

* Incorrect. Support should occur before evolution as maintenance ensures stability before upgrades.

* C. Evolution Acquisition Retirement Support:

* Incorrect. Evolution cannot occur before acquisition.

* D. Evolution Support Acquisition Retirement:

* Incorrect. Acquisition must come first.

* Syllabus Alignment:

* ISTQB highlights the lifecycle stages of tools in test environments as starting with acquisition and ending with retirement (TM-1.6.4).

References:

ISTQB Advanced Level Test Management Syllabus (TM-1.6.4)

NEW QUESTION # 76

Continuing with the Scenario described in the previous question, which of the following topics would you need to address in detail in the master test plan? 3 credits

- A. A description of dependencies between test cases
- **B. An approach to regression testing**
- C. A logical collection of test cases
- D. A list of boundary values for "advance amount"

Answer: B

NEW QUESTION # 77

Your organization has decided to augment your testing team with an offshore team. The offshore team members are experienced testers who are experts in the domain of the system under test. Your team is worried about the offshore team taking their jobs and they are resistant to the change. You need to pick three of your team members to be the ambassadors for the new team. Which competences will be most important for your ambassadors to possess?

- A. Professional competence and methodological competence
- B. Personal competence and professional competence
- **C. Social competence and personal competence**
- D. Methodological competence and social competence

Answer: C

Explanation:

Scenario Analysis:

The testing team is being augmented with an offshore team, creating potential friction and resistance due to concerns about job security.

The ambassadors' role is critical to ensure smooth collaboration and to address the concerns of the existing team while fostering trust and communication with the offshore team.

Correct Option Justification:

Option C (Social competence and personal competence):

Social competence ensures that ambassadors can effectively communicate, build trust, and resolve conflicts between the onshore and offshore teams. This is essential for fostering collaboration and mitigating resistance.

Personal competence focuses on self-awareness, adaptability, and emotional intelligence, which are crucial for managing their team's concerns and acting as role models for positive behavior during the transition.

Together, these competences address the interpersonal dynamics and morale issues inherent in such a situation.

Option A (Professional competence and methodological competence):

While valuable in other contexts, technical and methodological skills are secondary in this situation. The ambassadors' primary role is to facilitate collaboration, not to focus on domain expertise or process methodologies.

Option B (Methodological competence and social competence):

Methodological competence (e.g., understanding tools and processes) is less critical here than personal competence, as the challenge is more about team dynamics and less about technical execution.

Option D (Personal competence and professional competence):

Professional competence (e.g., domain expertise) is not the priority in addressing team resistance or fostering offshore collaboration. Social competence is more crucial to building relationships and trust.

Key Competence Emphasis:

The ISTQB Advanced Test Management syllabus highlights the importance of social and interpersonal skills in managing stakeholder relationships, team dynamics, and cross-functional collaborations (TM-3.1.5).

Syllabus Reference:

The syllabus emphasizes the importance of team management and addressing concerns during organizational changes. Ambassadors need to focus on team integration, cultural adaptation, and resolving resistance to change.

Exam Structure Reference:

This question aligns with K2 (understanding) in the ISTQB Advanced Test Management exam, focusing on understanding the roles and skills necessary for successful team collaboration and management.

NEW QUESTION # 78

Your team has decided that they will build their own test management tool. This will allow them to link the requirements and test cases together providing full traceability. It will also allow them to create fully customized reporting and color-coded dashboards. They have estimated the time required to create the new tool and the cost. These fit within the project schedule and budget. What other consideration should be taken before this decision is made?

- A. Licensing fees to other parts of the organization
- B. Relative benefits to your vendors
- C. Reduction of manual repetitive testing
- D. Maintenance costs

Answer: D

Explanation:

* Context Analysis:

* Building a custom tool may address traceability and customization needs, but ongoing costs such as maintenance are critical for sustainable implementation.

* Evaluation of Options:

* A. Relative benefits to your vendors:

* Incorrect. Vendor benefits are not directly relevant if the decision is to build an internal tool.

* B. Maintenance costs:

* Correct. Maintenance includes long-term support, updates, and potential scalability, essential considerations for internally developed tools.

* C. Licensing fees to other parts of the organization:

* Incorrect. The question assumes the tool is internally built, so external licensing fees do not apply.

* D. Reduction of manual repetitive testing:

* Incorrect. While desirable, this is an indirect benefit and not the primary focus of decision-making in tool development.

* Syllabus Alignment: ISTQB syllabus emphasizes the need to evaluate long-term costs (e.g., maintenance) when adopting or developing tools (TM-1.6.2).

References:

ISTQB Advanced Level Test Management Syllabus

NEW QUESTION # 79

Which of the following metrics would be most beneficial to collect to determine the effectiveness of a review process?

- A. The business criticality of each module that was reviewed
- B. The elapsed time between each module's review and its corresponding deployment into production
- C. The number of defects found in production for each module that was reviewed
- D. The development language used to create each module that was reviewed

Answer: C

Explanation:

The effectiveness of a review process can be measured by how well it detects and removes defects from the work products being reviewed. One of the metrics that can indicate the defect detection capability of a review process is the number of defects found in production for each module that was reviewed. This metric can show how many defects escaped the review process and were not detected until the software was deployed. A lower number of defects found in production means a higher review effectiveness. Therefore, option A is the correct answer. Option B is incorrect because the development language used to create each module that was reviewed is not relevant to the review process effectiveness. Option C is incorrect because the elapsed time between each module's review and its corresponding deployment into production is not a measure of defect detection or removal, but rather a measure of development speed or efficiency. Option D is incorrect because the business criticality of each module that was reviewed is not a measure of defect detection or removal, but rather a measure of risk or priority. References: 1: ISTQB Advanced Level Test Manager Syllabus, Section 2.3.2 2: Software Testing Metrics: What is, Types & Example

NEW QUESTION # 80

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