

# ECBA Valid Exam Syllabus, ECBA Study Guides

## ECBA Exam Study Notes - Focused Summary by Chapter Weight

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### Chapter 1: Introduction (2.5%)

- Defines business analysis as enabling change by defining needs and recommending solutions.
- Business analysts can have diverse roles across strategic, tactical, or operational levels.
- The BABOK® Guide provides a common framework with 6 knowledge areas and 50 techniques.
- It does not mandate a specific methodology but promotes consistency and adaptability.
- Emphasizes the importance of tailoring tasks based on initiative type and stakeholder context.

### Chapter 2: Business Analysis Key Concepts (5%)

- BACCM™: 6 core concepts - Change, Need, Solution, Stakeholder, Value, Context - form the foundation of BA thinking.
- Requirements Classification Schema: Business, Stakeholder, Solution (Functional/Non-Functional), Transition.
- Requirements vs Designs: Requirements express stakeholder needs, designs propose how to meet them.
- Stakeholders include sponsor, customer, SMEs, end users, testers, regulators, project managers, etc.

### Chapter 3: Business Analysis Planning and Monitoring (5%)

- Plan BA Approach: Choose predictive vs adaptive methods based on project context.
- Plan Stakeholder Engagement: Identify, analyze, and define how to collaborate with stakeholders.
- Plan Governance: Ensure traceability, change control, approvals, and decision-making protocols.
- Plan Information Management: Define how to store, access, and update BA information.
- Identify Performance Improvements: Analyze BA effectiveness and adapt practices over time.

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## IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q114-Q119):

### NEW QUESTION # 114

Which of the following tasks is included in the requirements analysis and design definition knowledge area?

- A. Define change strategy
- **B. Analyze potential value and recommend solution**
- C. Assess requirements changes
- D. Recommend actions to increase solution value

**Answer: B**

Explanation:

Analyze Potential Value and Recommend Solution: assesses the business value associated with a potential solution and compares different options, including trade-offs, to identify and recommend the solution option that delivers the greatest overall value.

### NEW QUESTION # 115

Which criteria are necessary when the requirements express contractual obligations?

- A. Solution
- B. Approval
- **C. Acceptance**
- D. Evaluation

**Answer: C**

Explanation:

Acceptance criteria are necessary when the requirements express contractual obligations.

### NEW QUESTION # 116

Which core concept defines a specific way of satisfying one or more needs in a context?

- **A. Solution**
- B. Change
- C. Priority
- D. Value

**Answer: A**

Explanation:

The core concept that defines a specific way of satisfying one or more needs in a context is 'Solution'.

According to the Business Analysis Core Concept Model™ (BACCM™), a solution satisfies a need by resolving a problem faced by stakeholders or enabling stakeholders to take advantage of an opportunity. It is a specific response to a need within a given context, and it can vary significantly from one organization to another as different organizations or situations may require different solutions.

This explanation is consistent with the definitions provided in the Business Analysis Core Concept Model (BACCM™) as outlined by the International Institute of Business Analysis (IIBA) and the Business Analysis Body of Knowledge (BABOK) guide1234.

### NEW QUESTION # 117

Why should a business analyst (BA) perform a cultural assessment when analyzing the current state of an enterprise?

- **A. To determine whether stakeholders understand the rationale for the current state of the enterprise**
- B. To identify the formal relationships between people working in the enterprise
- C. To understand the scope of decision making at different levels of the enterprise
- D. To document the communication channels, reporting structures, and relationships in the enterprise

**Answer: A**

Explanation:

Business analysts perform a cultural assessment to:

- identify if cultural changes are required to better achieve the goals,
- identify whether stakeholders understand the rationale for the current state of the enterprise and the value delivered by it, and
- ascertain whether the stakeholders view the current state as satisfactory or if change is needed.

### NEW QUESTION # 118

Which action would a business analyst (BA) propose to improve the operation of the business?

- **A. Simplify the work people perform**
- B. Shadow the expert staff
- C. Outsource the operation team
- D. Assist in the daily activities

**Answer: A**

Explanation:

A business analyst (BA) aims to improve the efficiency and effectiveness of business operations. Simplifying the work people perform can lead to streamlined processes, reduced errors, and increased productivity. This approach aligns with the core objectives of business analysis, which include understanding and defining requirements, analyzing business processes, and recommending solutions that deliver value to stakeholders.

Simplification often involves removing unnecessary steps, automating tasks, and optimizing workflows, which are key activities in business process improvement. References: The BABOK Guide outlines the importance of simplifying processes as part of the requirements analysis and design definition. It emphasizes the role of the BA in identifying areas where complexity can be reduced to improve business operations. Additionally, the Business Analysis Learning documents highlight the significance of process simplification in achieving operational excellence and delivering business value.

### NEW QUESTION # 119

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